

Jennifer Galassi

From: Sheriff Charles Blackwood
Sent: Thursday, October 21, 2021 10:19 AM
To: Jennifer Galassi
Subject: Fwd: quick question - flyer

Sent from my iPhone

Begin forwarded message:

From: Karie Spear <kspear@orangecountync.gov>
Date: October 20, 2021 at 11:23:55 AM EDT
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>, Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>, 7212@shpjailmedical.com, Michael DeFranco <mdefranco@orangecountync.gov>, Robyn Wood <rwood@orangecountync.gov>, Quintana Stewart <qstewart@orangecountync.gov>, Sarah Manfred <smanfred@orangecountync.gov>, Margaret Campbell <mcampbell@orangecountync.gov>, Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>, Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>, 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM

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To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step

- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)

- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked

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Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

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We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

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We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into

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distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

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We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tijones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shplailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - Important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

Monoclonal antibodies (MAB)

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This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

9

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

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Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

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Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

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Jennifer Galassi

From: Alicia Stemper
Sent: Friday, October 22, 2021 12:52 PM
To: Jennifer Galassi
Subject: FW: missed the call

In response to public information request:

From: Kristin Prelipp <kprelipp@orangecountync.gov>
Sent: Friday, October 15, 2021 7:54 AM
To: Alicia Stemper <astemper@orangecountync.gov>
Subject: Re: missed the call

I have an inquiry about the detention center. She says she has talked to you at length. She wants to ask us the following. Don't plan on answering the one in red. I will be lucky if we can answer any of them as the CO team checks email about once a week if at all. ☹️ :

Here are my questions:

- Will you explain any of the COVID precautions that you are familiar with within the detention center?
- How has the health department worked with the detention center throughout the pandemic?
- Do you feel that there was a mismanagement that lead to this particular outbreak?
- What are some priorities of the health department within the detention center and other congregate living facilities moving forward to prevent future outbreak?
- Is there anything else relevant to this situation you'd like for me to know?

If you could connect me with someone to answer these and/or just someone willing to give brief statement on the matter that would be great. I would like to have it by tomorrow if possible. Thank you!

Best,

Waverly

Waverly McIver
The University of North Carolina at Chapel Hill / 2024
Hussman School of Journalism and Media / Political Science
The Daily Tar Heel / City Staff Writer

From: Alicia Stemper <astemper@orangecountync.gov>
Date: Thursday, October 14, 2021 at 5:03 PM
To: Kristin Prelipp <kprelipp@orangecountync.gov>
Subject: missed the call

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Alicia L. Stemper, Director of Public Information
Orange County Sheriff's Office
106 East Margaret Lane
Hillsborough, NC 27278
(919)245-2963



Jennifer Galassi

From: Alicia Stemper
Sent: Friday, October 22, 2021 12:51 PM
To: Jennifer Galassi
Subject: FW: Detention Center media inquiries

In response to public information request:

From: Alicia Stemper
Sent: Wednesday, October 6, 2021 8:48 AM
To: Kristin Prelipp <kprelipp@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: Detention Center media inquiries

Perfect. Thank you!

From: Kristin Prelipp <kprelipp@orangecountync.gov>
Sent: Wednesday, October 6, 2021 8:46 AM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Cc: Alicia Stemper <astemper@orangecountync.gov>
Subject: Re: Detention Center media inquiries

Thank you! I am cc'ing Alicia Stemper, PIO from Sheriff's Office.

KP

From: Landon Weaver <lweaver@orangecountync.gov>
Date: Wednesday, October 6, 2021 at 8:31 AM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Cc: Kristin Prelipp <kprelipp@orangecountync.gov>
Subject: RE: Detention Center media inquiries

76 total detainees have been vaccinated since 2/8/21.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

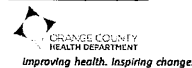
1

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 6, 2021 8:12 AM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Cc: Kristin Prelipp <kprelipp@orangecountync.gov>
Subject: FW: Detention Center media inquiries

Hey there, how's it going. Wondering if you might have a sec to check on some numbers. Media inquiry to how many individuals detained in the jail are vaccinated. Hard to say at any one moment, but would y'all have a number of vaccines provided for incarcerated folks at the jail over the past 3-6 months? Or whenever we started going to the detention center on a monthly basis? Ballpark is fine.

Thanks
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Alicia Stemper
Sent: Tuesday, October 5, 2021 3:41 PM
To: Sarah Manfred; Michael DeFranco; Robyn Wood
Cc: Kristin Prelipp; Margaret Campbell
Subject: RE: Detention Center media inquiries

I appreciate this -- I don't know how things are set up, but is there a count of # of vaccines used each time the OCHD went into the jail? The reporter wants to know the number of inmates vaccinated at the monthly clinics. A ballpark number will probably suffice. In the absence of a static population base, I don't think we can express anything useful in terms of a percentage of currently housed inmates who are vaccinated.

From: Sarah Manfred <smanfred@orangecountync.gov>
Sent: Tuesday, October 5, 2021 3:13 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>
Cc: Alicia Stemper <astemper@orangecountync.gov>; Kristin Prelipp <kprelipp@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: RE: Detention Center media inquiries

Lt spear did not know but FEELS it was 50% or more....robyn is trying to find out more info. She is also trying to find out the work schedules. Anything else she can ask (I am on the phone w Robyn about something else)?

Sarah T. Manfred MPH, RN, BSN, PCCN
Communicable Disease Nurse
Orange County Health Department

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smanfred@orangecountync.gov
919.245.2386

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Tuesday, October 05, 2021 3:09 PM
To: Sarah Manfred <smanfred@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>
Cc: Alicia Stemper <astemper@orangecountync.gov>; Kristin Prelipp <kprelipp@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: RE: Detention Center media Inquiries

Hey there, hope you are both well. Just wondering if in the investigation thus far you have come across a # of incarcerated individuals vaccinated?

Thanks for any input you have

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Kristin Prelipp
Sent: Tuesday, October 5, 2021 1:45 PM
To: Margaret Campbell; Michael DeFranco
Cc: Alicia Stemper
Subject: FW: Detention Center media inquiries
Importance: High

Can you please help with this request?

Kristin Prelipp
Communications Manager/ Public Information Officer
300 West Tryon St., Hillsborough, NC 27278
Office: 919-245-2462 | Mobile: 919-622-5876
kprelipp@orangecountync.gov
Pronouns: She/her/hers

From: Kristin Prelipp <kprelipp@orangecountync.gov>
Date: Monday, October 4, 2021 at 6:33 PM
To: Margaret Campbell <mcampbell@orangecountync.gov>, Michael DeFranco

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<mdefranco@orangecountync.gov>
Subject: Detention Center media inquiries

Hello! Alicia Stemper, PIO for OC Sheriff's office, is getting lots of media inquiries about the outbreak at the jail.
Question:

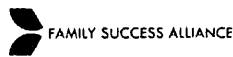
Does the health department have record of the number of people residing in the detention facility who have received a vaccine?

Thanks!

Kristin

Kristin Prelipp
Communications Manager/ Public Information Officer
300 West Tryon St., Hillsborough, NC 27278
Office: 919-245-2462 | Mobile: 919-622-5876
Pronouns: She/her/hers

Learn more about COVID-19 in Orange County:
<https://www.orangecountync.gov/Coronavirus>



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Jennifer Galassi

From: Alicia Stemper
Sent: Friday, October 22, 2021 12:48 PM
To: Jennifer Galassi
Subject: FW: Community Calls

Importance: High

In response to public information request:

From: Quintana Stewart <qstewart@orangecountync.gov>
Sent: Friday, October 8, 2021 1:16 PM
To: Alicia Stemper <astemper@orangecountync.gov>
Subject: Community Calls
Importance: High

Hi Alicia,
Hope you are doing well this Fall Friday, I just got a call from a community member asking about procedure in the center if an inmate tests positive. Shall I direct this to you?

Thanks,
Quintana

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



1

Jennifer Galassi

From: Alicia Stemper
Sent: Friday, October 22, 2021 12:48 PM
To: Jennifer Galassi
Subject: FW: Needs Return Call

In response to public information request:

From: Quintana Stewart <qstewart@orangecountync.gov>
Sent: Friday, October 8, 2021 3:51 PM
To: Alicia Stemper <astemper@orangecountync.gov>
Subject: FW: Needs Return Call

Alicia this is the call we received today.

Thanks,
Quintana

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



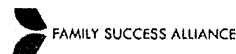
From: La Toya Strange
Sent: Friday, October 8, 2021 12:43 PM
To: Quintana Stewart <qstewart@orangecountync.gov>
Subject: Needs Return Call

What's the procedure in relation to the other inmates -- inmate tested positive
Gina Locklear
9192595400

Respectfully,

La Toya Strange
Administrative Assistant to the Health Director

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Jennifer Galassi

From: Alicia Stemper
Sent: Friday, October 22, 2021 11:50 AM
To: Jennifer Galassi
Subject: FW: Our answers- if you have a sec let me know if OK

Follow Up Flag: Follow up
Flag Status: Completed

Sending to you in response to public information request

From: Kristin Prellipp <kprelpp@orangecountync.gov>
Sent: Friday, October 15, 2021 11:58 AM
To: Alicia Stemper <astemper@orangecountync.gov>
Subject: Our answers- if you have a sec let me know if OK

- *Will you explain any of the COVID precautions that you are familiar with within the detention center? How has the health department worked with the detention center throughout the pandemic?*

Since the very beginning of the pandemic the Orange County strike team has visited all congregant living facilities regularly to offer guidance, make assessments and conduct education sessions. The detention center and all congregant living facilities are at a high risk to spread COVID-19 due to the nature of living in close quarters and because many people who are infectious are asymptomatic. More recently due to the outbreak the OCHD epidemiological team has continued to be in close contact with the detention center staff to do contact tracing, testing, planning as well as assuring that personal protective equipment (PPE) is in abundant supply and is used properly. OCHD has been in touch constantly throughout to keep them informed of the latest guidance and best practices.

- *Do you feel that there was a mismanagement that led to this particular outbreak?*

We know that people in congregant living settings are more at risk for contracting COVID-19 and that the delta variant is very contagious. No matter how careful you are there is always the possibility there will be the introduction of a highly contagious disease in a congregant living situation. The detention center and OCHD work together to produce the best outcomes. During the outbreak OCHD has been in constant communication with the medical staff at the detention center as well as their leadership. We have also invited our partners at the North Carolina Department of Health and Human Services (NCDHHS) to offer additional ideas and guidance. NCDHHS has a lot of experience working in congregant living situations across the state and we always have more to learn.

- *What are some priorities of the health department within the detention center and other congregant living facilities moving forward to prevent future outbreak?*

We will continue to work closely with all congregant living facilities as we have done throughout the pandemic.

