Please provide a full set of "as-built" drawings (floor plans, site plans, mechanical, electrical, security, etc.) for each facility. Alternatively, please provide architectural floor plans and site plans for each facility. If possible, please make the materials available by Friday, April 8 so they will be available prior to the site tours.

These documents will not be made available in hard copy due to the sensitive nature of the facilities, but they are available in an electronic format. Therefore, potential Offenders requiring access to these electronic documents should send their request to Ross Leider at: ross.leider@dcs.state.oh.us

The intended end-date for all site visits is April 25, 2011. The dates between the "scheduled" site visits period (April 11 - 15, 2011) and the 25th are to be arranged on an as-needed basis by interested parties.

After the April 11 site tour, remaining site visits will begin at 8:00 a.m.

The construction cost of all the prisons that are part of this RFP are as provided below:


The calculated per diem for the Grafoton Correctional Complex was based on the per diem at large, general purpose institutions. Grafoton Correctional Institution, as it is currently constituted, includes a mental health residential treatment unit, which will be relocated, lowering the cost. As a large, general purpose correctional complex the per diem was compared to Belmont Correctional Institution, London Correctional Institution, and Richland Correctional Institution. The average per diem at these three sites was $42.26. That figure was then adjusted down by the statutory mandated 5% to $42.05. DRC also estimates that the monitoring and records staff at the Grafoton Correctional Complex will add $0.59 to the per diem. After removing this from the per diem, the estimated cost to meet the required 6% savings was $41.46.

This is a duplicate question. Please refer to an earlier response.
<table>
<thead>
<tr>
<th>Submitted By</th>
<th>Email</th>
<th>Question</th>
<th>Accepted?</th>
<th>Answered?</th>
<th>Analysis?</th>
<th>OnWeb?</th>
<th>User?</th>
</tr>
</thead>
<tbody>
<tr>
<td>Mari Alonzo(614)297-7679</td>
<td><a href="mailto:clinicanine@sbcglobal.net">clinicanine@sbcglobal.net</a></td>
<td>The scheduled pre-proposal meeting for this project was held April 11, 2011. The scheduled site visits ended today, April 14, 2011. There are proposals to request additional site visits by doing the following: Offers interested in scheduling additional site visits should submit their request through the inquiry process defined in the RFP. The request should include the following information: *Name of the institution(s) to be visited, *Preferred date of the site visit, *Name of attendee's company name, phone number and e-mail address An ODRC representative will contact the Offeror to coordinate the details of the site visit.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
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</tr>
<tr>
<td>Minnie Ojukwu(614)297-37499</td>
<td><a href="mailto:clinicanine@sbcglobal.net">clinicanine@sbcglobal.net</a></td>
<td>We are an Ohio corporation. We are interested in the purchase, operation and maintenance of the Ohio prisons currently on sale. We request to be included in any meetings, conferences and site visits related to this RFP.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
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<tr>
<td>Nathan Chukwudeh(614)297-7679</td>
<td><a href="mailto:clinicanine@sbcglobal.net">clinicanine@sbcglobal.net</a></td>
<td>We are an Ohio corporation. We are interested in the purchase, operation and maintenance of the Ohio prisons currently on sale. We request to be included in any meetings, conferences and site visits related to this RFP.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
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<tr>
<td>Dale Lapp(614)297-7679</td>
<td><a href="mailto:clinicanine@sbcglobal.net">clinicanine@sbcglobal.net</a></td>
<td>We are an Ohio corporation. We are interested in the purchase, operation and maintenance of the Ohio prisons currently on sale. We request to be included in any meetings, conferences and site visits related to this RFP.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
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</tr>
<tr>
<td>Artene Alwezua(614)3813348</td>
<td><a href="mailto:clinicanine@sbcglobal.net">clinicanine@sbcglobal.net</a></td>
<td>We are an Ohio corporation. We are interested in the purchase, operation and maintenance of the Ohio prisons currently on sale. We request to be included in any meetings, conferences and site visits related to this RFP.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
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<tr>
<td>Michelle Barber(615)2613076</td>
<td><a href="mailto:michelle.barber@ccm.com">michelle.barber@ccm.com</a></td>
<td>We are an Ohio corporation. We are interested in the purchase, operation and maintenance of the Ohio prisons currently on sale. We request to be included in any meetings, conferences and site visits related to this RFP.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chris Leide(646)2441807</td>
<td><a href="mailto:raul.rojas@ds.ohio.oh.us">raul.rojas@ds.ohio.oh.us</a></td>
<td>Please indicate whether the laundry equipment for all facilities is owned or leased.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Chris Leide(646)2441807</td>
<td><a href="mailto:raul.rojas@ds.ohio.oh.us">raul.rojas@ds.ohio.oh.us</a></td>
<td>The laundry equipment located in the housing units at LAECI is leased. All other laundry equipment at LAECI, NCCFT, GCI and NCCSI is state owned.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ken Kuhn(800)932725</td>
<td><a href="mailto:ken.kuhn@wernerinc.com">ken.kuhn@wernerinc.com</a></td>
<td>Please provide any collective bargaining agreements (contracts) between any employees at the Grafion and North Central Correctional Institutions.</td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ken Kuhn(800)932725</td>
<td><a href="mailto:ken.kuhn@wernerinc.com">ken.kuhn@wernerinc.com</a></td>
<td>The employees at Grafion Correctional Institution and North Central Correctional Institution are represented by the following labor unions: District 1199, the Health Care and Social Service Union, Service Employees International Union (SEIU), Ohio Civil Service Employees Association, OCSWA, Local 1 American Federation of State, County and Municipal Employees (AFSCME), and State Council of Professional Educators, Ohio Education Association. Each of the labor agreements are available at: <a href="http://ds.ohio.gov/Divisions/CollectiveBargaining/LaborRelationsAndContracts/ContractAdministration/BargainingContracts.aspx">http://ds.ohio.gov/Divisions/CollectiveBargaining/LaborRelationsAndContracts/ContractAdministration/BargainingContracts.aspx</a></td>
<td>Yes</td>
<td>Yes</td>
<td>Yes</td>
<td></td>
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</tbody>
</table>

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
Please provide the most recent prison population projections.

The GEO Group, Inc.
Robes Vendor(561)9997344
in: 22418
lost: 23
email: rlevine@geogroup.com

The State is in the process of creating an addendum to the RFP to reduce the bed capacity at the NCCI camp to 480 beds.

PARAGRAPH 4.5 Cost Proposal Points PAGE 14 This section of the RFP describes how the Cost Proposal is calculated. QUESTION: How is the 700 total maximum allowable points for the cost proposal broken down? Is the total allowable points based on the cost proposal per facility or total combined package?

CCA
Michelle Bucovy(416)33333076
in: 22333
lost: 25
email: mlech@leider.ca

The State will calculate cost points for each of the six scenarios listed in section 4.9, plus any other combinations offered. For example, if one Owner provides a total combined package for all three complexes, the State will calculate cost points for that total combined package, compared to other Owners who provide costs for a total combined package. The result will be a highest scoring cost proposal (700 points) for that proposal. The State will compare the various combinations of scenarios to determine which offer(s) is/are most advantageous to the State.

What are the current per diems for the MTC operated facilities included in this RFP? Do those per diems currently meet the 5% savings requirement? 2. Can Respondents submit a proposal for a complex with an offer for the purchase/operation of one facility in the complex and operation only of the second facility? 3. The RFP indentifies the bed capacities attached to each of the proposed facilities. Please confirm that the listed bed capacities are the base on which the 90% occupancy guarantee is based. 4. At each facility, please advise if medical staff currently work 8, 10 or 12 hour shifts. 5. Does each facility have an infirmary? Is each infirmary licensed? Which hospitals are currently utilized for each facility and what level of service do they provide? Do they stabilize and treat or provide a full range of services? Will the Contractor have access to these facilities? Will the Contractor be required to utilize their staff currently employed and specialty provider network? 6. Page 37, section 6.29.9.3 states that x-ray machines must be taken within one day of the physician order. Does this limit the physician from writing a x-ray as a follow-up for a previous order? 7. Page 37, section 6.29.12 indicates the Contractor is responsible for updating the electronic Medical Information System. Specifically, what obligations does this requirement entail for the Contractor? 9. Page 38, section 6.29.13 requires all non-emergency medications be provided to the receiving patient within 24 hours of the physician order. In cases of hard to get medications, such as Factor 8 and anti-rejection drugs, will any freeway be given? 10. Page 36, 6.29.13.1 - The Russell, et al. v Williamson, et al. judgment with regard to dental care services terminates this year. When the judgment terminates may the Contractor make changes to staffing as long as the required level of dental care services are provided? 11. Page 39, section 6.31.1.3 discusses mental health services. Will mental health records be converted to the EMR as well?

The GEO Group, Inc.
Robes Vendor(561)9997344
in: 22419
lost: 34
email: rlevine@geogroup.com

The current per diem for North Coast Correctional Treatment Facility is $62.95 up to 680 inmates. The department is invoiced by use of a tiered per diem, based on actual daily inmate population count. When the population exceeds 680 inmates, the daily per diem is $25.00 for each inmate between 601 and 660. The daily per diem is $15.00 per day per inmate above 661. The current per diem for Lake Erie Correctional Institution is $42.25 up to 1,450 inmates. When the population exceeds 1,450 inmates, the daily per diem is $25.00. 2. No. Respondents can submit proposals in accordance with the following six options: • Lake O&M only • Lake O&M and purchase & Grafusa complex 0&M only •Grafusa Complex O&M only and purchase •Marion complex O&M only •Marion complex O&M and purchase •Yes, that is correct. 4. It varies across ODRC institutions. We have institutions using a variety of schedules. Generally the Health Care Administrator (HCA) develops the schedule locally in coordination with nursing and the administration at an institution. This is flexible—the schedule just has to be conducive to timely care that is compliant with ODRC policy and protocol. 5. All have infirmaries. They are not licensed. The infirmaries are used for observation and management of some conditions internally that are not serious enough to be sent out. Examples may be IV fluids for hydration, post-op observations, acute illness or injury, MRSA isolation, active TB isolation, etc. Institutions use the nearest regional hospital for services. Currently contractors running privatized medical operations utilize their own specialty provider network and develop relationships with hospitals as necessary to provide care. They would not be using our approved hospitals. 8. This contact is on a particular future date. The intent here is to ensure timeliness of x-ray services in general. An example of this would be a provider ordering a chest x-ray to screen for TB. This should be done immediately. Likewise, an x-ray for an acute care need must be timely. 9. Our Medical Information System has a series of monthly reports that we enter online for data collection and oversight purposes. These are typically entered by the HCA and/or their assistant. They are due by the 15th of the month for the preceding month. Data from these reports is also provided to the Correctional Institution Inspection Committee, the legislative committee that monitors ODRC. Currently we privatized medical contractors complete these reports. A sample report is available in the electronic document library. Please contact Ross Leider at Ross.leider@das.state.oh.us for access to the secured site. 10. The questions mentioned are so difficult to procure. The Contractor must ensure that patient care is not compromised while outler drugs are being procured and should communicate with the ODRC Bureau of Medical Services regarding unique cases such as those on an ongoing basis. 11. The ODRC is still considering whether to implement an Electronic Medical Record. If we do, the intent is to include Medical, Dental, Mental Health, and Recovery Services.

Management & Training Corporation
Ken Kohn(416)6932725
in: 22411
lost: 28
email: kken@perlin.com

Please provide the base rate of pay and length of service for current employees of the Grafton and North Central Correctional Institutions.

The GEO Group, Inc.
Robes Vendor(561)9997344
in: 22476
lost: 48
email: rlevine@geogroup.com

All Pre-service must be done at the Corrections Training Academy (CTA). However, CTA will approve/certify the Contractors Instructors and lesson plans for on-site In-Service training purposes.
PARAGRAPh 6.28 EDUCATION PAGE 31 QUESTION: What is the ratio of inmates required to be in education programs for each facility?

The ODRC does not have an established requirement. However, an average of the last year shows, on any given day, there are approximately 23% of the ODRC inmates involved in at least one of our education programs.

PARAGRAPh 6.28.2 EDUCATION PAGE 31 QUESTION: This section of the RFP states that ODRC The Assistant Principal is an ODRC employee. Will the State of Ohio provide certified ALTA surveys of the facilities that include at least the meets and bonds and known easements?

The state of Ohio will provide a needs and bonds description and survey plat.

PARAGRAPh 1.2 BACKGROUND PAGE 2 This section of the RFP states, “The LaECI shall have approximately 1,798 beds designated for medium security, adult males.” QUESTION: The design capacity of LaECl is 1,498. The planned bed capacity of 1,798 stated in the RFP equates to 120% of the design capacity. We wish to address the capacity of 1,580 beds noted in your question as we do not have the source of the information provided. We can only address the requirements in the RFP and the basis of the requirement.

PARAGRAPh 4.10 PER DIEM TABLE PAGE 15 QUESTION: The facility per diem listed in the table on page 15 is different than the per diem listed on the Ohio DOC website. http://www.drc.ohio.gov/web/Prisprog.html. Can the Department please provide an explanation of why the per diems are different? 2. Which per diem should vendors refer to when proposing a 5% savings, the RFP or the DOC website? 3. Can the Department provide a breakdown of the costs incorporated into the per diem? (i.e. overtime, security/administrative operations, food service, medical, programs, etc.)

PARAGRAPh 6.7.2 PERSONNEL PAGE 23 This section of the RFP in regards to contributions to the Ohio Public Employees Retirement System states "...the successful bidder will be required to assume the obligation to make any such contributions from and after December 31, 2011..." QUESTION: Can the State provide the dollar amount being contributed at each facility per employee towards the Ohio Public Employees Retirement System? What percentage of employees who are contributors to the Ohio Public Employees Retirement System?

Question: Can the state provide a copy of the retirement plan details under the Ohio Public Employees Retirement System?

PARAGRAPh 6.7.2 PERSONNEL PAGE 23 This section of the RFP in regards to contributions to the Ohio Public Employees Retirement System states "...the successful bidder will be required to assume the obligation to make any such contributions from and after December 31, 2011..." QUESTION: Can the State provide the dollar amount being contributed at each facility per employee towards the Ohio Public Employees Retirement System? What percentage of employees who are contributors to the Ohio Public Employees Retirement System?

Question: Can the state provide a copy of the retirement plan details under the Ohio Public Employees Retirement System?

1. Last year, the per diems listed on the Web site are based on snapshots of institutional budgets at a specific point in time in FY11. The per diems in the RFP are based on actual institutional budgets. Please contact Ross Leider at Ross.Leider@dds.state.oh.us for access to the secured site.

1. Currently the State of Ohio/ODRC pays 14% of each employee's salary and the employer pays 10% of each employee's salary. A report with the rate of pay for employees of the Grafton and North Central Correctional Institutions is available in the electronic document library. Please contact Ross Leider at Ross.Leider@dds.state.oh.us for access to the secured site.

1. Please provide ODRC audit reports for the past two years for each facility. 2. Please provide a copy of the ODRC audit reports for the past two years for each facility. 3. Please provide a copy of the ODRC audit reports for the past two years for each facility.

1. The Internal Management Audit and American Accreditation Association audit reports are available in the document library. Please contact Ross Leider at Ross.Leider@dds.state.oh.us for access to the secured site.

