

**TO: Whom It May Concern** 

**DATE: 4/8/2024** 

Dear Sir or Madam,

I am a board member and Director of Research Operations of the Decoding Culture Foundation, a 501(c)(3) non-profit organization devoted to researching and studying the role of the entertainment industry in shaping culture. I request a waiver of all fees based on this status.



**Director of Research Operations**