Kristin Prellipp
Communications Manager/ Public Information Officer
300 West Tryon St., Hillsborough, NC 27278
Office: 919-245-2462 | Mobile: 919-622-5876
kprelpp@orangecountync.gov
Pronouns: She/her/hers

Learn more about COVID-19 in Orange County:
<https://www.orangecountync.gov/Coronavirus>

1

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 2:14 PM
To: Jennifer Galassi
Subject: requested emails

From: Tim Jones <tjones@orangecountync.gov>
Sent: Tuesday, October 19, 2021 6:23 PM
To: Anderson Whitted <awhitted@orangecountync.gov>; Antonio Cartnail <ACartnail@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Kendrick Moore <KMoore@orangecountync.gov>; Roldan Milan <rmilan@orangecountync.gov>; Sharon Durham <sdurham@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Brent Pearley <bpearley@orangecountync.gov>; Anna Kennedy <akennedy@orangecountync.gov>
Subject: Fwd: COVID Outbreak Recommendations

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021, 9:19 PM
To: Katie Spear; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; evandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: Re: COVID Outbreak Recommendations

Thank you for this - it's very helpful.

It would be great to review the protocol you're using with rapid tests because I suspect it's backwards. If someone has symptoms and tests positive on a rapid, a confirmatory PCR test is not needed and shouldn't be sent. If someone with symptoms tests negative on a rapid, then a confirmatory PCR test needs to be done before we can be assured that person is truly negative and put them back into the general population. I'm happy to look over it if it can be sent.

I'm assuming that these positives were tested for symptoms, so that means we would still count those two as true positives. Robyn or the rest of our team can talk this through with y'all.

Thanks everyone

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

1

From: Katie Spear
Sent: Wednesday, October 13, 2021 5:18:33 PM
To: Erica Pettigrew; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart;
ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

I have attached the list of the ones that tested positive with the rapid test and had a PCR test done as well.
PCR test came back negative.

Thank you for being patient with me on getting this completed.
Katie

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart;
ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk

2

<kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

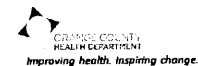
Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that Information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 445-2077 | Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart;
ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>

3

Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra

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(myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpallmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones

5

<tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra
(myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>;
Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Landon Weaver
<lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original
Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as
Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to
transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped
ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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disclosure, please contact Carla Julian, OCHD HIPAA Privacy and Security Officer, at cjulian@orangecountync.gov.

From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart;
ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

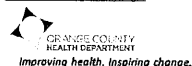
From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones
<tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra
(myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>;
Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

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Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing
tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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disclosure, please contact Carla Julian, OCHD HIPAA Privacy and Security Officer, at cjulian@orangecountync.gov.

From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D;
Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 8:25:43 AM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood
<csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred
<smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-
Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>;
ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the
capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can
speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

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From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D;
Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood
<csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred
<smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-
Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>;
ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our
shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for
more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of
vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together.
Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need
confirmatory testing.

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test
should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be
sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at
minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please
know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with
mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who
is our point person?

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Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing
COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff &
inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that
have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting
of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to
assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the
next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of
testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath,
loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills,
vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.

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- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:33 PM
To: Jennifer Galassi
Subject: Requested email

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: kspear@orangecountync.gov <kspear@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:32:56 PM
To: Sarah Manfred <smanfred@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjallmedical.com <7212@shpjallmedical.com>; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Re: Testing

Tuesday will be good. I will let everyone know here.

Thank you,
Spear

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Sarah Manfred <smanfred@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:30:53 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjallmedical.com <7212@shpjallmedical.com>; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Testing

Dear Captain Spear,

Katie (paramedic/vaccinator) and I (communicable disease nurse) can test on Tuesday 10/26 around 9 am. We prefer the morning because we have to place requisitions for each sample, match the requisitions with the specimens and drive them ourselves to the state lab in Raleigh. We'd only need one officer to accompany us to each pod for testing and hope to be done within 2 hours as we do not need to test anyone who has already tested positive during this outbreak.

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:06 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 6, 2021 10:50 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: following up

Sorry it has taken so long. Yes it has been quite busy. The only 2 officers that have tested positive that have been around the inmates are

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 6, 2021 10:25 AM
To: Katie Spear <kspear@orangecountync.gov>
Cc: Michael DeFranco <mdefranco@orangecountync.gov>
Subject: following up

Dear Lt. Spear,

I am following up re: the officer's schedule for the week of 9/25. I know that you are quite busy, but it is a matter of some urgency that we look at officers who may have been working closely with the staff members who have gone on to test positive, particularly those who are not fully vaccinated.

If there is someone else that I should reach out to for this information, please let me know.

Thank you for all that you are doing to keep your staff and inmates safe.

Best,
Robyn

Thank you.

Best,

Sarah T. Manfred MPH, RN, BSN, PCCN
Communicable Disease Nurse
Orange County Health Department
smanfred@orangecountync.gov
919.245.2386

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 4:03 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjallmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Erica-

I have got together with the nurse and Lt. Blough. We are in agreement that it will not be possible to do both the MAB and mass PCR testing. We will need to schedule another day and time for PCR testing. One thought is can the PCR testing be done during the evening hours? There is not as much activity going on with the staff/nurse, as in we could be a little more efficient and not have to rush through, making sure all paperwork and samples are labeled correctly. Just a thought.

Thank you,
Captain Spear

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjallmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <cblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

Hi Katie -

Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

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Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!!

Captain Spear

From: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood

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Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

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From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

- 1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?
- 2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)
- 3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

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Erica Pettigrew, MD, JD, MPH *she/her/hers/hella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew, Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - Important

Monoclonal antibodies (MAB)
This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19
We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

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Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

8

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - Important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

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9

Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

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To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

10

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:04 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear <kspear@orangecountync.gov>
Sent: Monday, October 11, 2021 5:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; 7212@shpjailmedical.com
Subject: Re: Detention Center Vax 10/12/21

Sure thing. I will have numbers in the morning.

Thank you!

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Monday, October 11, 2021 5:48:39 PM
To: Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
Subject: Detention Center Vax 10/12/21

Hey Katie,

Just writing to let you know that we are still planning on coming out your way tomorrow at 1000 for the monthly COVID vaccination unless you advise otherwise. Like usual, we will plan on primarily using Janssen but will also bring Moderna and Pfizer for your second doses and whatnot.

Let me know if ya'll need anything else from us before then,

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

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1

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 2:12 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Thursday, October 21, 2021 2:11 PM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: daily check in

Yes ma'am went smoothly. We have already set Tuesday, October 26th, for our next mass PCR testing with staff and residents.

Answers are in RED.

Thank you,
Spear

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:37 PM
To: Katie Spear <kspear@orangecountync.gov>
Subject: daily check in

Hello Captain Spear,

I hope the MAB administration event went smoothly this morning. Just checking in for our usual....

1. Any new cases/newly symptomatic people today? No
2. How many guard tests are still outstanding? I have 2 left that I'm waiting on the paperwork
3. Any health status changes among the positives? No
4. Any close contacts between guards and positive incarcerated people? No just normal routine
5. Any questions I can help with? Not at this time

Hope you have a great Thursday.

Robyn

1

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:04 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Tuesday, October 12, 2021 7:39 AM
To: Landon Weaver <lweaver@orangecountync.gov>
Subject: Good morning

Good morning Landon!! We have 8 that want the vaccine today.

Thank you,

Captain Katie Spear
Orange County Detention Center
125 Court St
Hillsborough, NC 27278
Office: 919-245-2958
Cell: 919-417-1477

1

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:01 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 13, 2021 2:17 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

This sounds good however, the time is the hard part. Inmate as it's easier in the morning but hard for officers, especially the ones working nights. It would be easier for officers closer to shift change time, which is at 4:30/5 pm. Our afternoons are more hectic for inmates, since we have 1st appearances at 2 pm then dinner at 4.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

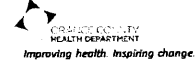
Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager

Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
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You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

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Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com
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Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.
 - It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.
 - Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.
 - Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.
 - Please notify OCHD via phone or email of any new positives the day that they are received.
 - As much as possible, limit staff from working with both COVID positive and negative folks.
 - Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.
- Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,
Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,

The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.

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- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 1:00 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 13, 2021 4:01 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I am working on that now.

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

1

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.

6

2

Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.

3

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patt's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information preferred ahead of time, please do.

Thank you,
Mike

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The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver

4

6

ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

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Subject: Re: COVID Outbreak Recommendations

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- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

7

- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



9

- Please notify OCHD via phone or email of any new positives the day that they are received.
- As much as possible, limit staff from working with both COVID positive and negative folks.
- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/hers/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.

8



10

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:59 PM
To: Jennifer Galassi
Subject: requested emails
Attachments: COVID +.xlsx

From: Katie Spear
Sent: Wednesday, October 13, 2021 5:19 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have attached the list of the ones that tested positive with the rapid test and had a PCR test done as well. PCR test came back negative.

Thank you for being patient with me on getting this completed.
Katie

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart;

ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 845-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver

Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Myra G. Allen <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

- Items requested of Detention Center staff for testing team:**
- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
 - Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
 - (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Michael DeFranco <mdefranco@orangecountync.gov>

Sent: Wednesday, October 13, 2021 2:08 PM

To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhs.nc.gov>; Myra G. Allen <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

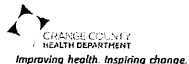
Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patt's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM

5

To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>

Sent: Wednesday, October 13, 2021 1:58 PM

To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhs.nc.gov>; Myra G. Allen <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>

Sent: Wednesday, October 13, 2021 8:25:43 AM

To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood

6

<csblackwood@orangecountync.gov>

Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhs.nc.gov>; Myra G. Allen <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear

Sent: Wednesday, October 13, 2021 7:53:04 AM

To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>

Sent: Tuesday, October 12, 2021 5:24:44 PM

To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhs.nc.gov>; Myra G. Allen <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

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- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart

Sent: Thursday, October 7, 2021 8:53 AM

To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.

8

- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
 Health Director
 Orange County Health Department
 300 West Tryon Street
 Hillsborough, NC 27278
 Phone: 919-245-2412



Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:58 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Monday, October 18, 2021 2:20 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>
Cc: Sarah Manfred <smanfred@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>
Subject: RE: Rosters

Yes sir I will get that together

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Monday, October 18, 2021 9:12 AM
To: Katie Spear <kspear@orangecountync.gov>
Cc: Sarah Manfred <smanfred@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>
Subject: Rosters

Morning Katie,

Would it be possible to get a copy of the names of inmates as they correspond to Pods? We shredded all of the documents after submitting test results on Thursday. Sorry for the trouble.

Thanks in advance,
 Landon

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:58 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Monday, October 18, 2021 2:33 PM
To: Robyn Wood <rwood@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Tim Jones <tijones@orangecountync.gov>
Subject: RE: Daily check in

We have not had any more positive cases (staff or in-custody) since 10/12/2021. However, we have 1 that is the hospital with covid pneumonia. He was taken last night.

The staff that did not come on Thursday, results are slowly coming back and I'm getting copies.

So far all negative.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Monday, October 18, 2021 1:21 PM
To: Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Subject: Daily check in

Hello Captain Spear and Nurse Patty,

I am checking in today to determine whether you are aware of any additional positive incarcerated people or staff, determine the health status of currently positive people, and to assist with any questions related to cohorting positives. For those officers/staff who did not test at your facility with OCHD, it is important as well that we review their PCR testing.

If it is helpful to you, we can try to arrange a daily time to speak at your convenience.