1. Please provide a copy of the ODRC audit reports for the past two years for each facility. 2. Please provide a copy of the ODRC audit reports for the past two years for each facility. 3. Please provide a copy of the ODRC audit reports for the past two years for each facility.
the 5-week menu effective July 1, 2011. The new menu will be made available in the document library as soon as it is approved. 11. The Offeror may request a suitable substitute, but it must be apparently marked as a suggested substitute. 12. Please use the 18 month per diem as specified in the RFP. 13. General Terms and Conditions are in Part Nine through fifteen as detailed on page 5 of the RFP. 14. The Contractor will be responsible for meeting the requirements that are stated in the RFP. 15. ODRC employees at Grafton and North Central Correctional Institutions participate in the Ohio Public Employees Retirement System or the State Teachers Retirement System. MTC employees do not participate in the Ohio Public Employees Retirement System. 16. Question 16 was not complete in the Q&A entry. Please resubmit.

**Question 8: Attachment Five Item Two:** Does this question refer to all lines of business in an offeror's response be restricted to corrections?

**Question 24, Section 6.7.9:** This section requires that job descriptions be provided with the proposal. Are there three sets of job descriptions required (e.g. one for each complex) or will one set suffice so long as there is a job description for all positions in each of the complexes?

**Question 24, Section 6.7.9:** This is a duplicate question. Please refer to the earlier response.

**Question:** Please provide the square footage of all buildings at the following facilities:
- Grafton
- NCCI
- NCCI Camp
- NCCFT
- Lake Erie

**Question:** Please provide a copy of the ODRC's cycle menu.

1. Page 2, section 1.2 lists six scenarios under which DAS will evaluate the Offeror's Technical and Cost Proposals. These include an O&M only and an O&M and purchase scenario for each individual/district offering. Does this mean that an Offeror may propose Operations and Management only for an individual/district offering without offering to purchase? 2. Page 8, section 3.4 indicates the DAS may reject any proposal if the Offeror takes exception to the terms and conditions of the RFP. This is a question of the contractor's responsibility for participating in the RFP process, not the Offeror.
Proposal fails to meet any requirements of this RFP. Also, page 50, section 8.2 indicates requirements that the cover letter indicate that the proposed solution meets all requirements of the RFP and that no exceptions are taken to the Terms and Conditions. However, the definition of "Project Representative" on page 93 indicates the Project Representative is authorized to grant exceptions and waivers during the RFP process. Please advise whether OOF is claiming that they may propose exceptions to the RFP and if so the format for proposing such exceptions.

Page 9, Section 3.7 Multiple or Alternate Proposals, Please clarify if a respondent proposes to purchase and/or operate all of the facilities listed in this RFP, would the State expect to receive three separate, stand-alone proposals—one for each of the three complexes?

DAS issued an addendum to the RFP to revise the language in Section 1.1 regarding the term of the contract to the following: "If an operation and management contract (not including a real estate purchase component of the Contract) is awarded, the initial term of the Contract will be from the award date through June 30, 2013.

However, if the Contract is awarded for both the operation and management and real estate purchase of the corrective complex then the initial term will be from the award date through June 30, 2032 subject to and contingent upon the discretionary decision of the Ohio General Assembly to appropriate funds for this Contract in each new biennium. Any renewals will be by mutual agreement between the Contractor and DAS for any number of times and for any period of time unless the Contract is for operation and management only then the renewal period is for two years. The mutual renewals are subject to and contingent upon the discretionary decision of the Ohio General Assembly to appropriate funds for this Contract in each new biennium. DAS may renew all or part of this Contract subject to the satisfactory performance of the Contractor and the needs of the Agency. It is our hope that the 20 year term for the purchase, AOF and O&M will provide a viable arrangement for both parties. In the unforeseen event that the O&M contract is not renewed, the purchaser of the property shall have the right under section 907 of the Ohio Revised Code to use the property for the benefit of the state and out-of-state prisoners including federal prisoners.

The coordination of this visit has been completed and approved by the State.

The coordination of this visit has been completed and approved by the State.

The coordination of this visit has been completed and approved by the State.

We would like to request additional sites as indicated below: Graham Complex (Wiel, April 27) Laclede Complex (Thurs, April 28) North Central Complex (Fri, April 29) Our representatives will include: David Donahue (704-724-8025) ddonahue@geogroup.com) Ed Shirley (337-224-5008 eshirley@geogroup.com) Hunter McDonald (704-343-3400 hmcdonald@geogroup.com) Christina Fortunato (561-399-7323 cfortunato@geogroup.com) Fred Gross (516-562-2307 frgross@geogroup.com) John Stephens (304-377-1276 jstephens@geogroup.com) Thank you for your assistance!

In accordance with Ohio Revised Code section 906, the required savings percentage in the 5% O&M Per Diem Savings column when calculated against the Estimated ODCR O&M Per Diem represent a savings of 6%. Can the department clarify what the minimum savings percentage is expected?
The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 6.9.2 Pre-Service Training PAGE 25 This section of the RFP states, “All new employees will be required to successfully complete pre-service training as mandated by ODRC Policy 39-TRK-01 and applicable ACA requirements. The pre-service training program will be at least 128 hours in length for non-custody staff and 160 hours for custody staff. The training will be conducted at the Corrections Training Academy in Orient, Ohio.” QUESTION: If all employees must attend the Academy, what is the cost of the Academy? Does this cost include food, housing, etc?

Answer:
2/24/2011
4/26/2011

The total calculated cost per day to train staff are $123.78 for custody staff and $91.86 for non-custody staff with room and board at the Corrections Training Academy (CTA). If they commute or otherwise stay off-site, costs per day are $135.74 for custody staff and $83.82 for support staff. The total cost for custody and non-custody/support staff for pre-service training is provided in the table below. Staff: Custody - 13 days; Cost/Day Room and Board: $123.78; Cost/Day Training Only: $15.94; Total Cost Room and Board: $1,629.12; Total Cost Training & Meals Only: $1,904.60; Staff: Support - 6 days; Cost/Day Room and Board: $91.86; Cost/Day Training Only: $83.82; Total Cost Room and Board: $551.13; Total Cost Training & Meals Only: $582.89;

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 6.12 Labor Agreements PAGE 26 QUESTION: Will current labor agreements be void with a new contractor?

Answer:
2/24/2011
4/26/2011

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 6.28.2.2 Education PAGE 31 This section of the RFP states “The Contractor shall provide an appropriately licensed Guidance Counselor to maintain compliance with special education laws.” QUESTION: Can this be a contracted position?

Answer:
5/8/2011
4/26/2011

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 6.37.1 Inmate Work Program Assignments PAGE 42 This section of the Administrative Rule 5120-3-08 Inmate Compensation for Work Program Assignments RFP states, “The Contractor shall be responsible for paying all eligible inmate workers and Related Masters provides the pay rates for inmate workers according to rules of the OAC and ODRC policies.” QUESTION: Can the State provide the current pay rates for inmate workers?

Answer:
4/26/2011
4/26/2011

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 9.4 Compensation PAGE 54 QUESTION: Can the State provide the current values and anticipated purchase prices of each of the 5 facilities?

Answer:
4/26/2011
4/26/2011

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
PARAGRAPH 10.5.4 Property Insurance PAGE 59 If the Contractor assumes ownership of the property, the insurable interest in the buildings and business interruption exposure would rest entirely with the Contractor. Absent an insurable interest in either the buildings or business interruption exposure, the State would have no standing in terms of coverage scope or claims settlement. QUESTION: In the event that the Contractor assumes custody of any State-owned furnishings or fixtures, the Contractor will agree to provide "all risk" replacement cost insurance including flood and earthquake on such property - naming the State as a loss payee on such coverage. Additionally, a waiver of subrogation would be granted in favor of the State. Please confirm that this method of approaching the Property Insurance requirement is acceptable.

Answer:
2/24/2011
4/26/2011

Leider, CPPR,Ross
Yes

The GEO Group, Inc.
Robbi Venes(561)9997344

Submitted By:
The GEO Group, Inc.
Robbi Venes(561)9997344

Question:
Can the State provide the number of security staff as well as the total FTE's for each facility? For example for Lake Erie CI the website http://www.ohio.gov/ohio/index.htm states 266 total FTE's and 163 security FTE's, http://www.dcc.ohio.gov/web/Reports/Staffing/April2011.pdf states 532 total FTE's and 327 security FTE's, and the latest ACA report shows a total of 272 FTE's and 180 security FTE's.

Answer:
4/26/2011
4/26/2011

Leider, CPPR,Ross
Yes

As of 5/11/2011: Grafton Correctional Institution had 187 Correction Officers and 9 Academy (5 Correction Sergeant/Counselors and 0 vacancies, 7 Lieutenant and 1 vacancy, 5 Capitais and 2 vacancies, and 1 Major and 0 vacancies for a total of 206 filed and 12 vacancies). There were a total of 350 filled positions. North Central Correctional Institution had 227 Correction Officers and 38 vacancies, 10 Correction Sergeant/Counselors and 8 vacancies, 14 Lieutenants and 0 vacancies, 7 Captains and 0 vacancies, and 1 Major and 0 vacancies for a total of 259 filed and 38 vacancies. There were a total of 404 filled positions. North Central Correctional Camp is vacant. Lake Erie Correctional Institution and North Coast Correctional Treatment Facility are currently operated by Management and Training Corporation and claim the staffing plan for their facilities are proprietary to MTC.
<table>
<thead>
<tr>
<th>Company</th>
<th>Submitted By</th>
<th>Question</th>
<th>Answered</th>
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</thead>
<tbody>
<tr>
<td>The GEO Group, Inc.</td>
<td>Robie Verso(61)9997344</td>
<td>Will the State of Ohio provide the water and sewer agreements for each facility?</td>
<td>4/26/2011</td>
<td>Yes</td>
<td>22440</td>
</tr>
<tr>
<td>The GEO Group, Inc.</td>
<td>Robie Verso(61)9997344</td>
<td>Will the State of Ohio provide the water and sewer agreements for each facility?</td>
<td>5/7/2011</td>
<td>Yes</td>
<td>22440</td>
</tr>
<tr>
<td>The GEO Group, Inc.</td>
<td>Robie Verso(61)9997344</td>
<td>Will the State of Ohio provide capital improvement budgets, planned capital improvements and any logs of deferred maintenance items it has knowledge of?</td>
<td>4/26/2011</td>
<td>Yes</td>
<td>22441</td>
</tr>
<tr>
<td>The GEO Group, Inc.</td>
<td>Robie Verso(61)9997344</td>
<td>Will the State of Ohio provide the maintenance histories and inspection reports on all major fixed equipment and systems, as well as regulatory inspections?</td>
<td>4/26/2011</td>
<td>Yes</td>
<td>22442</td>
</tr>
<tr>
<td>The GEO Group, Inc.</td>
<td>Robie Verso(61)9997344</td>
<td>Could the State provide current staffing plans for each of the facilities?</td>
<td>6/24/2011</td>
<td>Yes</td>
<td>22444</td>
</tr>
</tbody>
</table>

Here is the response: The State of Ohio has not provided the requested information. The State of Ohio is responsible for maintaining the facilities and providing necessary agreements, budgets, maintenance histories, inspection reports, and staffing plans. They are expected to have these records available upon request, but the specific information required was not included in the provided data.
1. No, there are not any other conditions or qualifications of the AOP. 2. Currently the State of Ohio ODCR pays 14% of emailable salary and the employee pays 10% of emailable salary. A report with the rate of pay for employees of the Grafton and North Central Correctional Institutions is available in the electronic document library, please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site. All ODCR employees at Grafton and North Central Correctional Institutions are eligible to participate in either the Ohio Public Employees Retirement System or the State Teachers Retirement System. The ODCR employment conditions as a form of ODCR employee elects to remain in the retirement plan. 3. A report of the transport vehicles currently being used for transport at Grafton Correctional and North Central Correctional Institutions and the estimated number of transport trips is available in the electronic document library, please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site. 4. The ODCR Department Offender Tracking System (DOTS) is the current management system. Ohio Central School System (OCSS) has provided a few ODCR computers to connect education and computer labs to this system. ODCS is placing MANDARIN software into our libraries which is currently funded through a library grant. This software will need to be funded by the Contractor in future. The cost is $344,479/year. 5. "Education Department" refers to the Offender/Contractor. 6. Approximately 20% of the inmate population is eligible for Special Education services. 7. For the Route B license to take a Career Tech teacher from just industry experience to their 5 year teaching license would range from $10,500 to $15,500 spread over the course of 4 years. This would cover the coursework plus mileage. 8. For the month of April 2011, the approximate percentage of the inmate population that is eligible for special education was 4.6%. Of the facilities: 9. GCI – 90% $26,847.50; NCTCF – 90% $12,504.00; LAECI – 87% $21,595.85; 10. A catalog of ODCR forms with the pricing is available in the document library. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site. 10. The percentage of the total inmate population that typically requires academic education/GED services is 24% enrolled and 30% on waiting lists. The breakdown by percentage of inmates who typically participate in the following programs is: Basic Literacy 7%, Adult Basic Education 9%, GED 9%; Vocational training: 55% CT (Career Development) 14% CT (Career Enhancement) 2% Apprenticeship.

The following questions do not refer to a specific section of the RFP, but are asked in response to site visits. 1. Have any environmental evaluations been done for the location? How recently were they completed and are they available for review? Alternatively, are the ODCR's allowed to conduct environmental assessments? 2. Is Phase I's prior to submitting the Proposal? 3. Please verify that inmates received at facilities are transferred from the either an ODCR reception center or a county jail facility and what is the average length of stay at an ODCR reception center or county jail? 4. Please verify that there are 15 - 20 inmates and discrepancies for Lake Erie on a weekly basis? 5. Please verify the average age of inmates housed at each site and the average length of stay of inmates in the facility. 6. Provide information regarding the classification system of inmate’s medical and mental health issues. 7. Is it responsible for medical and MH classification? Is it initially done at reception centers and county jails? 8. Are inmates housed at certain facilities based on their medical and mental health classifications? 9. What level of medical and mental health classifications are housed at the facilities in the RFP? 10. What hospitals are utilized for the care and do any of these hospitals have a locked, secure unit? 11. Please provide Dental UR for past 2 years? 12. Is the ODCR planning to implement an EMR system as mentioned in the Formulation of the RFP? 13. Please provide chronic care, MD sick call, psychiatric sick call, nurse sick call, specialty care services, out-patient services and hospitalization for facilities for the past 2 years. 14. Is telemedicine provided at all sites and if yes what telemedicine services are provided?
The following questions do not refer to a specific section of the RFP, but are asked in response to site visits. 1) Have any environmental evaluations / Phase I’s been done for the locations? How recently were they completed and are they available for review? Alternatively, are the Offerors’ allowed to conduct environmental assessments / a Phase I’s prior to submitting the Proposal? 2) Please verify that inmates received at facilities are transferred from either an ODRC reception center or a county jail facility and what is the average length of stay at an ODRC reception center or county jail? 3) Please verify that there are 15 – 20 intakes and discharges for Lake Erie on a weekly basis? 4) Please verify the average age of inmates housed at each site and the average length of stay? 5) Please provide information regarding the classification system of inmate’s medical and mental health issues? Who is responsible for the medical and MH classification? Is it initially done at reception centers and county jails? Are inmates housed at certain facilities based on their medical and mental health classifications? If yes, what level of medical and mental health classifications are housed at the facilities in the RFP? 7) What hospitals are utilized for the facilities in the RFP and do any of these hospitals have a locked, secured unit? 8) Please provide Dental UR for past 2 years? 9) Is the ODRC planning to implement an EMR system as mentioned in the Russell stipulation? 10) Please provide chronic care, MI sick call, psychiatric sick call, nurse sick call, specialty care services, out-patient services and hospitalization UR for facilities for the past 2 years. 11) Is telemedicine provided at all sites and if yes what telemedicine services are provided? 12) Are any inmates at the facilities receiving dialysis? If yes, please provide the UR for dialysis services for the past two years. 13) What is the average length of stay for inmates housed in the infirmaries at the facilities? 14) What percentage of the inmate population is on psychotropic medications, and percentage of the inmate population on medications for HIV, AIDS, Hep C, at each site? 15) At LaCFT, is the phone system ODRC owned or vendor owned? 16) Can you provide a line item breakdown of the IT equipment included in Lake Erie facility? 17) What software is included with the computers listed in the inventory sheet? 18) Who owns the Video Conferencing equipment at LaCFT? Is that equipment provided by the ODRC? 19) Does the ODRC provide the connectively for Video Conferencing? 20) Who are the utility providers at Lake Erie, and what is the average annual cost for the last three years?