Best,
 Robyn Wood
 OCHD Covid response nurse
 919 667 5448

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:58 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear <kspear@orangecountync.gov>
Sent: Monday, October 18, 2021 6:36 PM
To: Robyn Wood <rwood@orangecountync.gov>
Cc: 7212@shpjallmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>
Subject: Re: CONFIDENTIAL

I have talked with the nurse and let her know about the positives on the list. We are trying to figure out where we can move people. Space is limited and some of them are "allergic" to each other.

Thank you for sending the results and I will get the names of the officers together.

Katie

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Monday, October 18, 2021 5:17:02 PM
To: Katie Spear <kspear@orangecountync.gov>
Cc: 7212@shpjallmedical.com <7212@shpjallmedical.com>; Michael DeFranco <mdefranco@orangecountync.gov>
Subject: CONFIDENTIAL

Captain Spear,

I am glad to hear that remaining staff have been asked to get PCR testing, that is very helpful.

I have just invited you to a secure share which contains the results of our most recent testing effort. Please let me know right away if you have any difficulty accessing the spreadsheet through secure share, as it is a matter of urgency.

Our immediate recommendations include:

1. Separating known positive cases from negatives.
2. Identifying any unvaccinated staff that have had close contact with positive inmates. I know that you do not necessarily have staff vaccination information, so please let me know asap if any guards have had close contact, and I can cross check against guard vaccine status. Close contact is defined as 15 cumulative minutes within 6 feet of a COVID positive person over 24 hours. In a situation such as this, it would not have to be 15 min in proximity to the same positive inmate, and it may be easiest to think in terms of cumulative exposure to ANY positive person.
3. Identifying all close contacts of positive persons, and quarantining unvaccinated inmates who have been exposed.

1

We know that your facility faces unique challenges with cohorting, and space in general. I am available to speak this afternoon to address any questions you may have, and will follow this email with a voicemail to ensure you have access to the secure share in a timely manner.

Thanks for working with us to get ahead of this outbreak.

Robyn Wood
OCHD COVID response nurse
919 667 5448

From: Katie Spear <kspear@orangecountync.gov>
Sent: Monday, October 18, 2021 4:40 PM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: Daily check in

Yes ma'am everyone got testing here or somewhere else. I made it clear it was PCR testing not rapid testing.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Monday, October 18, 2021 4:18 PM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: Daily check in

Thank you so much for your reply. I will be in touch shortly as we get results from last week's testing. I want to confirm as well that all staff have gotten PCR testing, regardless of vaccine status. I am very sorry to hear that one of the inmates has been hospitalized. Please keep us up to date on his condition.

Robyn Wood
OCHD COVID response nurse
919 667 5448

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2

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919 667 5448

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From: Katie Spear
Sent: Thursday, October 21, 2021 12:57 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear <kspear@orangecountync.gov>
Sent: Monday, October 18, 2021 6:42 PM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: Re: CONFIDENTIAL

Sure you can call my cell since I have already gone.

919-417-1477

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Monday, October 18, 2021 6:36:55 PM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: CONFIDENTIAL

Thank you. Would it be helpful to speak this evening?

Robyn

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Cc: 7212@shpjallmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>
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1

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919 667 5448

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Robyn Wood
OCHD COVID response nurse
919 667 5448

2

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Cc: Tim Jones <tjones@orangecountync.gov>
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Best,
Robyn Wood
OCHD Covid response nurse
919 667 5448

3

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:56 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Tuesday, October 19, 2021 11:32 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: daily check in 10/19

Thank you!

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 11:28 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: daily check in 10/19

Okay, will get back to you.

robyn

From: Katie Spear <kspear@orangecountync.gov>
Sent: Tuesday, October 19, 2021 11:18 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: daily check in 10/19

I need something for both positive and negative, I will also put a copy in their medical chart.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 11:17 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: daily check in 10/19

Fantastic, thanks.

I will ask Mike whether we have hard copies. I am not sure, as this was only shared digitally with me. I will get back with you on this.
To clarify, do you want something you can present to incarcerated people who have tested positive??

Robyn

From: Katie Spear <kspear@orangecountync.gov>
Sent: Tuesday, October 19, 2021 10:58 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: daily check in 10/19

1

Is there any way I can get a hard copy of the test that have come back so far? I have some here that do not believe anything unless it's in black & white.

See responses in RED.

Thank you,
Spear

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 9:48 AM
To: Katie Spear <kspear@orangecountync.gov>
Cc: 7212@shpjailmedical.com
Subject: daily check in 10/19

Good morning Captain Spear,

Checking in this morning, as we discussed. Please let me know:

1. Any new positives among staff or inmates (apart from the ones I sent you yesterday). No new cases
2. Any folks with symptoms consistent with COVID that are being tested/have been newly tested and have results pending No
3. Any updates on your hospitalized patient, any other hospital transfers No other hospital patients, the one in the hospital in ICU NOT on a ventilator
4. Any questions I can help with related to grouping positives/grouping close contacts/testing? Talking with Dr. Pettigrew and staff this morning, jail staff is working on movement

Good luck today, and thanks again for all that you are doing-I am available most of today to talk as needed.

Robyn
919 667 5448

2

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:56 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department

1

Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

2

- best practice is keeping only positives with positives - this is most important first step

- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)

- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

3

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department

4

Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shojailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this?

5

Dr. Grover (med director of QC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

6

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

7

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
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To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shojailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

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Medical Director, Occupational Health at UNC Health Care
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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*

Medical Director, Orange County Health Department

10

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:56 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Tuesday, October 19, 2021 4:46 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>;
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: MAB resource for staff

Thank you and I will share this information with the staff.

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 19, 2021 4:43 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>;
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: MAB resource for staff

Excellent. The flyer serves its purpose, although clearly I did not go to school for graphic design.

I wanted to make sure that staff know how to get MAB if they need it, too. They can simply call 888-850-2684 and UNC will get them taken care of right away. They can also have their personal physician refer to them to UNC. <https://www.unchealthcare.org/coronavirus/monoclonal-antibody-infusion-therapy/>

Thank you all. Today was a success - 3 of the 5 people offered MAB took us up on it, and we had some great planning discussions for our big day Thursday.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

1

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:56 PM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B
Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

2

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

3

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

- 1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?
- 2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)
- 3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

4

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial

5

that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

6

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjallmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - Important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for Jail leadership? This is a very time-sensitive intervention.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

Testing

7

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

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We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

8

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:55 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear <kspear@orangecountync.gov>
Sent: Tuesday, October 19, 2021 5:42 PM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: Re: Hard copy results

I received them and printed them off.

Thank you

Sent from my Verizon, Samsung Galaxy smartphone
Get [Outlook for Android](#)

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 5:04:45 PM
To: Katie Spear <kspear@orangecountync.gov>
Subject: Hard copy results

Hello Captain Spear,

Mike DeFranco just uploaded a very large file to secure share that should allow you to print off "hard copies" of all the currently available results. Let me know if you have any trouble with it.

I will be in touch tomorrow morning as usual, but am available for questions any time.

Robyn
919 667 5448

1

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:55 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 20, 2021 8:59 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: check in

Good morning so far it's is good. Hope your day has started off good.

I have the answers on RED. Thank you again for everything.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 20, 2021 8:54 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: check in

Good morning Captain Spear,

Hope your day is off to a good start.

Checking in

1. Any newly symptomatic or positive Incarcerated persons? Not at this time
2. Any newly symptomatic or positive staff? No
3. Significant health change/addl hospital transfers for any of the positive folks? None
4. Any updates on your hospitalized person? He is a little better. Having him sit up in a chair and breathing is improving.
5. Of the staff that OCHD did not test last week, how many results are still outstanding? In other words, we need to know how many have yet to test or provide results. I have 4 that I am waiting on. So far all negative.

Thanks again, call me any time

Robyn
919 667 5448

Yes ma'am sorry. 2 incarcerated & they are in the same cell, they are the only ones in that cell.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 20, 2021 10:36 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: Some other things to keep in mind

Is that a 2? Among incarcerated people?

r

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 10:34 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: Re: Some other things to keep in mind

Robyn just got an update. 1 2 new positives...

Sent from my Verizon, Samsung Galaxy smartphone
[Get Outlook for Android](#)

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 20, 2021 9:42:53 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: Some other things to keep in mind

Captain Spear,

One thing we need to focus on quickly is identifying guards who may have close contact with positive incarcerated people. I understand this is challenging in your setting. But particularly if you know there has been a recent altercation or other situation where the staff member has closer than usual contact with anyone who is positive or symptomatic we should follow up immediately.

I also want to encourage the use of standardized PPE for staff. We know that surgical masks offer more protection than fabric masks or gaiters, and it is definitely preferable that all staff use them. The gold standard of course are N95 masks that have been professionally fit tested, but I am not sure whether those are available to you.

Thanks again-
Robyn

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:54 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:19 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: Some other things to keep in mind

Yes the mass testing on Thursday, they are negative but showed symptoms today and rapid is positive. 1 has lost taste & smell

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:18 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: Some other things to keep in mind

What do you mean the printouts? Like, the testing they had through OCHD is negative, but they are newly positive??

r

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:17 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: Some other things to keep in mind

the printouts I have are negative

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:14 AM
To: Katie Spear <kspear@orangecountync.gov>
Subject: RE: Some other things to keep in mind

Could you please provide their names, so I can look their results up in NCEDS? You can add them to the secure share if you prefer to work that way.

Thanks so much-

r

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:12 AM
To: Robyn Wood <rwood@orangecountync.gov>
Subject: RE: Some other things to keep in mind

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 12:53 PM
To: Jennifer Galassi
Subject: requested emails

From: Katie Spear
Sent: Wednesday, October 20, 2021 4:03 PM
To: Erica Pettigrew <spettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Erica-

I have got together with the nurse and Lt. Blough. We are in agreement that it will not be possible to do both the MAB and mass PCR testing. We will need to schedule another day and time for PCR testing. One thought is can the PCR testing be done during the evening hours? There is not as much activity going on with the staff/nurse, as in we could be a little more efficient and not have to rush through, making sure all paperwork and samples are labeled correctly. Just a thought.

Thank you,
Captain Spear

From: Erica Pettigrew <spettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: Re: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

Hi Katie -

Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

2

Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood

3

Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

4

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

- 1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?
- 2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)
- 3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

5

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

6

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

7

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
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9

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*

Medical Director, Orange County Health Department

Medical Director, Occupational Health at UNC Health Care

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Monoclonal Antibodies for Treatment of COVID-19

If you have recently tested positive for COVID-19 or been exposed to someone with COVID-19, this monoclonal antibody therapy may help you feel better faster and prevent the need for hospitalization from COVID-19.

What are monoclonal antibodies?

Monoclonal antibodies, or mAbs, are made in a laboratory to fight a particular infection – in this case, the virus that causes COVID-19 – and are given to patients directly with an infusion or a shot. That's why mAb treatment may help patients who are at high risk for severe symptoms or hospitalization. The Food and Drug Administration (FDA) has issued an Emergency Use Authorization (EUA) to allow the use of monoclonal antibody therapies for the treatment of mild to moderate COVID-19 in certain high-risk patients. This treatment is not a substitute for vaccination against COVID-19.

Who is eligible for monoclonal antibody treatment?