Question:
What is the number of employees and what is the percentage of total employees at Lake Erie that require the Employer payment into Ohio Public Employee Retirement System? Please provide these numbers and percentages on an annual basis over the past three years.

Answer:
As Lake Erie Correctional Institution has always been a private institution managed by Management and Training Corporation, the employees who were hired by the contractor at this institution are public employees and do not contribute to OEPERS.

Question:
Who will ODRC job descriptions and minimum qualifications for all positions be released?

Answer:
The ODRC template job descriptions are available in the document library in the ODRC Position Lists and Briefer Position Description folder. Please contact Ross Leadle at Ross.Leadle@od.state.oh.us.

Question:
1. Section 6.3.8.2, page 42, indicates revenue operating and operating necessity costs and cash reserve shall be considered profits and paid into a fund to benefit the inmate population. Will convicts/staff salaries be included as necessary operating costs to be paid from convicts revenue?

Answer:
ODRC is willing to consider an offeror's proposal on the use of convicts revenue to support staff salaries.

Question:
3. If the Contractor incorporates the higher standard of the applicable ODRC policies into the Contractor's own policies and the intent of the ODRC policy is included in the Contractor's policies, does this meet the requirement of section 6.1 regarding compliance with ODRC policy?

Answer:
The express requirement of section 6.1 is clear. The means and methods of how the Contractor accomplishes the requirement is within the purview of the Contractor.

In accordance with the RFP Section 6.29.1.1, ODRC is requesting a complete and operational health care system in compliance with ODRC policies, protocols, Administrative Code and Federal, State and local laws. Offerors should review all policies, protocols, code and laws to develop their OPM Per Diem which is inclusive of all anticipated costs to provide a complete and operational healthcare system. The RFP language is directing Offerors to incorporate any incidental medical or dental items that are aware of at the time of proposal submission, but are not expressly covered by policy, protocol, code or law in their price. Section 10.14 provides a mechanism for ODRC to make changes in the work requirements/ scope of services after Contract award and the Contractor to request an adjustment in its fee to provide the revised scope of services.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
2. Section 12.5, page 76, Indemnity. Consistent with ORC § 9.06 (D)(3), will the State agree to revise subparagraph 3 as follows: "Any constitutional, federal, state or civil rights claim brought against the State of the ODRC related to the Contractors O&M of the Institution."

3. Section 12.5, page 76, Indemnity. Consistent with the wording of subparagraph 1, will the State agree to revise subparagraph 4 to read as follows: "Any claims, losses, demands, or causes of action arising out of the Contractors persons or entities activities in this State or out of the activities of any person or entity on behalf of the Contractor in this State.

4. Section 6.19.12, page 29, Security and Control Requirements. Consistent with § 9.06(E), will ODRC agree to revise the first sentence of this section to read as follows: "The Contractor shall pay all expenses incurred for assistance by state or local agencies relating to the apprehension of an escapee, including reasonable costs related to the temporary detention of the escapee following recapture, or the quelling of a disturbance at the Institution."

5. Section 6.19.12, page 29, Security and Control Requirements. The last sentence of this section provides that "the ODRC is not responsible for any expenses stemming from the investigation, litigation or prosecution of any crimes committed in the Institution." Please confirm that the Contractor will not be responsible for 1) the costs of investigating, investigating or prosecuting any crimes alleged against or committed by State employees and agents in the Institution and 2) the costs of prosecuting any other crimes that are alleged to have occurred in the Institution.

Page 23, Section 6.7.2: The following questions relate to this section: a) Please list all employee benefits plans to which the Contractor may be required to contribute. b) Please specify the terms of such plans, including the rate of contributions to such plans. c) Will the Contractor (and its employees covered by the contract) be required to contribute to Social Security as well as to Ohio Public Employees Retirement System? It appears as if the wages of participants in the OPERS who are actually employed by a contractor (rather than employed by the state or a local government) are subject to FICA. d) Could any of the obligations to contribute to the employee benefit plan/OPERS extend beyond the term of the contract? If yes, please specify in detail. e) Are the employee contributions to any of the retirement plans provided on a 414(h) pick-up basis? If yes, how is a Contractor that is not a governmental entity expected to handle such contributions?

Page 25, Section 6.9.2: This section requires that pre-service training for both non-custody and custody staff be conducted at the Corrections Training Academy. What will be the cost for both the non-custody and custody training and what will be included in the cost (e.g. room, board, training supplies, etc)? If an offender can establish an academy that complies with ODRC Policy 39-TRN-01 and ODRC Training Academy requirements at a lower cost, can the Contractor offer this service in place of the training academy?
the proposal?

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9932668

Original Question:
Page 21, Section 16.1: This section requires the contractor to transport inmates to
necessary appointments (e.g. medical, dental, court, etc.). Is the contractor responsible
for court transportation?

Answered Question:
Yes, The Contractor is responsible for court transportation.

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9932668

Original Question:
Page 36, Section 6.29.9. Ancillary Services: Will the ODRC or the contractor be
responsible for the cost of any scheduled diagnostic or other ancillary services
scheduled for an inmate by the ODRC prior to the inmate’s assignment to a privately
operated facility?

Answered Question:
ODRC will be responsible for the cost of any scheduled diagnostic or other ancillary
services scheduled for an inmate by the ODRC prior to the inmate’s assignment to a
privately operated facility.

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9932668

Original Question:
Page 23, Section 6.7.1: This section states that all employees should be residents of
the state of Ohio within six months of their hiring date and maintain residency for the
duration of employment. Does the word “should” give the contractor the flexibility to
consider out of state residents? If not, would the state of Ohio consider a waiver of
the residency requirement for the Lake Erie Correctional Institution and due to its
proximity to the border with Pennsylvania (less than 2/10 of a mile)?

Answered Question:
While the RFP cites a preference for in-state staff, Contractors have the flexibility to
consider out-of-state applicants.

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9932668

Original Question:
Page 33, Section 6.28.5.2 - Will the contractor be permitted to subcontract the Career
Tech programs to local Joint Vocational Schools?

Answered Question:
No. The Contractor cannot subcontract the Career Tech programs to local Joint
Vocational Schools.

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9932668

Original Question:
Page 33, Sections 6.28.6.2 & 6.28.6.5 - Will the OCSS special education instructor
that is going to provide testing also be responsible for the instruction of students with
special needs?

Answered Question:
OCSS operates as a full inclusion special education model. What this means is the
intervention Specialist (which is the term for special ed teachers in our department)
works with a school psychologist to identify or re-evaluate potential special ed
students (does the testing). Then the intervention specialist (IS) is one member of the
team (includes Principal, Guidance Counselor, regular ed teacher and anyone else
appropriate to that student’s special needs). The student is placed in the regular
teacher’s class (that would be the contractor’s teacher) and the IS (ODRC employee)
is there to give suggestions as to accommodations to make to the student’s assignments
and to sometimes team teach with the regular ed teacher. It is very rare that someone is
so handicapped that we approve them for pull out instruction by the IS.

Company: CCA
Submitted By: Michelle Barker(061)2633076

Original Question:
1. Please provide the following drawings for Lake Erie which have not been provided
thus far. From the Index of Drawings: • Architectural, C1 through C22 and E2-1-15
through E2-1-15 • All Structural, NO-1 through NO-5 • Plumbing, PL-1 through
P3-1 • All Mechanical, ML-1 through ML-6 • All Electrical, ELI through EL-1.

Answered Question:
The document library contains all available drawings for Lake Erie Correctional
institutions. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to
the secured site.

Company: CCA
Submitted By: Michelle Barker(061)2633076

Original Question:
2. Please provide the number of current medical and religious diets by facility.

Answered Question:
Griffon Correctional currently has 91 diets and North Central Correctional has 101
diets.

Company: CCA
Submitted By: Michelle Barker(061)2633076

Original Question:
3. Please provide a copy of religious menus (must free entrees) as described in section
6.27.1.

Answered Question:
The ODRC 5-week cycle menu has members alternate free entrees. The ODRC
cycle menu is available in the document library. Please contact Ross Leider at
Ross.Leider@das.state.oh.us for access to the secured site. Please note, the ODRC
Dietary Operations Manager is currently developing a religious menu. The menu will
be posted in the document library when it is completed.

Company: CCA
Submitted By: Michelle Barker(061)2633076

Original Question:
4. Please provide a copy of the inmate apprenticeship program requirements as
referenced in section 6.27.7.

Answered Question:
Information regarding the inmate apprenticeship program requirements are available
in the document library in the folder titled Apprenticeship Information. Please contact
Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site.

Company: Management & Training Corporation
Submitted By: Michael Mag(001)9931068

Original Question:
P33, Section 6.28.5.2: If the agreement on the Career Tech Programs to be offered will
not be reached for 60 days after the service commencement date, how is a contractor
expected to cost CTE programming staff? Is there a priority occupation list from
OCSS/DOE as referenced in section 6.28.5.1?

Answered Question:
$115,74; Total Cost Room and Board: $1,609.12; Total Cost Training & Meals Only:
$1,604.60; Staff Support - 6 days; Cost/Day Room and Board: $91.86; Cost/Day
Training Only: $83.82; Total Cost Room and Board: $551.13; Total Cost Training &
Meals Only: $502.89. As stated in section 6.9.2 ODRC requires all pre-service
training occur at CTA.
<table>
<thead>
<tr>
<th>Question</th>
<th>Submitted By</th>
<th>Submitted Date</th>
<th>Issue Date</th>
<th>Req. Date</th>
<th>Status</th>
</tr>
</thead>
<tbody>
<tr>
<td>Section 6.72, page 23. Please confirm that the Contractors sole responsibility with respect to the Ohio Public Employees Retirement System is to make contributions on behalf of those former ODRC employees who remain eligible to participate in the system and that the Contractor will not have any plan administration duties with respect to the Ohio Public Employees Retirement System.</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 6.40, page 43. Will commissions from telephone services at the Institution be paid into the fund to benefit the inmate population via recreation, education and related activities?</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 6.54, page 47. Institution Reversion Plan. Please confirm that the application of this entire section is limited to circumstances that arise following the Contractor's default on its financing agreement that funded its purchase of the Institution and the State exercising its right of first refusal to purchase the Institution.</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 10.3, page 57. Subcontracting indicates that the Contractor may not enter into subcontracts for work after award without written approval from the State. Please confirm this requirement pertains only to subcontracts for performing an entire major area of potential operational management (e.g., food service, medical services, commissary, etc.) and that the Contractor will not need the State's approval to subcontract for the performance of minor services in the facility (e.g., pest control, waste management services, etc.).</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 10.8, page 59. Replacement Personnel. The first paragraph provides that Should the ODRC be dissatisfied with any services performed by certain personnel of the Contractor, the ODRC, in addition to the other remedies set forth in the Contract, shall have the right to request replacement personnel that the Contractor shall provide at no additional cost to the ODRC. Will the State agree that requests made pursuant to this provision will not be made arbitrarily and that the Contractor will have an opportunity to appeal any such request with which the Contractor disagrees?</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 10.8, page 59. Replacement Personnel indicates that once ODRC requests the replacement of an individual in one of the six listed positions, the contractor must submit the resume of its replacement candidate along with such other information that the ODRC may reasonably request, to ODRC for approval within five business days. Given the importance of obtaining an appropriate replacement for the six identified positions, will ODRC agree to allow the Contractor a longer period of time to identify a permanent replacement as long as the position is filled on an interim basis by an appropriately qualified individual?</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
</tr>
<tr>
<td>Section 10.8, page 59. Replacement Personnel. The third paragraph indicates that the ODRC reserves the right of final approval of any candidate offered and may reject the proposed candidate for any reasonable reason. This paragraph provides further that &quot;Should the ODRC reject the replacement candidate, the Contractor will be in default in [ ] ODRC's discretion to reject replacement candidates, will the State: a) agree that the Contractor will not be in default as long as the rejected candidate meets the minimum requirements and qualifications established by ODRC and b) agree that if a</td>
<td>CCA Michelle Barker(615)2633076</td>
<td>12/22/2011</td>
<td>22/54</td>
<td>5/4/2011</td>
<td>Answered</td>
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</table>

OPFRS is solely responsible for administration of its retirement plans, the Traditional Pension Plan, the Member Directed Plan, and the Combined Plan. The Contractor is responsible for remitting employer and employee contributions, certifying information (e.g., termination date), certifying and submitting forms, forwarding service purchase payments, and reports, etc., pertaining to the employees' service as needed for OPERS to process the employees' retirement accounts. The Contractor would become the OPERS contact for member driven events that require employer participation.

Dental staffing may possibly change at the expiration of the Fussell Settlement. Medical staffing is less likely to change although it is feasible in some instances. The Contractor should approach BOMS post-Fussell with any requests to change staffing from what is in the RFP with rationale for consideration.

No, ODRC has a contract with a vendor to provide inmate telephone service and manages commissions centrally.

Section 6.54, page 47. Institution Reversion Plan, is not to limited. The first two paragraphs of that section cover the unforeseen event that the O&M Contract is terminated with the private company who did not purchase the prison, therefore, the ODRC or another private operator would take over the O&M of the prison(s) housing ODRC inmates. If the O&M Contract is terminated with the purchaser of the prison(s) then the ODRC would negotiate with the purchaser over the future use of the prison(s) such as the purchaser having the right to use the prison for purposes (leasing out-of-state prisoners) as set forth in section 9.07 of the Ohio Revised Code or the ODRC continuing to use the prison(s) for housing ODRC prisoners with either ODRC or another private operator O&M the prison(s). If ODRC so continued to house ODRC prisoners then the Annual Ownership Fee would continue to be paid. In those events, the Offeror needs to explain how it would conduct the reversion of the O&M of the prison(s).

ODRC confirms this requirement pertains only to subcontracts for performing an entire major area of operational management.

Yes.

Yes.

It is ODRC's intention to not allow inadequate candidates to be proposed merely to avoid penalties. While ODRC cannot agree to the requests in this inquiry, ODRC will accept proposals with a plan of action from the Contractor and will review them on a case-by-case basis prior to implementing penalties.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp
candidate who meets the minimum requirements and qualifications is rejected, ODRC will provide the Contractor with additional time to identify another replacement candidate?

<table>
<thead>
<tr>
<th>Company</th>
<th>CCA</th>
<th>Submitter By</th>
<th>22553</th>
<th>Level: 95</th>
<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
<th>Answer: Yes.</th>
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</thead>
</table>

Section 10.8, page 59, Replacement Personnel. The fourth paragraph indicates that in the interest of providing a healthy and safe environment for its employees, inmates and visitors and in ensuring that the O&M of the institution is carried out in an efficient, professional, legal and secure manner, the ODRC will have the right to require the Contractor to remove any individual working on the Project if the ODRC determines that such individual has or may interfere with the ODRC's best interest. Will the State agree that requests made pursuant to this provision will not be made arbitrarily and that the Contractor will have an opportunity to appeal any such request with which the Contractor disagrees?