Adults considered at high-risk for severe COVID-19 and eligible youth ages 12-17 who weigh at least 68 pounds may be eligible for treatment. Individuals who have recently tested positive for COVID-19 and have had symptoms for 10 days or less, should talk to their health care provider to see if monoclonal antibody treatment is right for them. Some people who have been exposed to COVID-19 may qualify for treatment even before testing positive for COVID-19. If you do not have a health care provider, you can find one offering mAb treatment at 877-332-4343 or ncdhhs.gov.

Are monoclonal antibodies safe?

In most cases, the benefits of treatment outweigh any potential risks. While extremely rare, some severe allergic reactions have been reported with the use of monoclonal antibodies. Individuals should talk to their health care provider to see if monoclonal antibody treatment is right for them.

How much will this treatment cost?

The federal government is distributing antibody therapies at no cost to patients. However, providers may charge an administration fee for treatment. Healthcare and major commercial insurance companies are covering all costs for patients. Individuals should check with their health plan to determine if they will have to bear any cost.

Orange County Health Department, Orange County EMS and UNC-Medical Center are working together to bring this treatment, called "MAB" for short, to the Orange County Jail. It is available to all people in the community so we want to make sure it is available to those in the jail as well. It is completely voluntary. If you have recently tested positive for COVID-19 or have been exposed, you are eligible. It is a medicine that can prevent hospitalization by 80% if taken within the appropriate timeframe quickly. It is four small shots in the stomach. It is not the same as the vaccine.

Next Scheduled date for MAB treatment days:

If you are unsure, please sign up and you can discuss your questions with medical staff.

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919 245 2400 > 300 West Tryon Street > Hillsborough, NC 27278 > orangecountync.gov



Anticuerpos monoclonales para el tratamiento de COVID-19

Si recientemente se ha positivo por COVID-19 o estuvo expuesto a alguien con COVID-19, entonces la terapia con anticuerpos monoclonales puede ayudarle a sentirse mejor más rápido y evitar la necesidad de hospitalización por COVID-19.

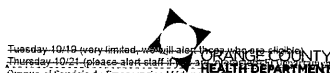
¿Qué son los anticuerpos monoclonales?
Los anticuerpos monoclonales, o mAbs, se fabrican en un laboratorio para combatir una infección en particular, en este caso, el virus que causa COVID-19. Se administran a los pacientes directamente con una infusión o una inyección. El uso de anticuerpos con mAbs puede ayudar a las personas que tienen un alto riesgo de presentar síntomas graves o hospitalización. La Administración de Alimentos y Medicamentos (FDA) ha emitido una autorización de emergencia (EUA) para permitir el uso de infusiones con anticuerpos monoclonales que el tratamiento de COVID-19 leve a moderado en ciertos pacientes de alto riesgo. Este tratamiento no sustituye a la vacunación contra COVID-19.

¿Quién es elegible para el tratamiento con anticuerpos monoclonales?
Los adultos considerados de alto riesgo de COVID-19 y los jóvenes de alto riesgo de 12 a 17 años que pesan al menos 68 libras pueden ser elegibles para el tratamiento. Las personas que recientemente han sido diagnosticadas con COVID-19 y han tenido síntomas durante 10 días o menos, deberían hablar con su proveedor de atención médica para ver si el tratamiento con anticuerpos monoclonales es adecuado para ellas. Algunas personas que han estado expuestas a COVID-19 pueden calificar para el tratamiento incluso antes de ser diagnosticadas por COVID-19. Si no tiene un proveedor de atención médica, puede encontrar uno que ofrece tratamiento con mAbs 877-332-4343 o en el sitio web ncdhhs.gov.

¿Son seguros los anticuerpos monoclonales?
En la mayoría de los casos, los beneficios del tratamiento superan cualquier riesgo potencial. Aunque es extremadamente raro, se han informado algunas reacciones alérgicas graves con el uso de anticuerpos monoclonales. Las personas deben hablar con su proveedor de atención médica para ver si el tratamiento con anticuerpos monoclonales es adecuado para ellas.

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Who is eligible for monoclonal antibody treatment?

Adults considered at high-risk for severe COVID-19 and high-risk youth ages 12-17 who weigh at least 88 pounds may be eligible for treatment. Individuals who have recently tested positive for COVID-19 and have had symptoms for 10 days or less, should talk to their health care provider to see if monoclonal antibody treatment is right for them. Some people who have been exposed to COVID-19 may qualify for treatment even before testing positive for COVID-19. If you do not have a health care provider, you can find one offering mAb treatment at 877-332-4583 or covidlab@ocnc.org.

Are monoclonal antibodies safe?

In most cases, the benefits of treatment outweigh any potential risks. While extremely rare, some severe allergic reactions have been reported with the use of monoclonal antibodies. Individuals should talk to their health care provider to see if monoclonal antibody treatment is right for them.

How much will this treatment cost?

The federal government is distributing antibody treatments at no cost to patients. However, providers may charge an administration fee for treatment. Medication and many commercial insurance companies are covering all costs for patients. Individuals should check with their health plan to determine if they will have to bear any costs.

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Next Scheduled days for MAB treatment days:

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Format: Font: Bold

819 245 2400 > 300 West Tryon Street > Hillsborough, NC 27278 > orangecountync.gov



Tuesday 10/19 (very limited, we will be interested)
Thursday 10/21 (please alert staff if you are interested)

819 245 2400 > 300 West Tryon Street > Hillsborough, NC 27278 > orangecountync.gov

Jennifer Galassi

From: Erica Pettigrew
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell
Subject: covid outbreak jail updates - important

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Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Jennifer Galassi

From: Katie Spear
Sent: Monday, October 18, 2021 7:31 AM
To: Tim Jones
Subject: FW: covid outbreak jail updates - important

This short notice on coming in to give shots is hard on the nurse's let alone the squads, I know it's time sensitive. We can try to get inmates to take the shot but if they refuse we can't help that. As for not getting information from me I have answered everything but employee names (I asked you about that) maybe not as fast as they would like but it was as far as I can remember same day. Just let me know and I will email the names to Robyn. I did give her the names of the 3 that were positive.
I can't answer for the medical director over SHP...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
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Erica Pettigrew

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Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Jennifer Galassi

From: Quintana Stewart
Sent: Thursday, October 7, 2021 11:06 AM
To: Tim Jones
Subject: FW: COVID Outbreak Recommendations

Importance: High

Captain Jones,
The original message bounced back. I mistyped your address.

UNC and OCHD are trying to figure out how to get the monoclonal antibodies over to the inmates that are eligible who have tested positive. Antibodies have to be administered within a 10-day window of symptom onset so the group is trying to work quickly. We've not been able to reach Patty this morning from Southern Health Partners. Can you assist with getting someone from the detention center and Southern Health Partners on a call today at 1pm with UNC?

Thanks,
Quintana

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:54 AM
To: Katie Spear <kspear@orangecountync.gov>; 'tjones@orangecountync.gov' <tjones@orangecountync.gov>
Cc: Erica Pettigrew <epettigrew@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Sheriff B
Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjallmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our Info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjallmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step

3

2

Jennifer Galassi

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 4:43 PM
To: Katie Spear; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjallmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: MAB resource for staff

Excellent. The flyer serves its purpose, although clearly I did not go to school for graphic design.

I wanted to make sure that staff know how to get MAB if they need it, too. They can simply call 888-850-2684 and UNC will get them taken care of right away. They can also have their personal physician refer them to UNC. <https://www.unchealthcare.org/coronavirus/monoclonal-antibody-infusion-therapy/>

Thank you all. Today was a success - 3 of the 5 people offered MAB took us up on it, and we had some great planning discussions for our big day Thursday.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:56 PM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjallmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjallmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

1

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

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2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

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We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

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Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

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Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
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Subject: covid outbreak jail updates - important

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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

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2

Jennifer Galassi

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer
Attachments: ocjailMABenglishflyer2.docx

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Thanks!

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Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

1

Thanks for considering.

Erica

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Medical Director, Orange County Health Department

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Assistant Professor, University of North Carolina

7

Jennifer Galassi



Improving health. Inspiring change.



CONFIDENTIALITY NOTICE: All email messages, including any attachments, generated from or received by this site are the property of Orange County Government and are considered public domain subject to the North Carolina Public Record Law. The Orange County Health Department transmits minimal confidential client/patient information via email, and any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply email and destroy all copies of the original message. If you believe there has been an inappropriate disclosure, please contact Carla Julian, OCHD HIPAA Privacy and Security Officer, at cjulian@orangecountync.gov.

From: Jennifer Cooper-Smith <jcooper-smith@orangecountync.gov>
Sent: Thursday, October 14, 2021 3:09 PM
To: April Walker <awalker@orangecountync.gov>
Subject: County Jail/ COVID Question

Hi April,
I had a caller wanting to find answers & lodge a complaint against the following facility:
Hillsborough county jail and the handling of positive inmates, lack of cleaning/sanitizing exposure areas between repopulation, removing positive inmates from the general population which is putting everyone else at risk.

Angela Parks
919-597-1442
I have already taken the liberty of forwarding Ms. Parks the complaint link and advised her to be as descriptive as possible and that the county will reach out to the facility, not her. She understands but also has questions regarding the procedures that are set in place for quarantining/isolation in the county jails.

Please let me know if there is a resource I can forward to her, if possible as we were both unable to find anything online.

Thanks,

Jennifer Cooper-Smith,
Vaccine Support- Call Center
919-913-8088 Ext. 7202

www.YourSpotYourShot.nc.gov
<https://www.orangecountync.gov/Coronavirus>
<https://www.orangecountync.gov/2617/Vaccines>
<http://www.orangecountync.gov/2451/Testing>



From: April Walker <awalker@orangecountync.gov>
Sent: Thursday, October 14, 2021 3:29 PM
To: Alicia Stemper <astemper@orangecountync.gov>
Cc: Jennifer Cooper-Smith <jcooper-smith@orangecountync.gov>
Subject: FW: County Jail/ COVID Question

Good afternoon, Alicia.

Our call center staff received a call regarding COVID outbreak at the county jail. I thought I'd pass this information along to you. If there is anything specific you would like for the call center staff to relay to callers regarding this outbreak please let me know.

Thank you.

Best regards,

April Walker-Warren
Epic System Coordinator
Phone: 919.245.2376 / Fax: 919.644.3312
awalker@orangecountync.gov

1



Improving health. Inspiring change.



CONFIDENTIALITY NOTICE: All email messages, including any attachments, generated from or received by this site are the property of Orange County Government and are considered public domain subject to the North Carolina Public Record Law. The Orange County Health Department transmits minimal confidential client/patient information via email, and any unauthorized review, use, disclosure or distribution is prohibited. If you are not the intended recipient, please contact the sender by reply email and destroy all copies of the original message. If you believe there has been an inappropriate disclosure, please contact Carla Julian, OCHD HIPAA Privacy and Security Officer, at cjulian@orangecountync.gov.

From: Quintana Stewart <qstewart@orangecountync.gov>
Sent: Thursday, October 14, 2021 3:17 PM
To: April Walker <awalker@orangecountync.gov>; Victoria Hudson <vhudson@orangecountync.gov>
Subject: RE: County Jail/ COVID Question

Alicia Stemper from the Sheriff's office has been handling calls about the Jail Outbreak.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Improving health. Inspiring change.