<table>
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<th>Company</th>
<th>CCA</th>
<th>Submitter By</th>
<th>22551</th>
<th>Level: 97</th>
<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
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</table>

Section 10.10, page 60, Suspension and Termination indicates that the State may terminate the contract in the case of breaches that are cured within 30 days, but are persistent, and defines persistent as meaning that the Contractor has failed to correct any of its obligations three times. "A & B: third notice, the State may terminate this Contract if the Contractor again fails to meet any obligation. The three (3) notices do not have to relate to the same obligation or type of failure." Will the State agree to revise this section to provide that the Contract will only be terminated for cause if there are persistent (three) material breaches related to the same contract requirement within a contract year? Termination of the Contract for minor or technical breaches is a harsh result when the Contractor is otherwise materially performing the Contract and the State has no other available remedies.

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<th>Level: 98</th>
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Section 10.10, page 60, Suspension and Termination. The fourth paragraph of this Section indicates that "[t]he notice of termination, whether for cause or without cause, may specify either that the termination is effective immediately, on a date certain in the future or that the Contractor shall cease operation under the Contract in stages." Will the State agree to provide at least 30 days written notice of its intent to terminate for cause? Will the State agree to provide at least 60 days written notice of its intent to terminate for convenience? Will the State also provide the Contractor the right to terminate the Contract for convenience upon 60 days written notice?

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<th>22556</th>
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<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
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</table>

Section 10.11, page 61, Contract Remedies. Please confirm that the Actual Damages remedy is limited to the circumstances defined in subparagraph 1, i.e. costs associated with the State acquiring substitute supplies or services less any savings.

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Section 10.11, page 61, Contract Remedies. It appears that Subparagraph 2, "Liquidated Damages" would apply in the context of a contract for the purchase of goods. Please confirm that any liquidated damages would be assessed pursuant to subparagraph 3, "Specified Liquidated Damages."

<table>
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<th>Submitter By</th>
<th>22558</th>
<th>Level: 101</th>
<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
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Subparagraph 2 is not limited in the context of the RFP or the subsequent Contract to the purchase of goods. Subparagraph 2 prescribes a remedy available to the state for all contractor breaches (Except for those specified in subparagraph 3) in which damages to the state are uncertain or difficult to determine or to calculate. Subparagraph 3 refers to those specific Contractor breaches that DRC wishes the flexibility to address by assessing a predetermined damage amount as opposed to having to cancel the entire Contract. In summary, Subparagraph 2 does not only apply to the purchase of goods and The state can seek redress for Contractor breaches pursuant to either Subparagraph 2 or Subparagraph 3, depending on the nature of the breach.

<table>
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<th>Company</th>
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<th>22559</th>
<th>Level: 102</th>
<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
<th>Answer:</th>
</tr>
</thead>
</table>

No, the State will not agree to revise section 10.20 and Attachment Nine to delete reference that liquidated damages will be assessed for staffing vacancies.

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<tr>
<th>Company</th>
<th>CCA</th>
<th>Submitter By</th>
<th>22560</th>
<th>Level: 103</th>
<th>Email: <a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></th>
<th>Answer:</th>
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</table>

The statement in the inquiry is not correct. ODRC may deduct for a vacant position after one day if the position is not filled with a qualified replacement for all positions, or (next school year preservice academy, whichever is sooner) and 30 days to fill all

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other positions on the contract staffing pattern before the State may begin assessing
vacancy deductions.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Section 12.5, page 70, Indemnity. Please confirm that the Contractor will not be
responsible for defending any post - conviction action, including appeals and writs of
habeas corpus by any inmate challenging the underlying judgment of conviction or the
administration of the sentence imposed.
In case you are referring to appeals of criminal convictions, then the county prosecutor
defends those. In regard to habeas corpus filings, the Ohio Attorney General,
Corrections Litigation Section defends those on behalf of the State and private
operator of a state or privately owned prison. If you have other post - conviction actions
in mind please specify.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Attachment Nine, pages 90 - 91. For each service area, there is a "Failure of Staff" breech,
which is defined to mean that the Contractor's staff has not performed the
duties as required by the Contract. This breech appears to overlap with the "Failure to
Document," "Failure to Report" and "Failure to Comply with other Applicable
Standards" breeches which would all occur as the result of staff failing to comply with
the specified requirement. Will the State agree to remove the "Failure of Staff" category?
No, the State will not agree to remove the "Failure of Staff" category. Each of the
contract breech categories are weighted differently depending on the service area of
breach and provide the State with options to appropriately calculate liquidated
damages in accordance with the nature of the breach of contract.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Will the State agree to add the following provision to the contract: "This Contract shall
benefit and burden the parties hereto in accordance with its terms and conditions and
is not intended, and shall not be construed, to confer rights, powers, benefits, or privileges on any person or entity other than the parties to this
Contract. This Contract is not intended to create any rights, benefits, or
entitlements in favor of any third party. The Contract is intended only to set forth the
contractual rights and responsibilities of the Contract parties."
State will not revise the language because the request is implied in contract
principals.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Section 6.7.2, page 23 Personnel provides that to the extent employees may remain in the
Ohio Public Employees Retirement System after transition of the O&M, the
Contractor will be required to make any such contributions. Will the employees for
whom the Contractor is obligated to make such contributions be limited to those
eligible former ODRC employees who transition with the institution?
Yes, generally, OPERS members who continue to perform the same or similar duties
under the direction of a contractor who has contracted to take over what, before the
date of contract, was a publicly operated function are carryover public employees
unless the members opt out of OPERS membership during the 50 day election period
commencing with the date of contract. Any individuals hired by the contractor who
were not former ODRC employees at Gnathon Correctional or North Central
Correctional at the time of transition are not carryover public employees and will not
contribute to OPERS.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Section 6.7.2, page 23 Personnel. Does MTC currently make such contributions for its
employees at the Lake Erie Correctional Institution and at North Coast Correctional
Treatment Facility? To the extent MTC makes such contributions, would the new
Contractor be required to continue the contributions?
OPERS response: Please consult with ODRC for information on MTC's employees at
Lake Erie Correctional Institution and North Coast Correctional Treatment Facility.
Generally, as Lake Erie Correctional Institution and North Coast Correctional
Treatment Facility have always been private institutions managed by MTC, the
employees who were hired by the contractors at these institutions are not public
employees and do not contribute to OPERS. ODRC response: MTC does not currently
make contributions for employees at Lake Erie Correctional Institution and North
Coast Correctional Treatment Facility.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Section 6.7.2, page 23 Personnel. Regarding the obligation to make contributions into the
Ohio Public Employees Retirement System, please provide the projected amount of
the contribution per facility for the current fiscal year and the actual amount for the
immediate past fiscal year.
OPERS has provided ODRC with the information pertaining to the current employee
count for Gnathon and North Central Correctional as well as the monthly employee
and employer contributions for 2010. The report titled 2010 Contributions & Current
Employee Count -- GCT & NCCI is available in the document library in the OPERS
folder. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the
secure site.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Section 6.7.2, page 23 Personnel. To assist in our efforts to evaluate the cost of
complying with the requirement to make contributions into Ohio Public Employees
Retirement System for employees who may remain in the system after transition of the
O&M, please provide the Plan Document, the Summary Plan Description and a
copy of a data file format for the monthly submission of contributions. Please also
provide employee census data for each location to include the salaried amounts and hire
dates (excluding names and SSNs).
Information pertaining to OPERS, including information about its three retirement
plans (Traditional Pension Plan, Member Direct Plan, and Combined Plan) is
provides that OPERS member account information, including salary amounts and hire
dates, is confidential and cannot be released by the retirement system without the
member's written authorization. Please refer to the Employer Manual on the OPERS
Web site for file specifications for OPERS contribution reporting.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: Please add Beth Clark to the list of attendees of the site tours requested yesterday,
Complete - added as requested.

Company: CCA Submitted By: Michelle Barker (615)2633076
Question: 22569 Page: 111
Received: 5/6/2011
Answer: Leider, CPPR, Ross
Yes

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For each facility, please provide a copy of the local rules concerning inmate discipline at each of the facilities. (See section 5.20.4, page 29).

Inmate discipline rules are set pursuant to Ohio Administrative Code section 5129-9-06 Inmate Rules of Conduct which is available on the ODRC website at http://www.drc.ohio.gov/web/administrative_rules/admin_rules.htm.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Please clarify the requirements for a "Project Account" as described in section 10.4, page 56. It appears to relate only to a cost plus contract and would not be applicable under the terms of this RFP.

**Answer:** The language on page 56, section 10.4 details the record keeping for financial records. The second paragraph describes how the account is to be operated and what documentation is required.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Please provide drawings for the Dorm buildings 1-10 for NCCI as they were not included with the other drawings provided.

**Answer:** The drawings for the Dorm buildings are available in the document library and are titled "North Central Housing Buildings." Please note all the dorms are the same so there is a single set of drawings. Please contact Russ Leider at Ross.Leider@ds.state.oh.us for access to the secured site.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** On the site visits, it was discussed that surveys were being done for the three complexes. Regarding these surveys, please provide information about the following on the survey: • Meets and Bounds • Access • Any Easements • Any Right of Ways • Identification of all existing structures on property • Identification of any wetlands.

**Answer:** The state of Ohio will provide a "meets and bounds" description and survey plot.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Section 12.5, page 70: Indemnity. Consistent with the wording of subparagraph 1, will the State agree to revise subparagraph 4 to read as follows: "Any claims, losses, demands, or cause of action arising out of the Contractor’s activities in this State or out of the activities of any person or entity on behalf of the Contractor in this State.”

**Answer:** The language in section 12.5 subparagraphs 1 through 5 inclusive is taken verbatim from section 9.06 of the Ohio Revised Code so the state does not want to amend that language. In the unlikely event that indemnity is sought against the private company/Contractor then interpretations of the language in question can take place.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Please provide the specifications for the following items at NCCI Camp: • Unimat Washers (Alliance Laundry) • 8 lbs, hard mounted • Dayton Band Saw - 18" (sawtooth to the floor) • Auto Lift - specifications:1. LAM Cuts; Model #1200 WR; Serial #2000-01795; 2.000 Ib lift capacity, 3. Worth Post; Model #5000 ACF; Serial #2053/5000; 15.000 Ib lift capacity 3. Hunter (Allignment Rock); Model H/A4; Serial #233-231

**Answer:** The drawings for the housing buildings are available in the document library and are titled "North Central Housing Buildings." Please note all the dorms are the same so there is a single set of drawings. Please contact Russ Leider at Ross.Leider@ds.state.oh.us for access to the secured site.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Drawings for the housing buildings at NCCI were not provided, just drawings for the support buildings. Please provide the housing building construction documents.

**Answer:** The drawings for the housing buildings are available in the document library and are titled "North Central Housing Buildings." Please note all the dorms are the same so there is a single set of drawings. Please contact Russ Leider at Ross.Leider@ds.state.oh.us for access to the secured site.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Please explain the requirements for inmate packages as mentioned in section 6.4.2.1, page 43. How many packages may an inmate receive each year? What items are permitted to be received?

**Answer:** The requirements for inmate packages are outlined in ODRC policy 61-PRP-01 Inmate Personal Property. A link to the policy is provided below: http://www.drc.ohio.gov/web/drc_policies/documents/61-PRP-01.pdf

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** To whom should the cover letter described in section 8.2, paragraph 1, on page 49 be addressed?

**Answer:** The cover letter should be addressed to: Ross Leider, Contract Analyst, Ohio Department of Administrative Services.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** Paragraph 13, page 52 requires the Offenders payment address. Would the State agree to use an electronic payment method?

**Answer:** Yes. Vendors doing business with the State of Ohio can request payment via electronic fund transfer. The application to request EFT setup called the “Authorization Agreement for Direct Deposit of EFT Payment” is available in the document library. Please contact Ross Leider at Ross.Leider@ds.state.oh.us.

**Company:** CCA  
**Submitted By:** Michele Barker(615)26333076  
**Question:** 15. Page 25, section 6.9.2 requires all new employees to successfully complete pre-service training at the ODRC Corrections Training Academy. Please advise of the cost of this training per employee.

**Answer:** The total calculated costs per day to train staff are $2137.38 for custody staff and $91.85 for non-custody staff, with room and board at the Corrections Training Academy (CTA). If they commute or otherwise stay off-site, costs per day are $115.74 for custody staff and $83.82 for support staff. The total cost for custody and non-custody/support staff for pre-service training is provided in the table below. Staff: Custody - 13 days; Cost/Day Room and Board: $123.78; Cost/Day Training Only; $115.74; Total Cost Room and Board: $1401.12; Total Cost Training & Meals Only: $1504.60; Staff: Support - 6 days; Cost/Day Room and Board: $91.85; Cost/Day Training Only: $83.82; Total Cost Room and Board: $551.13; Total Cost Training & Meals Only: $502.89.
<table>
<thead>
<tr>
<th>Question</th>
<th>Answer Type</th>
<th>Submitted By</th>
<th>Submitted On</th>
<th>Received On</th>
<th>Answered On</th>
<th>Analyst</th>
<th>Contract</th>
<th>Address</th>
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</thead>
<tbody>
<tr>
<td>If the Contractor retains an ODRC employee who has previously completed the ODRC pre-service training, will the employee be exempt from the requirement of section 6:01:7?</td>
<td>Accepted</td>
<td>CCA</td>
<td>22503</td>
<td>5/6/2011</td>
<td>5/12/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<tr>
<td>Are there any special uniform or badge requirements for security staff?</td>
<td>Accepted</td>
<td>CCA</td>
<td>22533</td>
<td>5/6/2011</td>
<td>5/12/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<tr>
<td>Regarding the third question answered on 5/3/2011 (Ohio Public Employees Retirement System, section 6.27.2, page 23), can the employees elect to contribute more than 10% or is 10% the maximum?</td>
<td>Accepted</td>
<td>CCA</td>
<td>22586</td>
<td>5/6/2011</td>
<td>5/13/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
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<tr>
<td>What is the average annual cost of the ODRC forms used by the Lake Erie Facility?</td>
<td>Accepted</td>
<td>CEC</td>
<td>22607</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<tr>
<td>May the Contractors use telemedicine at the five facilities?</td>
<td>Accepted</td>
<td>CCA</td>
<td>22533</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<td>What is the average annual cost of the ODRC forms used by the Lake Erie Facility?</td>
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<td>CEC</td>
<td>22607</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<tr>
<td>ODRC uses three commercial training programs in the physical skills area: CPR is through the American Safety &amp; Health Institute (ASHI); FR-24 is through Monadnock and Chemical Munitions are through FOX. Those entities certify ODRC instructors, who in turn are able to train end-users. ODRC administers (self-certified) firearms, unarmed self-defense and transportation training programs. If the Contractor specifically uses the commercial programs utilized by ODRC, there is equivalency in operations/training. The firearms, unarmed self-defense and transportation areas will go through ODRC Corrections Training Academy.</td>
<td>Accepted</td>
<td>CCA</td>
<td>22551</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
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<tr>
<td>The local contribution rate (14% for employer contribution and 10% for employee contribution) is the same for all public employees regardless of whether the employees are subject to a collective bargaining agreement.</td>
<td>Accepted</td>
<td>CCA</td>
<td>22551</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
<td></td>
</tr>
<tr>
<td>The employee contribution rate of 10% is set by the OPERS Board as permitted by statute. The employee may not elect to contribute more.</td>
<td>Accepted</td>
<td>CCA</td>
<td>22551</td>
<td>5/6/2011</td>
<td>5/9/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
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1. Who is performing the phlebotomy services currently at each facility? Are the nurses cross-trained to perform phlebotomy services at each facility? What are the average medical transports for each facility? What are the chronic care numbers of patients and identified clinics at each facility? How many patients are currently receiving Hepatitis C treatment at each facility? Is the Contractor responsible for all healthcare costs other than the specific costs associated with the treatment of Hepatitis C as specified in section 6.29.10.4, page 2777. 6.29.5 Specialty Services states that several contractors will make arrangements for medical specialists for treatment of inmates with problems that extend beyond the scope of services provided on site. Is the Contractor financially responsible for the provision of these services? If Contractor is responsible, will the Contractor have access to same specialists to include...
telemedicine) and same fee for service as ODRC or will the Contractor have the option to utilize other providers? 8. Will contractor be required to use ODRC utilization process for off site specialty care? 9. Will the ODRC agree that the percentage of inmates with significant healthcare needs assigned to the facilities will be proportionate to those assigned to ODRC facilities? 10. Will ODRC agree to the Contractor using our own pharmacy formulary? 11. Please provide job descriptions and minimum qualifications as mentioned in section 6.7.9, page 24. 12. Please provide a copy of the ODRC Equal Opportunity Plan as mentioned in section 6.7.11, page 24. 13. For each facility, please provide a copy of the local rules concerning inmate discipline.