From: April Walker
Sent: Thursday, October 14, 2021 3:15 PM
To: Quintana Stewart <qstewart@orangecountync.gov>; Victoria Hudson <vhudson@orangecountync.gov>
Subject: FW: County Jail/ COVID Question

Good afternoon,

How should call center handle complaints such as this when it's related to a county facility?

Best regards,

April Walker-Warren
Epic System Coordinator
Phone: 919.245.2376 / Fax: 919.644.3312
awalker@orangecountync.gov

2

Jennifer Galassi

From: Erica Pettigrew
Sent: Monday, October 18, 2021 8:00 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
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Sheriff B

Sent from my iPhone

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We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

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How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

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Subject: RE: covid outbreak jail updates - important

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round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

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Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. **How can we pursue this better longer-term solution?**

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I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

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3

This Tuesday 10/19

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Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

4

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Jennifer Galassi

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03 AM
To: Erica Pettigrew, Tim Jones, Katie Spear, 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

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This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

5

Testing

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I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

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Sent: Sunday, October 17, 2021 9:34 PM

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That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tijones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
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Jennifer Galassi

From: Sheriff Charles Blackwood
Sent: Sunday, October 17, 2021 11:13 PM
To: Erica Pettigrew, Jamie Sykes
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell
Subject: Re: covid outbreak jail updates - important

I have received your questions and will be working to get the answers to you before COB Monday. Thanks for your patience.

Sheriff Blackwood

Sent from my iPhone

On Oct 17, 2021, at 9:33 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

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That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

3

Jennifer Galassi

From: Erica Pettigrew
Sent: Wednesday, October 13, 2021 9:20 PM
To: Katie Spear; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: Re: COVID Outbreak Recommendations

Thank you for this - it's very helpful.

It would be great to review the protocol you're using with rapids because I suspect it's backwards. If someone has symptoms and tests positive on a rapid, a confirmatory PCR is not needed and shouldn't be sent. If someone with symptoms tests negative on a rapid, then a confirmatory PCR test needs to be done before we can be assured that person is truly negative and put them back into the general population. I'm happy to look over it if it can be sent.

I'm assuming that these positives were tested for symptoms, so that means we would still count those two as true positives. Robyn or the rest of our team can talk this through with y'all.

Thanks everyone

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 5:18:33 PM
To: Erica Pettigrew; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

I have attached the list of the ones that tested positive with the rapid test and had a PCR test done as well. Shotts & Parnell's PCR test came back negative.

Thank you for being patient with me on getting this completed.
Katie

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk

1

<kbenedyk@orangecountync.gov>
Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



2

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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

3

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

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Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

4

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN

5

Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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6

From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: Re: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 8:25:43 AM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
Subject: Re: COVID Outbreak Recommendations

7

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.
- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.
- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.
- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.
- Please notify OCHD via phone or email of any new positives the day that they are received.
- As much as possible, limit staff from working with both COVID positive and negative folks.
- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'Jones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,

8

The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.

9

- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



10

Jennifer Galassi

From: Katie Spear
Sent: Wednesday, October 13, 2021 5:19 PM
To: Erica Pettigrew; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations
Attachments: COVID +.xlsx

I have attached the list of the ones that tested positive with the rapid test and had a PCR test done as well. Shotts & Parnell's PCR test came back negative.

Thank you for being patient with me on getting this completed.
Katie

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM

1

To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

2

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

3

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - *Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.*
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

4

From: Michael DeFranco <mdefranco@orangecountync.gov>

Sent: Wednesday, October 13, 2021 2:08 PM

To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Myra, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandow@aol.com; 7212@shpallmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear

Sent: Wednesday, October 13, 2021 2:00 PM

To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandow@aol.com; 7212@shpallmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>

Sent: Wednesday, October 13, 2021 1:58 PM

5

To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Myra, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandow@aol.com; 7212@shpallmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear

Sent: Wednesday, October 13, 2021 8:28 AM

To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandow@aol.com; 7212@shpallmedical.com
Subject: RE: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>

Sent: Wednesday, October 13, 2021 8:25:43 AM

To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Myra, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandow@aol.com <ewandow@aol.com>; 7212@shpallmedical.com <7212@shpallmedical.com>
Subject: RE: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

6

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear

Sent: Wednesday, October 13, 2021 7:53:04 AM

To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandow@aol.com; 7212@shpallmedical.com
Subject: RE: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone

Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>

Sent: Tuesday, October 12, 2021 5:24:44 PM

To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <mvr.a.allen@dhhs.nc.gov>; Myra, Myra <mvr.a.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandow@aol.com <ewandow@aol.com>; 7212@shpallmedical.com <7212@shpallmedical.com>
Subject: RE: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

7

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart

Sent: Thursday, October 7, 2021 8:53 AM

To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,

The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

8

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

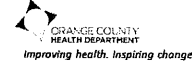
Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood

Jennifer Galassi

From: Katie Spear
Sent: Wednesday, October 13, 2021 4:01 PM
To: Erica Pettigrew; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

I am working on that now.

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Landon Weaver <lweaver@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfired@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfired@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>;

<csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfired@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfired@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>

Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shplalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shplalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM

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To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shplalmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shplalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>;

5

Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shplalmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shplalmedical.com
Subject: RE: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 8:25:43 AM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shplalmedical.com <7212@shplalmedical.com>
Subject: RE: COVID Outbreak Recommendations

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

6

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shplalmedical.com
Subject: RE: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shplalmedical.com <7212@shplalmedical.com>
Subject: RE: COVID Outbreak Recommendations

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- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

7

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

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- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

8

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Erica Pettigrew
Sent: Wednesday, October 13, 2021 3:56 PM
To: Katie Spear; Michael DeFranco; Landon Weaver; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewardpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: Re: COVID Outbreak Recommendations

Thanks everyone. Do we have an updated positive list so we know who not to swab?

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:41:23 PM
To: Michael DeFranco; Landon Weaver; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewardpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spears

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewardpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spears will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN

1

Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewardpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewardpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood

9

2

<csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood

3

<csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:08 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com; Landon Weaver <lweaver@orangecountync.gov>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

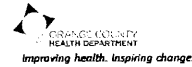
Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

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Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov

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From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 8:25:43 AM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <gstewart@orangecountync.gov>; ewandpw@aol.com; ewandpw@aol.com; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

6

From: Erica Pettigrew <epettigrew@orangecountync.gov>
 Sent: Tuesday, October 12, 2021 5:24:44 PM
 To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
 Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
 Subject: Re: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
 Medical Director, Orange County Health Department
 Medical Director, Occupational Health at UNC Health Care
 Assistant Professor, University of North Carolina

7

- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
 Health Director
 Orange County Health Department
 300 West Tryon Street
 Hillsborough, NC 27278
 Phone: 919-245-2412



From: Quintana Stewart
 Sent: Thursday, October 7, 2021 8:53 AM
 To: Katie Spear; 'tjones@orangecountync.gov'
 Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
 Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
 The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
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MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.

8

Jennifer Galassi

From: Katie Spear
 Sent: Wednesday, October 13, 2021 3:41 PM
 To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
 Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
 Subject: RE: COVID Outbreak Recommendations

Okay Sounds good. I will make sure everything is together and I will notify everyone of what time you will be getting here. Thank you all for helping this come together.

Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
 Sent: Wednesday, October 13, 2021 3:36 PM
 To: Landon Weaver <lweaver@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
 Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
 Subject: RE: COVID Outbreak Recommendations

Hi all,

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What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
 Public Health Services Manager
 Orange County Health Department
 Office: (919) 245-2077 / Mobile: (410) 349-7401
 mdefranco@orangecountync.gov



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1

From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear, Michael DeFranco, Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <scblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

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Sent: Wednesday, October 13, 2021 3:21 PM
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- Date of Birth
- Sex

2

- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <scblackwood@orangecountync.gov>
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Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested

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- o Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician Info etc.), but I am unable to locate the form online anymore.

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- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

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Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

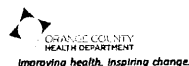
Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patt's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov

4



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From: Katie Spear
Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shjailmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <scblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shjailmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood

5

Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shplailmedical.com
Subject: Re: COVID Outbreak Recommendations

Is the strike team doing the testing?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 13, 2021 8:25:43 AM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <scblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shplailmedical.com <7212@shplailmedical.com>
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shplailmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <scblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shplailmedical.com <7212@shplailmedical.com>
Subject: Re: COVID Outbreak Recommendations

6

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,

7

The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.

8

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

9

Jennifer Galassi

From: Michael DeFranco
Sent: Wednesday, October 13, 2021 3:36 PM
To: Landon Weaver; Katie Spear; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Hi all,

Yeah Landon, you are correct. If we are going to send to the State then we go through the online system ETOR, so just having that information Captain Spear will be super helpful so we can quickly input it and then generate the requisition to accompany the specimen.

What are we thinking for timing? We get to the detention Center between 0900-0930?

Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
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O: 919-245-6127

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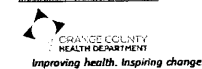
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Sent: Wednesday, October 13, 2021 2:00 PM
To: Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: RE: COVID Outbreak Recommendations

Who will supply the testing kits and be responsible for doing the testing?

Captain Spear

From: Michael DeFranco <mdefranco@orangecountync.gov>
Sent: Wednesday, October 13, 2021 1:58 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
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- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.
- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.
- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.
- Please notify OCHD via phone or email of any new positives the day that they are received.

6

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

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Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

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- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

7

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
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MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



8

Jennifer Galassi

From: Landon Weaver
Sent: Wednesday, October 13, 2021 3:30 PM
To: Katie Spear; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Whichever is easier for y'all should be just fine (correct me if I am wrong, Health folks). I think it will all have to be redone online after the fact either way.

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: COVID Outbreak Recommendations

As far as the information goes, it looks like the entire requisition process is online now. We will just take care of that on the back end. The following is the demographic info needed for each individual:

- Full name
- Date of Birth
- Sex
- Race
- Ethnicity

Even if there is just one sheet of paper for each unit/pod that has all of the individuals within listed out with those details, I think that would work just fine in lieu of folders. Whatever method works best for your folks.

Thanks,
Landon

Landon Weaver
Community Paramedic Coordinator
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510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:34 PM
To: Michael DeFranco <mdefranco@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

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Orange County Emergency Services
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Sent: Wednesday, October 13, 2021 2:08 PM
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Captain Spear (apologies for the incorrect title on the previous email)

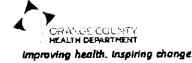
Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN

Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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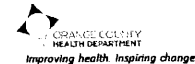
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- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.

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- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



8

Jennifer Galassi

From: Katie Spear
Sent: Wednesday, October 13, 2021 3:24 PM
To: Landon Weaver; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

I have a copy of the ones we do & I take up to the Mayo St location. Will that work? I can get those filled out if that will make everything smoother?

From: Landon Weaver <lweaver@orangecountync.gov>
Sent: Wednesday, October 13, 2021 3:21 PM
To: Katie Spear <kspear@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Thanks,
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Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 13, 2021 2:51 PM
To: Landon Weaver <lweaver@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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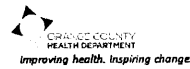
Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patt's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

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Thank you,
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Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
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You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
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Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
Subject: Re: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

5

- As much as possible, limit staff from working with both COVID positive and negative folks.

- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

6

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
- Positive incarcerated individuals must be cohorted away from individuals not known to be positive. Positive individuals can be cohorted together.
- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

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Jennifer Galassi

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To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra <mвра.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpiallmedical.com
Subject: RE: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

4

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra <mвра.g.allen@dhhs.nc.gov>; Myra G. Allen <mвра.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpiallmedical.com <7212@shpiallmedical.com>
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- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.
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- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.
- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.
- Please notify OCHD via phone or email of any new positives the day that they are received.
- As much as possible, limit staff from working with both COVID positive and negative folks.
- Close and timely responses are crucial for contact tracing to happen. We need a daily check-in at minimum. We have still not received guard schedules and other info requested almost two weeks ago. Please know that even one day delay during a COVID outbreak can end up extending the outbreak by weeks.

Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care

5

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

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- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

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- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

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- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
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Quintana Stewart, MPA
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Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Katie Spear
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To: Landon Weaver; Michael DeFranco; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Thank you Landon. I can help fill out forms as soon as we can get them.

What time do you think would work for you?

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Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

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Thank you,
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Public Health Services Manager
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Office: (919) 245-2077 / Mobile: (410) 349-7401
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Improving health. Inspiring change.

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Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
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300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



6

Jennifer Galassi

From: Sheriff Charles Blackwood
Sent: Wednesday, October 13, 2021 2:42 PM
To: Landon Weaver
Cc: Michael DeFranco; Katie Spear; Erica Pettigrew; Tim Jones; Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shjailmedical.com; Katie Benedyk
Subject: Re: COVID Outbreak Recommendations

We appreciate the partnership and will do our very best to accommodate the process you have outlined.

Sheriff Blackwood

Sent from my iPhone

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Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shjailmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

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To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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Subject: Re: COVID Outbreak Recommendations

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- All inmates and staff who are physically present in the jail within the last two weeks, regardless of vaccination status, must be tested as soon as possible (ideally within the next 48 hours) with a PCR test.

- It's crucial to immediately separate any positives from negatives, even if they have been housed together. Positives can be with other positives.

- Any positive rapid antigen test is considered a real positive during an outbreak and does not need confirmatory testing.

4

- Anyone with symptoms needs an immediate test. If a rapid antigen test is positive, no confirmatory test should be done. The person is positive. If a rapid antigen test is negative, a confirmatory PCR test needs to be sent. If this is a staff member, they cannot be at work until they have a negative PCR test.

- Please notify OCHD via phone or email of any new positives the day that they are received.

- As much as possible, limit staff from working with both COVID positive and negative folks.

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Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

At this point, these are our official OCHD recommendations:

5

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TESTING & REPORTING

- All staff, regardless of vaccination status, need to undergo a PCR test within the next 48 hours.
- All incarcerated individuals, regardless of vaccination status, need to undergo a PCR test within the next 48 hours
- After this initial round of testing, the Orange County Health Department will determine the frequency of testing.
- The only individuals exempted from testing are those who are known to be positive in the last week.
- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

- Positive staff must be excluded from work until cleared by the Orange County Health Department.
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- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

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- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Jennifer Galassi

From: Landon Weaver
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To: Michael DeFranco; Katie Spear; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood; Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpajlmedical.com; Katie Benedyk
Cc: RE: COVID Outbreak Recommendations
Subject: RE: COVID Outbreak Recommendations

The previous process was pretty efficient from our perspective. Unless anyone on the Detention Center side recommends any adjustments to the plan, I would recommend the following:

Items requested of Detention Center staff for testing team:

- Completed requisition form for each individual to be tested
 - Mike: Could you send them a requisition form with what needs to be completed? Previously, we would fill out the common portions of a requisition form and send that copy as a PDF for that specific population (Detention Center address, Physician info etc.), but I am unable to locate the form online anymore.
- Completed requisition forms organized into folders pertaining to the specific units/pods that the individuals are within
- (2) double decker rolling carts (the plastic ones that I believe are typically used for meal transport)

Other than staff to escort us, that should be all we need internally.

Landon

Landon Weaver
Community Paramedic Coordinator
Orange County Emergency Services
510 Meadowlands Dr.
Hillsborough, NC 27278
M: 919-441-2659
O: 919-245-6127

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Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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Medical Director, Occupational Health at UNC Health Care

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Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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Assistant Professor, University of North Carolina

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Sent: Thursday, October 7, 2021 8:53 AM
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Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
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Jennifer Galassi

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Subject: RE: COVID Outbreak Recommendations

This sounds good however, the time is the hard part. Inmate was it's easier in the morning but hard for officers, especially the ones working nights. It would be easier for officers closer to shift change time, which is at 4:30/5 pm. Our afternoons are more hectic for inmates, since we have 1st appearances at 2 pm then dinner at 4.

Spear

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 Medical Director, Orange County Health Department
 Medical Director, Occupational Health at UNC Health Care
 Assistant Professor, University of North Carolina

Hillsborough, NC 27278
 Phone: 919-245-2412



From: Quintana Stewart
 Sent: Thursday, October 7, 2021 8:53 AM
 To: Katie Spear; tjones@orangecountync.gov
 Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
 Subject: COVID Outbreak Recommendations

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 300 West Tryon Street

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Jennifer Galassi

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 To: Katie Spear; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
 Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shjallmedical.com; Landon Weaver; Katie Benedyk
 Subject: RE: COVID Outbreak Recommendations

Captain Spear (apologies for the incorrect title on the previous email)

Landon Weaver and Katie Benedyk have been added onto this email. Landon as you might recall was part of the original Strike Team and will be running Lead. He, Katie, Sarah Manfred and myself will be responsible for testing, as well as Patti's involvement as Detention Center RN. We will provide the State testing kits and Katie has generously offered to transport the specimens to Raleigh after testing is completed.

Landon, if you have any details that you could share with the Detention Center Team as far as information prepped ahead of time, please do.

Thank you,
 Mike

Mike DeFranco, MPH, BSN, RN
 Public Health Services Manager
 Orange County Health Department
 Office: (919) 245-2077 / Mobile: (410) 349-7401
 mdefranco@orangecountync.gov



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To: Katie Spear; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: RE: COVID Outbreak Recommendations

Major Spear, hope you all are doing ok today. Please let me know how you would like to proceed as far as timing tomorrow and testing the detention center.

Thank you,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
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Assistant Professor, University of North Carolina

From: Quintana Stewart
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To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
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Health Director
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300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



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Jennifer Galassi

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To: Katie Spear; tjones@orangecountync.gov
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
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Subject: Re: COVID Outbreak Recommendations

We have not had a strike team for a long while now (maybe six months?) due to staffing and resource constraints.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 8:28:25 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
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1

Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhs.nc.gov) <myra.g.allen@dhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjalmedical.com <7212@shpjalmedical.com>
Subject: Re: COVID Outbreak Recommendations

Thank you for a productive call yesterday. We appreciate a close partnership in order to work toward our shared goal of stamping out this COVID outbreak as quickly as possible. Please see previous email below for more details on these recommendations.

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Please let us know how we can help. Given the extreme time sensitivity, we are planning on assisting with mass testing this Thursday for staff and inmates. We need to be in touch tomorrow (Wed) for pregame. Who is our point person?

Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNG Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'

2

Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
The Orange County Health Department is reaching out to provide support and guidance in light of the ongoing COVID-19 outbreak at the Orange County Detention Facility. We want to assist the Detention Center (staff & inmates) and Southern Partners to prevent further spread and decrease impact as much as possible for all that have tested positive for COVID-19. We know from our efforts throughout this Pandemic that timely reporting of contacts allows us to effectively contact trace and contain further spread.

Please share this with Patty from Southern Partners and let her know that OCHD is on standby and ready to assist.

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- All positive cases of COVID-19 must be reported to the Orange County Health Department.

SYMPTOMS

- Anyone (staff or inmate) that is symptomatic (one or more of the following: fever, shortness of breath, loss of taste and smell, sore throat, cough, nasal congestion, diarrhea, headache, muscle aches, chills, vomiting) must be isolated and tested with PCR test, regardless of previous negative tests.
- Symptomatic staff must be excluded from work and undergo PCR testing.

POSITIVE TEST RESULTS

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- If anyone who is unvaccinated is identified as a close contact (exposed to COVID-19 for 15 cumulative minutes), that individual needs to quarantine for 10 days from the last date of exposure with recommended PCR testing on day 2 from the last date of exposure and again on day 5, 6, or 7 from last exposure.

MONITORING & TREATMENT

- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.
- All positive incarcerated individuals must be screened for meeting criteria to receive monoclonal antibody infusions and those who screen positive need to have medical care for MAB arranged, regardless of current severity of symptoms.

PPE

3

- Staff need to wear standardized PPE instead of gaiters, cloth masks, etc. This includes surgical masks at all times, and surgical masks, face shields, gown and gloves when interacting with known positive or symptomatic incarcerated individuals.
- Surgical masks need to be provided to all individuals in the jail. Education and emphasis on the importance of masks needs to be provided.
- Staff must change all PPE after rounding on a cell with COVID19 positive individuals in it.

Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Michael DeFranco
Sent: Wednesday, October 13, 2021 8:27 AM
To: Katie Spear; Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com; Sarah Manfred; Landon Weaver; Katie Benedyk
Subject: RE: COVID Outbreak Recommendations

Hi Everybody, hope you all are doing aok. Katie, in response to your email, we have been trying to organize a team to come out and help test. The plan is for tomorrow and I was going to reach out to you and check and see what time would be the best. As is, Landon and Katie form EMS as well as Sarah and I from Communicable Disease will be available to test all of the incarcerated individuals (I've added them to this email for situational awareness). Any staff that is present at this time can certainly be tested as well, however, we are not going to be able to come back at another point in the day and test additional staff. I can get a schedule out to you with all of the testing places in OC - there are quite a few of them readily accessible.

We would be able to start as early as 0900-0930 tomorrow AM if you think that would work best. Again, thanks for all of your assistance and collaboration and flexibility. Look forward to hearing back as far as the plan and seeing you tomorrow.

Take care,
Mike

Mike DeFranco, MPH, BSN, RN
Public Health Services Manager
Orange County Health Department
Office: (919) 245-2077 / Mobile: (410) 349-7401
mdefranco@orangecountync.gov



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From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjalmedical.com
Subject: Re: COVID Outbreak Recommendations

Can this mass testing be done with the inmates being tested in the morning and staff around 4 pm?

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

4

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 12, 2021 5:24:44 PM
To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Robyn Wood <rwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
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Thank you,

Dr. Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
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Assistant Professor, University of North Carolina

2

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Quintana Stewart, MPA
Health Director
Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
Subject: COVID Outbreak Recommendations

Good Morning Lt. Spears & Captain Jones,
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- All positive and symptomatic individuals must receive appropriate medical monitoring (at least one set of vital signs daily). There needs to be a plan in place for transferring individuals to the hospital in case of worsening symptoms.