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transition program by OD DOE and the Board of Regents, shall be made available through the Ohio Penal Education Consortium to eligible inmates a specified by OCSS. Will be available for 6 months.

Question: Do Graflos Correctional Institution (OCI) current infrastructure is not appropriate for comparison in either staffing or cost structure (per diem). The Graflos Correctional Complex will likely have a full population closer to 1,967, 1,127 at GCI and 840 at Graflos Correctional Camp (currently North Coast Correctional Treatment Facility). In the experience of ODRC staff, there is a dramatic decrease in staffing costs.

Answer: It is incorrect that inmate pay is not reflected in the costs of the comparison facilities. Inmate pay (inclusive of inmate state pay and release pay) is drawn on an ongoing basis by institutional business office staff and is reflected in their budgets and expenses. It is also incorrect that outpatient hospitalization is not reflected in the costs of comparison facilities. While inmate hospitalization at the Ohio State University Medical Center has always been paid centrally, the majority of these expenses are for specialty or ongoing care and would not apply to inmates in private prison settings. Local hospital/emergency room expenses are reflected in comparison prison budgets and expenses for fiscal year 2010. Central payment did not begin until FY11.

Question: The curricula is provided by OCS as it will only cost the Contractor the paper and printer to print it out (it is available on the OCS internet page which they will have access to). The Contractor will be responsible for the cost of CASAS testing (or TABE). Inmates should come from reception with one of these scores but students are released at the end of each quarter to show progress. The Contractor will also be responsible for Pre-GED test booklets/answer sheets (no cost to score) and GED testing. OCS will pay for the Career Tech industry credential assessments. OCS will buy the test/grading for Special Ed. tests.

Question: The Contractor will hire the teachers (academic and career tech), Guidance counselor, and library staff. These people will be supervised by our ODRC Principal and Assistant Principal. This is not an exhaustive list of what they will do, but some of the general items. They will oversee the teachers, do classroom observations and evaluations per education law, earned credit, required reports and training, attendance and enrollment. They will assist the Deputy Warden in day to day supervision of the staff, preparing budgets and communication between OCS and the Contractor.

Question: Once the Perrell vs. Wilkinson stipulation expires, will the Contractor be able to adjust the staffing pattern, specifically in terms of the number of RN, LPNs, Physicians and physician extenders?

Answer: After the expiration of the stipulation, if the Contractor feels they can achieve operational goals and policy compliance with adjusted medical staffing, they may make this request with justification to the Bureau of Medical Services for consideration. This will be evaluated on a case-by-case basis.

Question: Please provide the most recent audit results on stipulation compliance conducted by the Medical Oversight Committee.

Answer: The most recent Management Oversight Committee reports are available in the electronic document library in the Ellison Stipulation agreement section. Please contact Ross Leider at Ross.Leider@dss.state.oh.us for access to the secured site.

Question: Please provide information for offenders testing positive for HIV and for those who are undergoing treatment.

Answer: ODRC does not centrally track the plan of care in regards to medications for all HIV so the ODRC HIV/AIDS SURVEILLANCE REPORT for the month of March 2011 is available in the electronic document library in the Medical Reports section.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

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Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site.

Company: CEC
Submitted By: Julie Appleton(973)2629200

Question: Does ODRC have an estimate as to the amount of annual property taxes that will be attributable to the Lake Erie Facility?

Answer: According to the Ohio Revised Code section that controls the state valuation of real estate, the formula used for calculating real estate tax payment follows: (Market Value/Sale Price) x (Exemption Rate) x (Effective Commercial Tax Rate) = Annual Tax. The current effective tax rates are 44.84% for the NCCI Complex, 44.48% for the LAFECI Complex and 44.90% for the CC complex. Since the sale price is not known, ODRC cannot provide an estimate. 5713.03 County auditor to determine taxable value of real property. The county auditor, from the best sources of information available, shall determine, as nearly as practicable, the true value of each separate tract, lot, or parcel of real property and of buildings, structures, and improvements located thereon... if such tract, lot, or parcel has been the subject of an arm's length sale between a willing seller and a willing buyer within a reasonable length of time, either before or after the tax lien date, the auditor shall consider the sale price of such tract, lot, or parcel to be the true value for taxation purposes.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the Ohio Public Employees Retirement System, the Plan Document implies that no Employer FICA is due on the employer contribution totals—please confirm.

Answer: The State and employees do contribute 1.45% of gross wages for Medicare (FICA) tax. With regard to specific obligations concerning OPERS, ODRC recommends that you consult 1-800-222-PEERS (7377) and consult with your in-house counsel or tax expert on this inquiry.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the third question answered on 5/3/2011 (Ohio Public Employees Retirement System, section 6.27.2, page 23), please confirm how many years the contribution rate has been 14%.

Answer: The contribution rate of 14% has been in place since the 1st full pay in January of 2008.'

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the third question answered on 5/3/2011 (Ohio Public Employees Retirement System, section 6.27.2, page 23), what percentage of the 14% contribution is funding retiree medical plans? (The Plan document references this but does not provide percentages.)

Answer: ODRC recommends that you contact OPERS at 1-800-222-PEERS (7377) for a response to this inquiry.

Company: CEC
Submitted By: Julie Appleton(973)2629200

Question: Is there a nurse call system in the infirmary rooms at the Lake Erie Facility?

Answer: Currently LAFECI is using a sound monitor similar to a baby monitor to monitor infirmary inmates.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the Ohio Public Employees Retirement System, how can we obtain a copy of the plans actuarial valuation for the most current plan year and can it be sorted by location?

Answer: ODRC recommends that you contact OPERS at 1-800-222-PEERS (7377) for this information.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the Ohio Public Employees Retirement System, if a public employee elects to participate in the DC plan, rather than the DB Plan, are there any contribution requirements for the Contractor or do they only apply to the DB plan?

Answer: Contributions are the same for all employees for all plans. Currently, the employer pays 14% of the coverable salary and the employee pays 10%.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the Ohio Public Employees Retirement System, are employees required to participate in at least one of the plans? If so, what is the minimum contribution amount the employee contribution is currently 10% of their coverable salary.

Answer: Yes, employees are required to participate in OPERS (unless they are teachers) and by the employer.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Regarding the Ohio Public Employees Retirement System, what is the total ODRC contribution by location for the past three years and what is the percentage of employees who participate in the pension plan at each facility for the past three years?

Answer: OPERS has provided ODRC with the information pertaining to the current employee count for Greater North Central Correctional as well as the monthly employee and employer contributions for calendar years 2008, 2009, 2010 and 2011 year to date. The report titled 2008 - 2011 YTD Contributions & Employee Counts - GCCI & NCCI is available in the document library in the OPERS folder. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secure site.

Company: CCA
Submitted By: Michelle Barkner(615)2633076

Question: Section 6.33, pages 40-41. How many inmates are expected to participate at any one

Answer: Recovery services program treatment capacity is determined by the number of staff.

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time in each of the IOP, Continuing Care services, and AOD Education programs?
identified to provide Recovery Services as indicated by the following: 1- The inmate to
staff ratio for the IOP is 1:5.1-2- Continuing Care Services will vary as a result of
these services being provided to inmates that have been documented to have
completed a treatment program. 3- The inmate to staff ratio for AOD Education is
30:1.

Company: CCA
Submitted By: Michelle Barker
Question: Section 6.3.3.a, page 41. What are the requirements for the IOP drug
treatment program to be "earned credit approved" and "reentry approved"? Who and how
will inmate assessments be completed to determine Recovery Level 2 and 3 as
qualifications for IOP participation?
Revised: 5/8/2011
Answer: For Reentry Approved programs consult ODOC policy 02-REN-02 Reentry Programs
and complete the Reentry Program Assessment form (DRC 4265)
http://www.doe.ohio.gov/web/dr,policies/documents/02-REN-02.pdf For Earned
Credit Approved programs consult ODOC policy 00-INC-02 and complete the Earned
Credit Program Plan (DRC 4252)
http://www.doe.ohio.gov/web/dr,policies/documents/00-INC-02.pdf The Texas
Christian University Substance Abuse Screening instrument is administered during the
reception process to determine Recovery Services levels.

Company: CCA
Submitted By: Michelle Barker
Question: Section 6.3.3.b, page 41. What is the expected amount of "individual counseling" that
is to be provided in conjunction with the IOP?
Revised: 5/8/2011
Answer: There should be a minimum of three individual counseling sessions in conjunction
with IOP.

Company: CCA
Submitted By: Michelle Barker
Question: Section 6.3.4, page 41. What is the expected ratio of inmates to staff for the
Continuing Care services? What staff qualifications are expected to meet the standards
for "professionally facilitated group meetings?"
Revised: 5/8/2011
Answer: Continuing Care Professionally Facilitated group meetings will consist of a 1:5.1 ratio.
Recovery Services Staff Qualifications: LCDCII: Licensed Chemical Dependency
Counselor II LCCDII: Licensed Chemical Dependency Counselor III LCDCII:
Licensed Independent Dependency Counselor I LPCII: Licensed Professional
Clinical Counselor LPCI: Licensed Professional Counselor LSW: Licensed
Independent Social Worker LSW: Licensed Social Worker; or Other, as indicated by
Ohio Department of Alcohol and Drug Addiction Services Standards.

Company: CCA
Submitted By: Michelle Barker
Question: Please provide the nutritional analysis for the ODRC 5-week cycle menu and any
product specifications.
Revised: 5/8/2011
Answer: The nutrient content of the menu is provided as follows: Calories: Men-2500; Women-
2250; Protein: Men-105 grams; Women-103 grams; Fat: Men- Less than 30%;
Women-Leasar than 30%; Cholesterol: Men-300 milligrams; Women- 300 milligrams;
Sodium: Men-1500 milligrams; Women-1500 milligrams; Calcium: Men-1220

Company: Management & Training Corporation
Submitted By: Ken Koh(01)932725
Question: State facilities, such as Grafton, are not charged to send employees to the training
academy. In this RFP, the State now prefers to send the private contractor's staff to the
academy. Will the State of Ohio pay for the contractor's staff to attend in order to
more accurately reflect true costs of these expenses or raise the targeted per diem rates
to reflect these costs?
Revised: 5/10/2011
Answer: The cost of operating the Corrections Training Academy is currently counted as a cost
for ODRC only in the calculated per diem savings. In the future, the Contractor will be
paying the cost of attending CTA, so it will be included for both partners. As a result, it
will not require an adjustment to the per diem.

Company: The GEO Group, Inc.
Submitted By: Robbi Vasey(501)9997334
Question: Section 6.27.4, Page 29 states that the proposal shall include copies of special holiday
meals menus in their proposal. However section 6.27.1 states operators must prepare
and serve all meals in accordance with the ODRC cycle menu. Does the ODRC have a
holiday menu that operators are to follow?
Revised: 5/11/2011
Answer: ODRC has always emphasized to the institutions that the menu on these days is to be
holiday specific foods and larger portion sizes. Last year, ODRC implemented a suggested
menu which is available in the electronic document library. Please contact Ross Leider
at Ross.Leider@ds.state.oh.us for access to the secured site.

Company: management & Training Corporation
Submitted By: Michael May(01)920368
Question: (this may be a duplicate question: 2. Page 23, Section 6.7.2: The following questions
relate to this section: a) Please list all employee benefit plans to which the Contractor
may be required to contribute, b) Please specify the terms of such plans including the
rate of contributions to such plans. c) Will the Contractor (and its employees covered
by the contract) be required to contribute to Social Security as well as to Ohio Public
Employees Retirement System? It appears as if the wages of participants in the
OPERS who are actually employed by a contractor (other than employed by the state
or a local government) are subject to FICA, d) Could any of the obligations to
contribute to the employee benefit plans/OPERS extend beyond the term of the
contract? If yes, please describe in detail. e) Are the employee contributions to any of
the retirement plans provided on a 414(b) pick-up basis? If yes, how is a Contractor
that is not a governmental entity expected to handle such contributions?
Revised: 5/11/2011
Answer: 1. OPERS Answer: Generally, OPERS members who continue to perform the same or
similar duties under the direction of a contractor who has contracted to take over what
before the date of contract was a publicly operated function must have employer and
employee retirement contributions submitted unless those members opt out of
OPERs membership during the 90 day election period commencing with the date of
contract. Potential contractors should work with ODRC to determine if there is additional
participation in plans separate from OPERS, such as the Ohio Public Employees
Deferred Compensation Program. 2. OPERS Answer: Current Contribution rates for
the local division can be found on the OPERS website. 3. OPERS Answer:
OPERS members who continue to perform the same or similar duties under the
direction of a contractor who has contracted to take over what before the date of
contract was a publicly operated function must have employer and employee retirement
contributions submitted unless those members opt out of OPERS membership
during the 90 day election period commencing with the date of contract.
Social Security withholding is also required for these individuals who do not opt out
of OPERS membership. The Social Security Administration should be contacted for
questions regarding FICA. 4. OPERS Answer: OPERS members who continue to
perform the same or similar duties under the direction of a contractor who has
contracted to take over what before the date of contract was a publicly operated
function must have employer and employee retirement contributions submitted unless
those members opt out of OPERS membership during the 90 day election period.

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commencing with the date of contract. Expiration of a contract does not negate the obligations for the contractor to continue to withhold and send employer and member contributions if the member continues to work for the contractor after the expiration date of the contract to privatize. However, if there is a subsequent contract with a new private employer, the carryover OPERS public employer cease to be meaningless of and contribute to OPERS. § OPERS Answer: Employee contributions are currently withheld on a pre-tax basis. For employees remaining members of the retirement system, pre-tax withholdings will cease commensurate with the contract effective date. Contributions will be required to be withheld and remitted on a post-tax basis. Additionally, employers who are in the process of purchasing service credits through pre-tax payroll deduction will be required to complete their service credit purchase on a post-tax basis.