3

Jennifer Galassi

From: Erica Pettigrew
Sent: Wednesday, October 13, 2021 8:26 AM
To: Katie Spear; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: Re: COVID Outbreak Recommendations

You are welcome to structure the testing however you'd like. If you need our team, then we may not have the capacity to spend the entire day. We'll already stretched pretty thin trying to rally troops to help. Mike can speak more to what's possible.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 13, 2021 7:53:04 AM
To: Erica Pettigrew; Tim Jones; Sheriff Charles Blackwood
Cc: Robyn Wood; Michael DeFranco; Sarah Manfred; Allen, Myra (myra.g.allen@dhhs.nc.gov); Wilson-Merritt, Anita D; Quintana Stewart; ewandpw@aol.com; 7212@shpjailmedical.com
Subject: Re: COVID Outbreak Recommendations

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To: Katie Spear <kspear@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Michael DeFranco <mdefranco@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Allen, Myra (myra.g.allen@dhhs.nc.gov) <myra.g.allen@dhhs.nc.gov>; Wilson-Merritt, Anita D <anita.wilson-merritt@dhhs.nc.gov>; Quintana Stewart <qstewart@orangecountync.gov>; ewandpw@aol.com <ewandpw@aol.com>; 7212@shpjailmedical.com <7212@shpjailmedical.com>
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Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Quintana Stewart
Sent: Thursday, October 7, 2021 8:53 AM
To: Katie Spear; 'tjones@orangecountync.gov'
Cc: Erica Pettigrew; Robyn Wood; Michael DeFranco; Sarah Manfred
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Quintana Stewart, MPA
Health Director

3

Orange County Health Department
300 West Tryon Street
Hillsborough, NC 27278
Phone: 919-245-2412



Jennifer Galassi

From: Katie Spear
Sent: Monday, October 18, 2021 2:33 PM
To: Robyn Wood; 7212@shpjailmedical.com
Cc: Tim Jones
Subject: RE: Daily check in

We have not had any more positive cases (staff or in-custody) since 10/12/2021. However, we have 1 that is the hospital with covid pneumonia. He was taken last night.

The staff that did not come on Thursday, results are slowly coming back and I'm getting copies.

So far all negative.

From: Robyn Wood <rwood@orangecountync.gov>
Sent: Monday, October 18, 2021 1:21 PM
To: Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Subject: Daily check in

Hello Captain Spear and Nurse Patty,

I am checking in today to determine whether you are aware of any additional positive incarcerated people or staff, determine the health status of currently positive people, and to assist with any questions related to cohorting positives. For those officers/staff who did not test at your facility with OCHD, it is important as well that we review their PCR testing.

If it is helpful to you, we can try to arrange a daily time to speak at your convenience.

Best,
Robyn Wood
OCHD Covid response nurse
919 667 5448

1

Jennifer Galassi

From: Katie Spear
Sent: Tuesday, October 19, 2021 4:46 PM
To: Erica Pettigrew, Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: MAB resource for staff

Thank you and I will share this information with the staff.

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Tuesday, October 19, 2021 4:43 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: MAB resource for staff

Excellent. The flyer serves its purpose, although clearly I did not go to school for graphic design.

I wanted to make sure that staff know how to get MAB if they need it, too. They can simply call 888-850-2684 and UNC will get them taken care of right away. They can also have their personal physician refer them to UNC. <https://www.unchealthcare.org/coronavirus/monoclonal-antibody-infusion-therapy/>

Thank you all. Today was a success - 3 of the 5 people offered MAB took us up on it, and we had some great planning discussions for our big day Thursday.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:56 PM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

1

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B
Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana

2

Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

3

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

- 1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?
- 2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)
- 3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjalmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

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tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

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Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM

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To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shojalmedical.com
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Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

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Jennifer Galassi

From: Michael DeFranco
Sent: Wednesday, October 20, 2021 4:21 PM
To: Katie Spear; Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes; Howard Blough; Grover, Joseph M
Subject: Re: quick question - flyer

Capt Spear, how are you? This is Mike DeFranco. Could you do me one favor and give me a quick call at 410-349-7401. Sarah and I were talking about tomorrow before and have come up with a plan that minimizes staff and gets us in and out of the detention center before 1200, conducting the limited mAb as per those who have stated they are interested and swabbing the remaining 67 incarcerated persons (also being completed within the 7 day CDC guideline for congregate settings experiencing an outbreak).

I will not even take 5 min of your time, but this will be best discussed in tea time over the phone.

Thanks and look forward to speaking with you

Mike

Get Outlook for iOS

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 4:03:02 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com <7212@shpjailmedical.com>; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Erica-

I have got together with the nurse and Lt. Blough. We are in agreement that it will not be possible to do both the MAB and mass PCR testing. We will need to schedule another day and time for PCR testing. One thought is can the PCR testing be done during the evening hours? There is not as much activity going on with the staff/nurse, as in we could be a little more efficient and not have to rush through, making sure all paperwork and samples are labeled correctly. Just a thought.

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Captain Spear

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart

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Subject: Re: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering,

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

Hi Katie -

Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

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On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
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From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)

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- If there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - Important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

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3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

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Medical Director, Orange County Health Department
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From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shjailmedical.com
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Jennifer Galassi

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Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: Re: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering,

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

1

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
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Hi Katie -

Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

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Sent: Wednesday, October 20, 2021 11:23:55 AM
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Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
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We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
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From: Katie Spear
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10

2

<epettigrew@orangecountync.gov>

Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
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I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!!

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Subject: Re: quick question - flyer

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I'm fine with this

Sheriff B

Sent from my iPhone

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Spanish version, hot off the presses

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Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

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Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana

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Subject: Re: covid outbreak jail updates - important

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Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you will have added constraints about codefendants, space, etc.

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Subject: Re: covid outbreak jail updates - important

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On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

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Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood

Sent: Monday, October 18, 2021 10:03:20 AM

To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com

Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret

Campbell; Jamie Sykes

Subject: RE: covid outbreak jail updates - important

5

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. **Does that work for jail leadership?** This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. **Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)?** Also, **is it possible for the SHP medical director to be on site for this?** Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. **How can we pursue this better longer-term solution?**

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

6

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

7

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shojailmedical.com
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Subject: covid outbreak jail updates - important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

9

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*

Medical Director, Orange County Health Department

Medical Director, Occupational Health at UNC Health Care

Assistant Professor, University of North Carolina

10

Jennifer Galassi

From: Erica Pettigrew
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes; Grover, Joseph M
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Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood

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<rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
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That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH she/her/hers/ella

Medical Director, Orange County Health Department

Medical Director, Occupational Health at UNC Health Care

Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpajlmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

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Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

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Subject: quick question - flyer

Hi everyone -

9

2

Jennifer Galassi

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpajlmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

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Hi Katie -

Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks

Erica

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Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,
Captain Spear

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Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

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Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
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Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
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From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shojailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

Monoclonal antibodies (MAB)

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This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

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Medical Director, Occupational Health at UNC Health Care

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9

Jennifer Galassi

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:46 AM
To: Erica Pettigrew, Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

Their reason was this is a new thing and they didn't want to be "test subjects".

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
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To: Sheriff Charles Blackwood; Erica Pettigrew
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Sent from my iPhone

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We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

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Thanks for considering.

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Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

4

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

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9

Jennifer Galassi

From: Erica Pettigrew
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: quick question - flyer

Hi Katie -

Only 8?!! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
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From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

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Spanish version, hot off the presses

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Cc: Tim Jones; Katie Spear; 7212@shpajailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

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Jennifer Galassi

From: Katie Spear
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Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!!

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Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
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Draft the "one pager" you are comfortable with and we will review and approve.

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I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked

6

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We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

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Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>;

7

7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
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When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Jennifer Galassi

From: Katie Spear
Sent: Thursday, October 21, 2021 2:07 PM
To: Sarah Manfred; Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Margaret Campbell; Jamie Sykes; Howard Blough; Grover, Joseph M; Katie Benedyk
Subject: RE: Testing

If it would help we can do like last time. The nurse and myself can be in the lobby to test staff. I can do paperwork while the nurse does the actual swabbing.

Spear

From: Sarah Manfred <smanfred@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:50 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: RE: Testing

Yes, we certainly can. Since we will only be one team, it would be more efficient if we could get a list of staff who intend to test with full names and dates of birth by Monday.

Sarah T. Manfred MPH, RN, BSN, PCCN
Communicable Disease Nurse
Orange County Health Department
smanfred@orangecountync.gov
919.245.2386

From: Katie Spear <kspear@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:35 PM
To: Sarah Manfred <smanfred@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Re: Testing

Staff included right...

Sent from my Verizon, Samsung Galaxy smartphone
Get Outlook for Android

From: Sarah Manfred <smanfred@orangecountync.gov>
Sent: Thursday, October 21, 2021 1:30:53 PM
To: Katie Spear <kspear@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>; Katie Benedyk <kbenedyk@orangecountync.gov>
Subject: Testing

Dear Captain Spear,

Katie (paramedic/vaccinator) and I (communicable disease nurse) can test on Tuesday 10/26 around 9 am. We prefer the morning because we have to place requisitions for each sample, match the requisitions with the specimens and drive them ourselves to the state lab in Raleigh. We'd only need one officer to accompany us to each pod for testing and hope to be done within 2 hours as we do not need to test anyone who has already tested positive during this outbreak.

Thank you.

Best,

Sarah T. Manfred MPH, RN, BSN, PCCN
Communicable Disease Nurse
Orange County Health Department
smanfred@orangecountync.gov
919.245.2386

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 4:03 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <[tijones@orangecountync.gov">tijones@orangecountync.gov](mailto:tijones@orangecountync.gov)>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Erica-

I have got together with the nurse and Lt. Blough. We are in agreement that it will not be possible to do both the MAB and mass PCR testing. We will need to schedule another day and time for PCR testing. One thought is can the PCR testing be done during the evening hours? There is not as much activity going on with the staff/nurse, as in we could be a little more efficient and not have to rush through, making sure all paperwork and samples are labeled correctly. Just a thought.

Thank you,
Captain Spear

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: Re: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering,

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

Hi Katie -

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<mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - Important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through

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Only 8?! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks
Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you ,
Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tijones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjalmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell

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options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step - good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjalmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

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Obstacles we'd have to overcome for Thursday (doable but I need help):

- 1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?
- 2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)
- 3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH she/her/hers/ella
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpajlmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - important

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We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

7

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

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Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpajlmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
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9

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10

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

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We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

Captain Spear

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 1:57 PM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: Re: quick question - flyer

Thank you for that feedback. I can certainly understand their hesitation, particularly given the historical atrocities committed against vulnerable populations by medical professionals. And I certainly don't want anyone to feel coerced in any way. It's just hard to see people turn down potentially life-saving treatment that I would be lining my mom or my brother up first thing if they needed it, you know?

We do what we can do, offer it and go from there.

Sarah on our team had a great idea - since weekly testing is the recommendation in an outbreak setting, shall we do another testing event tomorrow concurrent with the few MABs? How hard would it be to pull that off, given that we'll be there with a team anyway? We'll have around 15 less people to test than last week anyway, given the new positives.

Thanks for considering.

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 12:22:02 PM
To: Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

We just added another one. So maybe they will have changed minds tonight...

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Wednesday, October 20, 2021 11:41 AM
To: Katie Spear <kspear@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

Hi Katie -

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Jennifer Galassi

From: Sarah Manfred
Sent: Thursday, October 21, 2021 1:31 PM
To: Katie Spear; Erica Pettigrew; Sheriff Charles Blackwood
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Margaret Campbell; Jamie Sykes; Howard Blough; Grover, Joseph M; Katie Benedyk
Subject: Testing

Dear Captain Spear,

Katie (paramedic/vaccinator) and I (communicable disease nurse) can test on Tuesday 10/26 around 9 am. We prefer the morning because we have to place requisitions for each sample, match the requisitions with the specimens and drive them ourselves to the state lab in Raleigh. We'd only need one officer to accompany us to each pod for testing and hope to be done within 2 hours as we do not need to test anyone who has already tested positive during this outbreak.

Thank you.

Best,

Sarah T. Manfred MPH, RN, BSN, PCCN
Communicable Disease Nurse
Orange County Health Department
smanfred@orangecountync.gov
919.245.2386

From: Katie Spear <kspear@orangecountync.gov>
Sent: Wednesday, October 20, 2021 4:03 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>; Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>; Howard Blough <hblough@orangecountync.gov>; Grover, Joseph M <joseph_grover@med.unc.edu>
Subject: RE: quick question - flyer

Erica-

I have got together with the nurse and Lt. Blough. We are in agreement that it will not be possible to do both the MAB and mass PCR testing. We will need to schedule another day and time for PCR testing. One thought is can the PCR testing be done during the evening hours? There is not as much activity going on with the staff/nurse, as in we could be a little more efficient and not have to rush through, making sure all paperwork and samples are labeled correctly. Just a thought.

Thank you,

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Only 8?!! That's shocking. Out of 85 or so eligible people, only 8 wanted this life saving medication...I'm worried that this flyer perhaps didn't convey how important it can be. The appointments at UNC are typically filling up like gangbusters. What sorts of reasons did you hear about people declining it? How can we increase uptake? Perhaps since we were planning on a big team there all day tomorrow we could do some medical talks so that people can understand. Open to any ideas. Feeling bad that we have a big team volunteering.

Thanks

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Katie Spear
Sent: Wednesday, October 20, 2021 11:23:55 AM
To: Sheriff Charles Blackwood; Erica Pettigrew
Cc: Tim Jones; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: quick question - flyer

Erica-

We have 8 incarcerated that wants the MAB tomorrow. One of those is questionable so we added him to ask questions and hopefully agree.

Thank you,

Captain Spear

From: Katie Spear
Sent: Tuesday, October 19, 2021 3:57 PM
To: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>; Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: RE: quick question - flyer

I will make copies and pass them out along with numbers on who wants the antigen. I will get those emailed to you all tomorrow around noon time. Thank you all for your help!

Captain Spear

From: Sheriff Charles Blackwood <csblackwood@orangecountync.gov>
Sent: Tuesday, October 19, 2021 3:53 PM
To: Erica Pettigrew <epettigrew@orangecountync.gov>
Cc: Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com; Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood <rwood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>; Jamie Sykes <jsykes@orangecountync.gov>
Subject: Re: quick question - flyer

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I'm fine with this

Sheriff B

Sent from my iPhone

On Oct 19, 2021, at 11:49 AM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Spanish version, hot off the presses

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Tuesday, October 19, 2021 8:41:09 AM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: quick question - flyer

Hi everyone -

Any concerns about this flyer? Hoping this can serve to get our info disseminated to everyone today. Also trying to figure out how to get a Spanish version.

Thanks!

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Erica Pettigrew
Sent: Monday, October 18, 2021 7:59 PM
To: Sheriff Charles Blackwood
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

That sounds great. We'll gonna come tomorrow morning to strategize. Probably around 9:30. Hoping that someone from jail leadership might be around at some point to talk through options. It also seems like UNC will be able to find some folks to come Thursday for a more thorough MAB run.

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Also, I know Capt Spear's working hard on cohorting the new positives. Some key tips:

- best practice is keeping only positives with positives - this is most important first step
- good news is that you can put recently previously positive with new positives (so that list of 23 can be housed with these new 13 - that's much better than mixing them with anyone else)
- if there's a way to then figure out who was close contacts with those positives and keep them quarantined together (but away from positives, away from new intakes, and away from any person who is not a close contact), that's ideal.

We're looking forward to helping more tomorrow. It's a logic puzzle for sure, and then you all have added constraints about codefendants, space, etc.

Dr. P

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 2:23:11 PM
To: Erica Pettigrew
Cc: Tim Jones; Katie Spear; 7212@shpjailmedical.com; Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: Re: covid outbreak jail updates - important

Come Tuesday and determine what measures you can work with. We will call SHP and see they can have you some help on Thursday. Hopefully we can make this work for everyone

Sheriff B

Sent from my iPhone

On Oct 18, 2021, at 2:06 PM, Erica Pettigrew <epettigrew@orangecountync.gov> wrote:

Thank you for these answers, Sheriff. I know Tuesday is very soon. For context, this ball got rolling over the weekend but UNC, OCHD and EMS were all able to scramble and find volunteers to help on that day.

We certainly need to find a day that works for all teams involved. One thing to clarify - sorting out the new positives won't actually have much impact on MAB because people are eligible whether they are positive or just exposed.

Obstacles we'd have to overcome for Thursday (doable but I need help):

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1) We need a physician on site (I'm only a part time doc with the health dept - I see clinic patients that Thursday afternoon, I asked Dr. Grover and Dr. Wohl if they can volunteer time but they are also busy clinically). Can SHP provide one?

2) UNC would need to be willing to be there/provide their MAB stash (I'm checking)

3) And, of course, the sooner the treatment the better.

How about this: Could we have a couple of us come by tomorrow (Tuesday) for a dry run and strategy session? We could do a few administrations, get a better sense of how many people are interested, help with any cohorting issues, and then (assuming we can overcome #1 and #2) we can plan for full event Thursday?

Thanks for considering.

Erica

Erica Pettigrew, MD, JD, MPH *she/her/hers/ella*
Medical Director, Orange County Health Department
Medical Director, Occupational Health at UNC Health Care
Assistant Professor, University of North Carolina

From: Sheriff Charles Blackwood
Sent: Monday, October 18, 2021 10:03:20 AM
To: Erica Pettigrew; Tim Jones; Katie Spear; 7212@shpjailmedical.com
Cc: Michael DeFranco; Robyn Wood; Quintana Stewart; Sarah Manfred; Margaret Campbell; Jamie Sykes
Subject: RE: covid outbreak jail updates - Important

Monoclonal antibodies (MAB)

This life-saving medicine cuts hospitalization need by 80%.

This Tuesday 10/19

We have been trying to coordinate with UNC, OCHD and EMS for another MAB day this Tuesday. Does that work for jail leadership? This is a very time-sensitive intervention.

We are all very much aware that this is time sensitive, however Tuesday is very short notice considering we do not yet have the results back as to who has tested positive from the last round of testing. All that being said Thursday seems reasonable for everyone involved, including but not limited to the folks at SHP.

Just about every incarcerated person is eligible for this because it can be used for COVID positive people as well as negative people who were exposed.

Quintana and I have spoken about this and agreed that we would use the same criteria as would be used for any other segment of the population. If you meet

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the criteria you get it, if you don't you don't. This also prevents an inmate from feeling like they have to accept the treatment.

We need logistical help from jail leadership to strategize how to get this medicine to all those who want it. Space was really tight last week. Other jails have brought it directly to pods. We just need assistance thinking innovatively. Who can pregame with us to have Tuesday go smoothly (assuming Tuesday works)? Also, is it possible for the SHP medical director to be on site for this? Dr. Grover (med director of OC EMS) and I are trying to coordinate schedules but it is not easy since we have clinical shifts.

Our space has always been limited and we have to work within those limitations. Going to the PODS to administer and observe the inmate for an hour is not feasible. Having those who elect to have the treatment come into the booking area and then be housed in the large holding area is the best approach.

We are also hoping to have a one pager you might be willing to send back to everyone so they can understand what they would be consenting to vs turning down.

Draft the "one pager" you are comfortable with and we will review and approve.

Ideally this medicine should be provided and administered by the medical staff of the jail. The medication is free and SHP can simply sign up and get it shipped. How can we pursue this better longer-term solution?

I cannot answer to what SHP will or will not agree to but we can certainly explain the situation and see what they say.

Testing

Thank you to everyone who helped make the mass testing event last Thursday a success. I have not yet seen the results, but as soon as we have them it is crucial that jail and medical staff work closely with Robyn to cohort positives away from negatives, as well as contact tracing staff.

I have not heard further about the testing protocol concerns voiced last week. Who can get us a copy of the rapid antigen testing protocols asap?

I will have to defer to Quintana on this as I don't know what concerns were voiced last week. If it's about SHP's testing, I would have to ask them to send you their protocols.

Outbreak Investigation and Contact Tracing

Based on the limited information we've received it's most likely that the virus was introduced by staff. The spread of COVID into distinct, non-mixing pods supports the separate conclusion that the infection was promulgated across pods by staff.

7

To date, no meaningful contact tracing has been done by the health department due to lack of requested information like guard schedules. No staff member has been quarantined. Please remember that quarantining those at highest risk of turning positive is one of the fastest ways for an outbreak to be over.

I will get you a copy of the schedule but by the time the request was made as to who all had worked, every rotation had cycled through. So all squads had worked prior to our being in outbreak status. All staff who tested positive were quarantined for 10 days and returned to work after that period and no fever for 3 days.

Communication

We continue to struggle at times to have phone calls and emails answered. Robyn is one of our excellent clinical COVID nurses and is the official liaison from OCHD on the jail outbreak. Daily contact is the minimum public health expectation during an outbreak, even if it's a message that there are no new symptomatic or positive people. How can we improve this? Many of our nursing homes appreciated a set call time each day. If there is a better way for us to communicate during your busy work days, please let us know.

I'm not sure what communication has not been working. I have checked with Major Jones and Captain Spear, neither of them have been called or emailed about this matter.

When a new positive staff or incarcerated person is found, Robyn needs to be called or emailed immediately (within that day) in order to move quickly with mitigation strategies.

We have not had any results of positive cases.

Again, please know we are working as hard as we can to address the outbreak and we are most concerned about bringing this all to a successful conclusion.

Respectfully,

Sheriff Blackwood

From: Erica Pettigrew <epettigrew@orangecountync.gov>
Sent: Sunday, October 17, 2021 9:34 PM
To: Sheriff Charles Blackwood <cblackwood@orangecountync.gov>; Tim Jones <tjones@orangecountync.gov>; Katie Spear <kspear@orangecountync.gov>; 7212@shpjailmedical.com
Cc: Michael DeFranco <mdefranco@orangecountync.gov>; Robyn Wood

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<wood@orangecountync.gov>; Quintana Stewart <qstewart@orangecountync.gov>; Sarah Manfred <smanfred@orangecountync.gov>; Margaret Campbell <mcampbell@orangecountync.gov>
Subject: covid outbreak jail updates - important

Hi everyone -

Here are the latest updates. Full of crucial details but since it's so long I tried to bold the things we need quick answers to. Thanks.

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That's it for now. Please let me know any feedback on how we can continue to work together on stamping this outbreak out.

Erica Pettigrew

Erica Pettigrew, MD, JD, MPH she/her/hers/ella

Medical Director, Orange County Health Department

Medical Director, Occupational Health at UNC Health Care

Assistant Professor, University of North Carolina

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