**Section 6.28.1.5, page 30 requires that the Contractor maintain an average daily attendance (on regularly scheduled school days per the OCSS calendar) of eighty-five percent (85%) of inmates enrolled in educational programs. Can the state provide a detail of how average daily attendance is calculated?**

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.28.1.5, page 30 requires that the Contractor maintain an average daily attendance (on regularly scheduled school days per the OCSS calendar) of eighty-five percent (85%) of inmates enrolled in educational programs. Can the state provide a detail of how average daily attendance is calculated?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.28.2.2, page 30 requires that the, "...Contractor shall provide an appropriately licensed Guidance Counselor to maintain compliance with special education law." What are the minimum qualifications for a Guidance Counselor?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.28.2.4, page 30. Can the state list the specific OCSS policies and procedures to be enforced by the ODRC Principal and Assistant Principal?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.28.8, page 33, Can the State provide the annual training hours required to include location of training activities?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.28.10.2, page 33, Can the State provide the state and/or federal entitlement programs currently authorized by law for students housed at the proposed locations? Can the State provide the proportion of the inmate population of offenders at each of the proposed locations entitled to the support?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Section 6.37.3, page 48, What are the expectations of the Contractor for OPI to include staff, supplies, materials, and/or utilities? Can the State confirm that it is not expected that the Contractor provide full-time staff dedicated to OPI?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** As follow-up to the fourth question answered on 5/9/11, please reconfirm that all equipment, books and supplies will remain in the education departments at each facility regardless of the current provider of the services?

**Company:** CCA  
**Submitted By:** Michelle Barker  
**Question:** Are the Lake Erie Correctional Institution and the North Coast Correctional Treatment Facility subject to the Pussell v. Wilkinson stipulated judgments for medical and dental services?

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Please furnish a copy of the Fussell stipulation.

The Fussell stipulation agreement is available in the electronic document library. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site.

The most recent Management Oversight Committee reports are available in the electronic document library in the Fussell stipulation agreement section. Please note that NCCCI was just visited in April 2011, and we have not yet received the MDC report which will give a better snapshot of NCCCI's current compliance. NCCTF is scheduled to do MDC site visit October 2011.

The Fussell stipulation indicates the agreement will end June 30, 2011. There is no indication the agreement will be extended beyond that date.

The ODRC Bureau of Medical Services continues to improve our medical operations at all facilities, with the expectation that the Fussell stipulation criteria will be fulfilled by June 2012.

The ODRC does not anticipate any costs for the new Contractor to incur to bring a facility into compliance because the facility will be in compliance prior to the start of the Contract.

While the physical facilities are similar, the special mission and extra costs associated with Allen Correctional Institution (ACI) make it an inappropriate comparison. ACI has a mental health Residential Treatment Unit, which leads to higher costs all around. It is also located near to Oakwood Correctional Facility, a small institution with a high acuity mental health specialization. ACI provides numerous services to Oakwood, such as food service, which are all accounted for in ACI’s spending. Finally, the per diem listed on ODRC’s Web site includes all budgeted activities at the institution, ACI operates a farm and Ohio Penal Industries garment shop, which should be included from consideration.

None of the inmates at the facilities included in this RFP are receiving dialysis. ODRC operates a large dialysis center at the Pickaway Correctional Institution (PCI). Dialysis patients are almost always medical levels 3s and therefore housed at PCI with the exception of females who are transported there for services. This is not a statistic that ODRC tracks. What we do track related to infirmry admissions is in the Statistical Summaries report which is available in the document library. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site.

The percentage of the inmate population on psychotropic medications are NCCI 14%, IRTU 14%, and LAECI 13%. Recent monthly reports for HIV and Hep C are available in the document library which show a current snapshot for these populations by institution. We do not have a breakdown of medications by institution, only statewide. You can see from the Hep C report how many are on treatment however, and the numbers of HIV by institution on the HIV report. ODRC owns the phone system. 5. The IT equipment listed in the Attachment Fourteen inventory report are included with the Lake Erie Correctional Institution. 6. MIS OFFICE is on the majority of CPUs but is not transferable due to it being purchased at the time on an enterprise license; therefore, it would be removed shortly after the sale. The computers also have ADOBE READER and some legacy applications which would be included the computers. 7. ODRC owns the video conferencing equipment at LAECI. It will remain with the other inventory listed in Attachment Fourteen. The inventory report as part of the sale of the facility. 8. ODRC provides the connectivity for video conferencing. 9. The LAECI utility providers are: Dominion Gas, First Energy and the City of Conneaut. The average annual cost for the last three years is provided.

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<tr>
<th>Question</th>
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<th>Date</th>
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<tbody>
<tr>
<td>As follow-up to the first question answered on 5/12/2011, please confirm that the ODRC Principal and Assistant Principals role in preparing budgets is advisory in nature.</td>
<td>The ODRC Principal and Assistant Principals role in preparing budgets is advisory in nature. They will be a resource to assist with budget development.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<td>Section 6.28.3.4, page 31 states, &quot;The Contractor shall provide General Education Development (GED) testing services as appropriate to accommodate testing needs of the student population. Will the GED Principal serve in the GED Institutional Examiner as described in ODRC Policy 57-EDU-03 Educational Assessments? Will qualified staff employed by the Contractor be able to hold the roles of GED Proctor and/or GED Institutional Examiner?</td>
<td>The Ohio Department of Education requires a private company to contract out GED testing to a local testing center.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<td>Section 6.28.3.3, page 31 states, &quot;The Contractor shall administer the appropriate level of the assessment instruments currently administered on a quarterly basis are CASAS or a Nationally Recognized Standardized Assessment on a quarterly basis to assess learner progress and to guide further placement decisions.&quot; Please provide the assessment instruments currently administered on a quarterly basis.</td>
<td>The assessment instruments currently administered on a quarterly basis are CASAS or TABE.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<td>Section 6.28.3.6, page 31. What is the estimated number of offenders requiring Special Education services daily at each of the proposed locations? Is the Contractor responsible for the Child Find requirements outlined in ODRC Policy 57-EDU-11 Special Education?</td>
<td>The estimated number of offenders requiring Special Education services daily at each of the proposed locations is approximately 20%. The ODRC Intervention Specialist, Principal and Assistant Principal in conjunction with the Contractor's staff are responsible for ensuring compliance with ODRC Policy 57-EDU-11 Special Education</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<tr>
<td>Section 6.28.4.6, page 31 states, &quot;All curricula shall be provided by OCSS.&quot; Can the State provide copies of required written curricula for academic programs?</td>
<td>The ODRC curricula for regular academics which include Character First, Communications and Math are available in the electronic document library. Please contact Ross Leider at <a href="mailto:Ross.Leider@dhs.state.oh.us">Ross.Leider@dhs.state.oh.us</a> for access to the secured site.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<td>Can the State provide the budget costs of the existing Advanced Job Training programs at each of the proposed facilities for the most recent 12 month period?</td>
<td>The cost for the Advanced Job Training program at Grafton Correctional was $360,885 and for North Central Correctional Institution was $141,672. ODRC cannot provide the cost for the programs at Lake Erie Correctional and North Coast Correctional Training Facility because they are part of the privatized operations and management contract per diem with Management and Training Corp. The North Central Correctional Camp has been vacant since 2009.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<tr>
<td>Can the State provide the budget costs for the most recent 12 month period for the existing educational program department at each of the facilities?</td>
<td>The costs for the education program for FY2010 for GCI and NCCI is provided below. The NCCI Camp has been vacant since 2009. The cost for the education program at NCCIT and LAECI is part of the operation and management per diem.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<td>In the third question answered on 5/11/2011, the State provided the following guidance, &quot;The Contractor is responsible for all costs associated with Advanced Job Training.&quot; However, the Advanced Job Training is defined in ODRC Policy 57-EDU-04 as &quot;On-site college programming that is financed in whole or in part through the Department of Rehabilitation and Correction to the colleges and universities providing instruction.&quot; Please clarify which specific costs that the Contractor will have to pay for Advanced Job Training.</td>
<td>The Contractor will be required to pay the Advanced Job Training contractor a per credit hour cost, which ODRC covers for AJT in the state operated facilities.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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<tr>
<td>Yes, the Contractor is required to utilize the Community Based Private Prison Professional Committee (CBPPPC). The CBPPPC Handbook and By-laws are available in the document library in the Education Curricula and Other Information folder. Please contact Ross Leider at <a href="mailto:Ross.Leider@dhs.state.oh.us">Ross.Leider@dhs.state.oh.us</a> for access to the secure site.</td>
<td>Yes, the Contractor is required to utilize the Community Based Private Prison Professional Committee (CBPPPC). The CBPPPC Handbook and By-laws are available in the document library in the Education Curricula and Other Information folder. Please contact Ross Leider at <a href="mailto:Ross.Leider@dhs.state.oh.us">Ross.Leider@dhs.state.oh.us</a> for access to the secure site.</td>
<td>Michelle Baker 05/12/2011</td>
<td>5/17/2011</td>
<td>Yes</td>
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1. In addition to the requirement that vendors follow ODRC's cycle menu, are vendors required to follow ODRC recipes or may they use their own recipes in accordance with industry standards? If vendors are required to follow ODRC recipes please provide those recipes.

2. Please provide a copy of the therapeutic menus and production guidelines mentioned at the top of each page of the ODRC menu.

3. Please define the nutritional parameters for the "Heart Smart" menu, i.e. sodium, fat, calories, etc.

4. What standard medical diets are provided?

5. On the week 1 menu the dinner meal on Wednesday includes the abbreviation "GR." Is this a typo? The menu should only contain Renal (R) and Low Protein (LP), along with the diet codes following hamburger (R,L,GR). Please advise what GR means as it is not included in the Diet Key.

6. Are the "meatless alternatives" listed on the menu offered to all inmates at each meal on an "as desired" basis or are these served only to inmates with a religious diet order?

7. What percentages of inmates at each facility take the meatless alternative at meals?

8. Are Halal and Kosher diets offered? If so please provide a copy of those menus and the percentage of participants by facility.

9. The number of Work Keys tested administrated for the period of July 1, 2009 - June 30, 2010 is: <G1:44; NCCP:70; LAECI 100; NCCI 37; NCCI CAM - vacum - facility.

Duplicate question. 2. Page 25, Section 6.9.2: This section requires that pre-service training for both non-custody and custody staff is to be conducted at the Corrections Training Academy. What will be the cost for both the non-custody and custody training and what will be included in the cost? (e.g., rooms, board, training supplies, etc.). If an offeror establishes an academy that complies with ODRC Policy 29-1 TR-01 and ODRC Training Academy requirements at a lower cost, can the contractor offer this service in the proposal?

The minimum educational services for each of the locations are the following: AOH, Pre-GED, GED, High School option, Advanced Job Training, Career Tech, Guidance

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to participate." During recent visits of proposed facilities, not all educational programs Services and Library.
were in operation. Can the State list which educational programs should be continued at each of the existing locations?

<table>
<thead>
<tr>
<th>Company</th>
<th>CCA</th>
<th>Submitted By</th>
<th>Michelle Barker(615)2633076</th>
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</thead>
<tbody>
<tr>
<td>Question</td>
<td>2. Section 6.28.1.5, page 30 states that an average daily attendance in educational programs of 85% must be maintained. If a facility has an unscheduled lockdown that impacts attendance in educational programs, will the student absence caused by a lockdown be exempted from the average daily attendance calculation?</td>
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<td>Ans/Ans</td>
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<td>27735 Log:199 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
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<td>Received</td>
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<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
<td>Yes</td>
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If there is a lockdown, then that is listed as a no class day and is not factored in when you figure average daily attendance.

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<tbody>
<tr>
<td>Question</td>
<td>3. Section 6.28.1.2, page 32 states, &quot;Advanced Job Training...shall be made available to eligible inmates as specified by OCSR.&quot; ODRC Policy 57-EDU-04 Advanced Job Training Programs describes a process to allow inmates who are not eligible for state or federal funding for Advanced Job Training Programs to participate in &quot;self-pay&quot; college-level classes. Is the Contractor expected to fund Advanced Job Training for inmates who are not eligible for state or federal funding? Will a Job Training Coordinator as defined in ODRC Policy 57-EDU-04 be provided at no cost to the Contractor?</td>
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<td>Ans/Ans</td>
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<td>27734 Log:200 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
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<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
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"Self pay" means the inmate would have to pay, not the contractor. The Contractor will be paying the college a per credit hour fee. From that per credit hour fee, the college then will run the program including the onsite coordinator.

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<th>Michelle Barker(615)2633076</th>
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<tbody>
<tr>
<td>Question</td>
<td>4. Section 6.33, page 39 states that the Contractor is required to provide AOD Treatment Services. Is inmate participation in the AOD treatment services mandatory or voluntary?</td>
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<td>27735 Log:701 Email:</td>
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<td>OnWeb</td>
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Inmate participation in the AOD treatment services is voluntary.

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<th>Michelle Barker(615)2633076</th>
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<tbody>
<tr>
<td>Question</td>
<td>5. Section 6.33-c, page 39 states, &quot;Continuing Care services that will consist of professionally facilitated group meetings for 2 hours per week involving inmates who have successfully completed the IOP.&quot; Will inmates that complete IOP be required to participate in Continuing Care or will they be given the option to volunteer?</td>
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<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
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Inmates that complete the IOP have the option to volunteer.

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<tbody>
<tr>
<td>Question</td>
<td>6. Section 6.33-c, page 39 states, &quot;Continuing Care services that will consist of professionally facilitated group meetings for 2 hours per week involving inmates who have successfully completed the IOP.&quot; For Continuing Care services, does &quot;professionally facilitated&quot; mean this staff is licensed as LDCII or above, or is there another language that defines the term?</td>
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<td>27737 Log:203 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
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<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
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Professionally facilitated groups require staff that is licensed as LDCII or above.

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<th>Michelle Barker(615)2633076</th>
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</thead>
<tbody>
<tr>
<td>Question</td>
<td>7. Section 6.33-c, page 39 states, &quot;Continuing Care services that will consist of professionally facilitated group meetings for 2 hours per week involving inmates who have successfully completed the IOP.&quot; What is the expected length of Continuing Care meetings?</td>
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<td>27738 Log:204 Email:</td>
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<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
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Continuing Care utilizing the Recovery Maintenance journals will be completed in three months. Subsequent continuing care activities will consist of fellowship/support services.

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<th>Michelle Barker(615)2633076</th>
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<tbody>
<tr>
<td>Question</td>
<td>8. Section 6.33-d, page 39 states, &quot;AOD Education Programming that is a treatment modality delivering services that affect the consequences and effects of alcohol and other drug use. This is a 24-hour program that will be conducted at a minimum of 2 hours per week and will follow the ODRC lesson plan.&quot; Can the State make available a copy of the ODRC Lesson Plan?</td>
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The lesson plan along with a pre and post test is available in the document library. Please contact Ross Leider at Ross.Leider@das.state.oh.us for access to the secured site.

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</tr>
</thead>
<tbody>
<tr>
<td>Question</td>
<td>1. Is the warehouse by Powerhouse Road at NCCI included in the sale?</td>
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<tr>
<td>Ans/Ans</td>
<td></td>
<td>27740 Log:206 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
</tr>
<tr>
<td>Received</td>
<td>5/18/2011</td>
<td>Analyzed</td>
<td>5/25/2011</td>
</tr>
<tr>
<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>

The warehouse building is outside of the tract and is not included in the sale.

<table>
<thead>
<tr>
<th>Company</th>
<th>CCA</th>
<th>Submitted By</th>
<th>Michelle Barker(615)2633076</th>
</tr>
</thead>
<tbody>
<tr>
<td>Question</td>
<td>2. Is the sewage screen building (&quot;K&quot; in plans) located near the parking on the south side of NCCI included in the sale?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ans/Ans</td>
<td></td>
<td>27741 Log:207 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
</tr>
<tr>
<td>Received</td>
<td>5/18/2011</td>
<td>Analyzed</td>
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<tr>
<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>

Yes, the sewage screen building is included in the sale.

<table>
<thead>
<tr>
<th>Company</th>
<th>CCA</th>
<th>Submitted By</th>
<th>Michelle Barker(615)2633076</th>
</tr>
</thead>
<tbody>
<tr>
<td>Question</td>
<td>3. Is the water tower at the Grafton site part of the sale? Does this water tower serve both Grafton and NCCTF?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ans/Ans</td>
<td></td>
<td>27742 Log:208 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
</tr>
<tr>
<td>Received</td>
<td>5/18/2011</td>
<td>Analyzed</td>
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</tr>
<tr>
<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
<td>Yes</td>
<td></td>
</tr>
</tbody>
</table>

The water tower is owned and maintained by the Rural Loan County Water Authority. The tower is a 500,000 gallon tank with 110,000 gallons allotted for each of the three institutions; GCI, NCCTF, and LorCI.

<table>
<thead>
<tr>
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<th>CCA</th>
<th>Submitted By</th>
<th>Michelle Barker(615)2633076</th>
</tr>
</thead>
<tbody>
<tr>
<td>Question</td>
<td>4. Does the Grafton Farm treatment facility provide sewage treatment for Grafton and NCCTF?</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Ans/Ans</td>
<td></td>
<td>27743 Log:209 Email:</td>
<td><a href="mailto:michelle.barker@cca.com">michelle.barker@cca.com</a></td>
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<tr>
<td>Received</td>
<td>5/18/2011</td>
<td>Analyzed</td>
<td>5/25/2011</td>
</tr>
<tr>
<td>OnWeb</td>
<td>Leides, CPPB,Ross</td>
<td>Yes</td>
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</tbody>
</table>

Yes. As noted in Attachment Thirteen Description of Land Offerings, included in the Grafton Correctional Complex tract is an operating waste water pre-treatment facility.

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that serves these two (2) facilities as well as the Lorain Correctional Institution located east of State Route 83. This pre-treatment facility discharges to the waste water treatment facility for the Village of Grafton and must be maintained in good operating condition pursuant to all relevant statutes, codes, rules and regulations.

5. Do the construction costs provided by the State for Grafton include the SPRUNG structure built in 1992 for the dorm built in 1992 and the Health unit built in 2007 from please provide the construction costs for each expansion.

6. Do the construction costs provided by the State for Grafton, NCCI, NCCI, Lake Erie and NCCIT include site improvement costs, design fees and land costs? If not, please provide these costs for each item listed for each facility.

7. As follow-up to the Q&A posted on 5/17 (#15 in first set of bulk answers) regarding OPERS has provided GDC with the information pertaining to the current employee count for Grafton and North Central Correctional as well as the monthly employee and employer contributions for calendar years 2008, 2009, 2010 and 2011 year to date. The report titled 2008 - 2011 YTD Contributions & Employee Count – GCI & NCCI is available in the document history in the OPERS folder. Please contact Ross Leider @ Ross.Leider@ohio.state.oh.us for access to the secure site. There are currently 20 employees participating in the State Teachers Retirement System at North Central Correctional and 12 at Grafton Correctional.

8. As follow-up to the Q&A posted on 5/17 (#15 in first set of bulk answers) regarding the OPERS participation at the Grafton and North Central facilities, please confirm that the Contractor will have no requirements to the State Teachers Retirement System. If this is incorrect, please provide as much information as possible on this plan.

The GEO Group, Inc. Robin Vest(614)999-7344

Can the state provide Summary Plan Description for the Defined Contribution Plan?

Can the state provide the employee's Summary of the Defined Benefit Plan?

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
<table>
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</thead>
<tbody>
<tr>
<td>Will Operators be subject to the JHCC guidance on all medical benefits at GI and NCCI?</td>
<td></td>
<td></td>
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</tr>
<tr>
<td>The CBA for Lake Erie has no reference to health benefits. Are health benefits included in this CBA? If so, please provide this information, and how it is handled?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>The ODRC is not a party of this collective bargaining agreement. Please direct this question to the Security, Police and Fire Professionals of America (SPFPA).</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Is the Health Care Analysis commitment mentioned in the OCSSEA CBA a continued responsibility of the successful bidder, or does that function remain with the union or the state?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>The OCSSEA CBA remains in effect until the respective expiration date, but employees who are no longer employed by ODRC or another state entity that is a party to the agreement are no longer subject to its terms. The ODRC and OCSSEA CBA will remain in effect until the respective expiration date.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>ODRC employees laid off from OCSSEA CBA and NCCI will have their leave balances paid out according to applicable statute and or contractual obligation by ODRC upon being separated from employment.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Vacation, Personal Leave and Sick Time are all payables (in some way) at termination (or sometimes earlier). Are there reserves for these payouts that will transfer to the successful bidder?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>The employer contribution rate is set by the OPERS Board of Trustees as permitted by statute.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Who maintains the Educational Fund after the award of the contracts?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Please provide the section of the RFP that this inquiry relates to.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Can there be a limit on the exposure on the Defined Benefit Plan to 14% of compensation, notwithstanding the ability of the Ohio legislature to increase this amount?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Section 1.2 states that the &quot;will may contain any deed restriction that the Directors of DAS and ODRC determine is reasonably necessary to protect the State's interest in neighboring State-owned land.&quot; When will this determination be made? Are there any current restrictions on the property?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>A document titled Deed Restrictions is available in the document library. Please contact Ross Leider at <a href="mailto:Ross.Leider@des.state.oh.us">Ross.Leider@des.state.oh.us</a> for access to the secure site.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Attachment Thirteen gives the acreage of each property, both inside the compounds and outside. Is the zoning for the property outside the compounds the same as inside the compounds? What is that zoning category?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Conneaut Zoning: O-1, Open Space District (This is essentially for park and city use.)</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Gibson Zoning: A, Single Family; Minor Zoning: Office/Institutional; Discretion: The zoning information is based upon information obtained from sources believed to be reliable; however, the state of Ohio does not guarantee the accuracy of the information provided herein.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>The exact nature of the survey will be determined by a survey provided at a later date.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Is the State responsible for obtaining and paying for the surveys of the properties?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Attachment Thirteen: &quot;The exact nature to be offered shall be determined by a survey provided at a later date.&quot;</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>There is an abandoned underground fuel tank located on the Gibson Correctional Property. The tank is a portion of the ODRC mandated requirements. Each tank and restore the area. ODRC is not aware of any other hazardous materials on the other properties.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>ODRC may deduct for a vacant position after one day if the position is not filled with a qualified replacement.</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>Section 10.20 speaks to staff vacancies and billing by ODRC. The first two sentences state: &quot;...ODRC may deduct from an invoice the Contractor's cost of any vacant position. For purposes of this paragraph, &quot;vacant position&quot; means any actual vacancy in a staff position in the institution engaged in the delivery or support of the O&amp;M described in the Proposal.&quot; Does this give ODRC the authority to deduct for a vacant position after one day if the position is not filled with a qualified replacement?</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
<td>Analyzed: 6/6/2011</td>
<td>Leider, CPPR, Ross</td>
<td>Yes</td>
</tr>
<tr>
<td>The &quot;next scheduled pre-service academy&quot; date refers to the start of the academy. Yes,</td>
<td>The GEO Group, Inc.</td>
<td>Submit By: Robin Venne(SE159997344)</td>
<td>Contact: <a href="mailto:rvenne@geogroup.com">rvenne@geogroup.com</a></td>
<td>Answered: 5/19/2011</td>
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<td>Leider, CPPR, Ross</td>
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and corrections officer posts for a period of ninety days or until the next scheduled pre-service academy, whichever is sooner, as long as coverage is provided." Does the date of the "next scheduled pre-service academy" refer to (a) the completion of the academy or (b) the date those new graduates would be ready for staffing at the facilities? Or (c) is the start of the academy? Does the phrase "as long as coverage is provided" allow for the use of qualified food services and correctional officers in overtime or part-time positions?

The Contractor can use qualified food service and correctional officers in overtime or part-time positions.

Do the liquidated damages referred to in Section 10.20 refer to the "Specified Liquidated Damages" as stated in Attachment Nine and Section 10.11.3 or do they refer to "Liquidated Damages" set forth in Section 10.11.2?

The liquidated damages referred to in Section 10.20 refer to the Specified Liquidated Damages as stated in Attachment Nine.

Section 10.20 states "The Contractor shall not be billed for vacancies in food service and corrections officer posts for a period of ninety days or until the next scheduled pre-service academy, whichever is sooner, as long as coverage is provided." It also states "(b) the event that any employee of the Contractor is separated, terminated, resigns, takes leave or is otherwise away from the Institution for more than thirty days, regardless of the reason, the ODRC expects the Contractor to replace the absent employee. If the Contractor utilizes another employee assigned to another position to perform the duties of the absent employee for more than thirty days, the Contractor may be subject to liquidated damages for its failure to fill the vacancy." Is the underlined statement applicable to non-food and non-corrections officer employees only or to all employees?

Yes, if the Contractor utilizes another employee assigned to another position to perform the duties of the absent employee for more than thirty days, the Contractor may be subject to liquidated damages for its failure to fill the vacancy.

Can qualified employees, assigned to a particular position, fill another position, in another shift, as an overtime or part-time employee?

Yes. If the Contractor utilizes another employee assigned to another position to perform the duties of the absent employee for more than thirty days, the Contractor may be subject to liquidated damages for its failure to fill the vacancy.

Does Section 10.20 allow for ODRC to deduct the Contractor's cost of a vacant position from the first day of vacancy and also collect liquidated damages without written notice if the vacancy continues past 30 days?

Yes, ODRC may deduct the Contractor's cost of a vacant position and also collect liquidated damages without written notice if the vacancy continues past 30 days.

Section 6.15.1 states that ODRC will have sole and exclusive authority to determine which inmates will be assigned. Will all of the inmates assigned to these facilities be medium or minimum custody classification?

Yes, the inmates assigned to the facilities will be minimum/Level 1 or medium/Level 2 custody classification as stated in Attachment Fourteen.

Are the Questions and Answers incorporated by reference into the RFP and therefore the Contract?

Yes, they are incorporated into the award.

Are there projections included in the per diem amounts that the State is using? Answer to May 3rd question says the numbers are based on actual expenditures for FY10 and they include indirect costs.

No. In many circumstances the Department would assume a certain inflation rate. In this case, because the Department is making a number of structural adjustments to reduce costs, these savings are assumed to offset any inflation.

The Ohio Central School System (OCSS) chooses the curricula or designs them. OCSS will provide everything the Contractor will need. However, when OCSS selects something new or decides it is time to update the curricula, they will involve educational staff in that process.

As to Section 6.28.1.1, who is responsible for selecting the curricula and the programs for Education?

As to Section 6.28.2, will there be an exemption to the indemnification coverage for the portions of the Education programs that will be directed/overseen by State employees?

Yes. ODRC staff are not part of Contractor's persons, entities, officers, employees, or agents. ODRC educational staff are not performing or supplying services for or on behalf of the Contractor in connection with performance of this Contract, but rather performing or supplying services on behalf of the ODRC in fulfillment of its education programming.

Will the projected per diem used for the purposes of establishing the 5% savings be adjusted every other year for the purposes of renewal negotiations? If so, what is the expected process? If there is an increase in the retirement contribution amount as contributed by the State, will that increase be reflected in the baseline per diem and the 5% savings calculation?

Yes, the 5% savings calculation is recalculated every two years. This process is somewhat different. It entails using comparison techniques for non-staff, non-utilities expenditures. Utilities are based on actual expenses, as reported by the operator. Payroll is calculated using projected costs per position that match the staffing plan.
submitting 5% savings or would it be considered under the Economic Price Adjustment in Section 9.7?

The certificates of occupancy are available in the document library. Please contact Ross Leider at Ross.Leider@dps.state.oh.us for access to the secure site.

Space allocation within the prison is at the Contractor's discretion. Upon award of the Contract, ODRC can assist in consulting role if requested. It is anticipated that different companies will use different space allocation strategies and ODRC does not want to dictate how to plan the space. ODRC facilities are accredited under similar conditions.

As a follow-up to the sixth question answered on 5/17/11, please clarify which policies are to be enforced by the ODRC Principal and Assistant Principal. The answer listed private prisons with the exception of 57-EDU-08 Education Staff Credentials and 57-EDU-10 Ohio Penal Education Consortium Fiscal Issues with exempted policies.

There will likely be a decrease in the SMI population with the Non-SMI population remaining approximately the same. The private prisons are not expected to have a specialization.

In Section 9.4, page 54, the RFP states that the AOF portion of the Contract would be in effect for an initial term expiring June 30, 2013. The "AOF is subject to renegotiation upon renewal of the AOF portion of the Contract." What circumstances would cause a decrease or adjustment of the AOF in renegotiations? If the OPerator proposes a 20% AOF over the term of the Contract, could the State terminate the AOF after June 30, 2013 with no further payments to Operator? What would be the reasons for termination of the AOF, other than failure to fund? Are there any restrictions on the AOF being renegotiated to a lower percentage or no payment at all? Could the AOF be eliminated without terminating the O&M?

Please refer to Addendum #2 which amends Section 9.4 by deleting "2013" and inserting "2032". It appears the rest of the questions in this inquiry are addressed by Addendum #2. If not, please resubmit your questions in light of Addendum #2 amendments to Sections 9.3, 9.4 and 4.10.

With the proposed restructuring within BOAHS, what is the anticipated impact, if any, on the outpatient mental health co-location? Is there any expected increase or decrease in the numbers of outpatient SMI or non-SMI co-located inmates at the proposed private facilities?

Yes, that is correct. An Operator must submit a proposal for the "O&M only" option if the Operator wants to be considered for an O&M only contract.

In Addendum #1, Section 1.1 is revised to reflect that if the Contract is for both the operation and management and real estate purchase, then the initial term will be from the date of award through 2013. However, other sections of the RFP that reference the contract terms were not similarly revised. For instance, sections 5.3 and 9.3 still reflect that the duration of the initial term of the contract cannot exceed the current bimonth. Section 9.3 discusses price adjustments that are to be effective on the date of the contract renewal, but omits that price adjustments are effective biennially for the long-term purchase contract. Section 9.4 (page 54) reflects that the initial term of the AOF portion of the Contract will expire on June 30, 2013. Will these sections of the RFP be revised to reflect the twenty-year term for a contract involving both the O&M and the real estate purchase of a facility?

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To further clarify Attachment 14, for all the facilities, how much of the kitchen small wares (pots, pans, trays, etc.) will remain at each facility?

Company: CCA
Submitted By: Michelle Barker(615)2633076

<table>
<thead>
<tr>
<th>Question</th>
<th>Answer</th>
</tr>
</thead>
</table>
| As a follow-up to inquiry 22697 answered on 5/22/2011, the State responded that, "The costs for the education program for FY2010 for GCI and NCCI is provided below. The costs for Advanced Job Training have been provided, we did not see the cost for educational programs. Can the State provide the costs for the education program (excluding Advanced Job Training) for FY2010 for GCI and NCCI? Please specify if the budget includes the cost of teachers and other staff members to provide educational programming.

Company: CCA
Submitted By: Michelle Barker(615)2633076

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<th>Question</th>
<th>Answer</th>
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| Based on the site visits and the Facility Fact Books, it appears that the proposed facilities do not currently offer the Alcohol and Other Drug (AOD) Treatment Services. Please clarify whether the costs associated with the AOD Treatment Services programming (Intensive Outpatient Program, Continuing Care Services, and AOD Education) were included in the Estimated ODRC O&M Per Diem and the 5% O&M Per Diem Cost Savings included in section 4.3 of the RFP.

Company: CCA
Submitted By: Michelle Barker(615)2633076

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<th>Question</th>
<th>Answer</th>
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| As a follow-up to inquiry 22733 answered on 5/25/2011, are there other instances in addition to a facility located that are exempted from the average daily attendance calculation for educational programs?

Company: CCA
Submitted By: Michelle Barker(615)2633076

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<th>Question</th>
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| As follow-up to #22704 answered on 5/17/2011, please clarify what part of the $360,855 Advanced Job Training program at Grafton and the $141,672 at NCCI are covered by self-pay, state and federal funding or any other funding sources that Ohio uses, and how much would be the Contractors responsibility?

Company: CCA
Submitted By: Michelle Barker(615)2633076

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</table>
| Some of the proposed facilities toured had a staff member (or members) designated as a correctional program coordinator. Can the State list the specific duties and minimum qualifications for this position?

Company: CCA
Submitted By: Michelle Barker(615)2633076

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<th>Question</th>
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</table>
| The determination for negotiating a Best and Final Offer will be made by the State after negotiations are complete. 

Company: The GEO Group, Inc.
Submitted By: Robin Verso(315)3990734

<table>
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<tr>
<th>Question</th>
<th>Answer</th>
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</table>
| Part 4.1, Evaluation of Proposals, page 11 states that "d. Post Negotiation. Following negotiations, DAS may set a date and time for the submission of best and final proposals by the remaining Offeror(s) with which DAS conducted negotiations. If
negotiations were limited and all changes were reduced to signed writings during negotiations, DAS need not require the submissions of best and final Proposals. When will this determination be made? With the complexity of the project, it is anticipated that negotiations will be necessary. Can DAS confirm that Best and Final Offers will be required?

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<th>Company</th>
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<th>Issue</th>
<th>Location</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>CCA</td>
<td>Michelle Baker (615) 263-3076</td>
<td>22902</td>
<td>257</td>
<td>6/2011</td>
</tr>
<tr>
<td></td>
<td></td>
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A report titled Mental Health Monthly Report for GCI & NCCI for April 2011 is available in the document library. Please contact Ross Leder at Ross.Leder@dias.state.oh.us for access to the secure site.

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<tbody>
<tr>
<td>CCA</td>
<td>Michelle Baker (615) 263-3076</td>
<td>22901</td>
<td>258</td>
<td>6/2011</td>
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Behavioral Health - Psychotropic = 14% and Atypical Antipsychotic = 4%; North Central Correctional - Psychotropic = 14% and Atypical Antipsychotic = 3%; North Coast Correctional - Psychotropic = 6% and Atypical Antipsychotic = 4%; Lake Erie Correctional - Psychotropic = 13% and Atypical Antipsychotic = 4%.

In order to be an ORAS "case user" you must complete a training and become certified in the use of that specific tool. The trainings vary in length depending on the tool. The Community Supervision Tool (CST), the Training and Orientation Services (TOS), the Corrections Training Tool (CTT), Pretrial Tool and Recentry Tool is a two day training. The Recentry Tool (only) and Prison Intake Tool trainings are each one day. We are in the process of developing a training for the Pretrial Tool (only). There is no cost for the training or the administering of the ORAS tools. There are a number of training sites being the ORAS tools, but we will not be fully operational and statewide until July 2011. The automated system did not begin until April 2011. The tool was being piloted in a paper/pen version in 2010, but not officially implemented.

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<td>Michelle Baker (615) 263-3076</td>
<td>22902 203</td>
<td>259</td>
<td>6/2011</td>
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The specific program curriculum dictates the type of licensure and/or training required to deliver the program. For example, educational programs require academic credentialing in the appropriate field, while thinking for a change requires facilitators to complete the program. Typically, the state conducts these trainings through the Corrections Training Academy at no cost to participants. The state has specific programs that must be offered at the prison. For these programs, we will coordinate the required training. The cost of materials/ equipment is determined by the criteria used to prioritize placement in a recency approved program. At this time, approximately 2/3 of the prisons have recently begun using the ORAS and the rest still utilize the RAP. All prisons should be using the ORAS by July 1 or shortly thereafter. Because the ORAS is new, we have no estimates for the number of inmates who will meet the eligibility requirements to participate in the recency approved programs. Under the RAP assessment process, and using 12 months of intake data, approximate number of inmates meeting the criteria for recency to re-offend as indicated on an assessment of risk using either the RAP or ORAS assessment tool. The State is in the process of switching from the RAP to the ORAS to assess an inmate's level of risk to re-offend. An inmate's level of risk to re-offend is a criteria used to prioritize placement in a recency approved program. At this time, approximately 2/3 of the prisons have recently begun using the ORAS and the rest still utilize the RAP. All prisons should be using the ORAS by July 1 or shortly thereafter. Because the ORAS is new, we have no estimates for the number of inmates who will meet the eligibility requirements to participate in the recency approved programs.

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Institutional Based Social Service Programming is delivered through Unit Management, ORDC Mental Health and Recovery Services Department Staff, and on occasion, through contracted community based agencies. In conjunction with the Operations Support Center, institutional based agencies provide for the delivery of social service programs to inmates. The ODRC does not require a particular curriculum, but does require program providers to comply with current practice in identifying, training and monitoring the delivery of programs to inmates. In addition, the ODRC requires a licensed provider to do psychological assessment, psychotherapy, group psychotherapy, suicide or risk assessments, or anything that the Department of Psychology would consider therapeutic interventions. Some of these activities can be done by unlicensed providers under the supervision of a licensed provider. Evaluation and Treatment policies give some guidance to who does what activities. This is governed by scope of practice laws in psychology and social work. Psycho educational programs and social service programs can be assigned to entry level providers with no license if the program is educational in nature and is not considered a therapy. In other words, if it is taught in a classroom and is the

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
6. Attachment 12 lists the Exempted ODRC Policies and Administrative Rules. Can the State clarify whether additional ODRC policies and administrative rules would be exempted if the contract is awarded for O&M services only and not purchase and O&M?

7. When calculating the "earnable salary" for retirement plan purposes, which of the categories from the provided payroll file (listed below), are to be included? The document provides examples of earnable salary, such as salary, wages, overtime, vacation, sick, personal, bonus, etc. However, the payroll data file does not define the pay categories in exactly the same manner. Base wages: Please confirm if this is "regular" wages and/or salary actually paid or if this has been adjusted for W-2 purposes. Benefits: What does this number represent and should it be included in "earnable salary" calculation? This could be the case if the Base wages field has been adjusted down for W-2 purposes. Leave: Please confirm if this is paid time off and that it should be included as earnable salary. Payroll Charges: What does this number represent and should it be included in "earnable salary" calculation?

ONDCP does not anticipate revising the Exempted ODRC Policies and Administrative Rules list, but an Offeror may submit a waiver request via the inquiry process for exemption of additional policies or administrative rules.

ONDCP does not anticipate revising the Exempted ODRC Policies and Administrative Rules list, but an Offeror may submit a waiver request via the inquiry process for exemption of additional policies or administrative rules.

On page 22, Section 6.7.2 in regards to OPERS funding, Please provide a census of the current ODRC employee population at the GCI and NCCI facilities to include age and years of service. This is critical to determining a contractors financial obligations.

Will ODRC provide a document with OPERS related inquiries and responses received to date?

We have received written confirmation on June 1, 2011 from the Ohio Public Employees Retirement System (OPERS) that a private operator making contributions to OPERS on behalf of employees will also be responsible for making federal employer social security contributions. If ODRC in agreement with this? If yes, the comparison facility expenses used to develop the net-in-revenue per diem does not include making federal social security contributions. With this information and the terms of the RFP, a private contractor would now be required to make both OPERS and federal social security contributions for state employees hired by the private

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
contractor. In light of the new federal social security contribution requirement, will ODRC consider adjusting the not-to-exceed per diem rates noted in section 4.10 for the Gaulan and North Central Compleaxes or reimbursing the contractor for reimbursement contributions over 1%?*

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 1. If an Offeror proposes to operate all of the complexes, three separate technical and pricing proposals are required for submission. However, if an Offeror proposes a combination of two complexes, where the only difference is the offered per diem, does the Offeror need to submit a separate fourth technical and cost proposal for the combination offer or would only a separate cost proposal be required? Specifically, required when they are exact copies.

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 2. If an Offeror proposes both an O&M option only as well as an O&M and purchase option for a complex, can the Offeror submit two separate cost proposals but one technical proposal since the technical information would be duplicative?

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 3. If an Offeror makes an alternative proposal that differs from their original proposal only in a specific area (i.e. use of the Community menu in lieu of the ODRC menu), can the Offeror submit an alternative cost proposal only instead of submitting a second duplicative technical proposal for this alternative?

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 4. Please provide the average monthly raw food cost for the ODRC 5-week cycle menu.

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 5. Please provide the projected monthly raw food cost for the new ODRC 3-week cycle menu that will be in place July 2011.

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 6. In the answer to inquiry 22734 concerning Advanced Job Training programs, it states that, "The Contractor will be paying the college a per credit hour fee. Can the state provide the per credit hour fee for Advanced Job Training programs? Will the State require a minimum number of credit hours for Advanced Job Training for each of the proposed locations?" If yes, please identify the estimated number of students to be served at each of the proposed locations for a 12 month period and the estimated number of credit hours of Advanced Job Training each of the proposed locations for a 12 month period.

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** 7. In the answer to inquiry 22869 concerning Advanced Job Training programs, it states, "The Contractor will be responsible for all costs of the Advanced Job Training program. Does this mean that the Contractor will not have the ability to access the federal, state or self-pay funds previously received by ODROC/CCSS to offset the cost of providing Advanced Job Training programs?"

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** May the Contractor purchase milk, meat and produce from ODRC farms? If so, please provide a list of products and costs (i.e. per pound for meat, per unit for milk, etc.).

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** Regarding OPERS, will the Contractor be required to administer the "purchase of service credits" for the retirement plan or will that be handled by the actual Plan Administrator?

**Company:** CCA  
**Submitted By:** Michelle Barker(615)2633106  
**Question:** The Facility Fact Book for NCCI lists a sex offender program under mental health. However, there is no requirement in the RFP for a sex offender program and Attachment Twelve specifically exempts the Sex Offender Services and Sex Offender

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http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
Supervision policies. Please confirm that the Contractor is not required to offer a sex offender program at NCCI.

**Question:** 8.2.15 requires contractors to complete a W-9 form, request for taxpayer identification number and certification form. If a contractor already has a taxpayer identification number, is the form required or just the number?

**Answer:** The Contractor must complete and submit a new W-9 Form with its RFP proposal submission.

**Question:** Will the Ohio Central School System assume the responsibility of providing the supplies, equipment and necessary software for the Career Technical Programs at Lake Erie Correctional once the contract is awarded?

**Answer:** Yes, the Ohio Central School System will work with the Contractor to develop the programs within the available budget.

**Question:** Section 6.3.1.17 makes reference to the partnership agreement that outlines the responsibilities of ODMH and ODRC with regard to the community linkage process. Please provide a copy of this agreement.

**Answer:** Copies of the FY10-11 Community Linkage Agreements are available in the document library. Please contact Ross Leider at Ross.leider@ohio.state.oh.us for access to the secured site.

**Question:** Sections 6.11.1 and 6.11.2, page 24. Once an employee is certified through the CTA and other specialty training (i.e. chemical agents), may the vendor select a certified and qualified instructor for recertification purposes?

**Answer:** Yes. ODRC only requires the private prison employees attend the initial certification training and that subsequent recertification training may take place under the auspice of an approved provider.

**Question:** Pursuant to Section 6.3, page 20-21, please consider a waiver on Policy number 31-SEM-07, Unauthorized Relationships. The Contractor would follow the same prohibitions but would be allowed to follow its own reporting, investigations and appeals process.

**Answer:** During the RFQ inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests on en masse with the Contractor. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

**Question:** Pursuant to Section 6.3, page 20-21, please consider a waiver of Policy number 01-COM-10, Department Honor Guard as this policy appears to apply only to ODRC and its Central Office and not to a private contractor.

**Answer:** During the RFQ inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests on en masse with the Contractor. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

**Question:** Pursuant to Section 6.3, pages 20-21, please consider a waiver for Policy number 22-BUS-03, Employee Activity Fund as this policy applies only to ODRC and is non-applicable to this contract.

**Answer:** During the RFQ inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests on en masse with the Contractor. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.
Pursuant to Section 6.3, pages 20-21, please consider a waiver of Policy number 52-RCF-08, Intensive Program Prison Selection Process as these screening services are performed at the Loretto or Corrections Reception Center and prior to transfer to NCCF.

During the RFP inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests en masse with the Contractor's. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

Waivers for policies and administrative rules are generally considered when the policy or administrative rule provides directives that are germane to state employees and the guidance would not apply or be relevant to a private prison employee. Waivers may be granted for certain sections of policy or administrative rule that do not apply as opposed to granting a waiver of the entire policy or rule. Also, since the RFP contemplates both the safe and O&M and O&M only, the outcome of certain waiver requests will change depending on if the contract is for the safe and O&M vs. O&M only. As previously stated, ODRC will review all waiver requests en masse with the Contractor's upon award of the contracts.

Pursuant to Section 6.3, pages 20-21, please consider a waiver of Policy number 67-MNH-23, Residential Treatment Units as the RTU at Graham will be discontinued and is not a service requirement under this contract.

During the RFP inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests en masse with the Contractor's. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

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Pursuant to Section 6.3, pages 20-21, please consider a conditional waiver of Policy number 01-COM-01, Department Directives as this applies to developing the ODRC policy manual. The Contractor is required to have it own policy manual.

During the RFP inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests en masse with the Contractor's. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

Waivers for policies and administrative rules are generally considered when the policy or administrative rule provides directives that are germane to state employees and the guidance would not apply or be relevant to a private prison employee. Waivers may be granted for certain sections of policy or administrative rule that do not apply as opposed to granting a waiver of the entire policy or rule. Also, since the RFP contemplates both the safe and O&M and O&M only, the outcome of certain waiver requests will change depending on if the contract is for the safe and O&M vs. O&M only. As previously stated, ODRC will review all waiver requests en masse with the Contractor's upon award of the contracts.

Pursuant to Section 6.3, pages 20-21, please consider a conditional waiver of Policy number 09-HYV-06, Parole and Community Services Investigations as the Contractor is allowed to follow their own personnel policies, if ODRC elects to use these on inmates, Contractor would fully cooperate with the Department in its application of the systems.

During the RFP inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODRC will review all waiver requests en masse with the Contractor's. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions.

Waivers for policies and administrative rules are generally considered when the policy or administrative rule provides directives that are germane to state employees and the guidance would not apply or be relevant to a private prison employee. Waivers may be granted for certain sections of policy or administrative rule that do not apply as opposed to granting a waiver of the entire policy or rule. Also, since the RFP contemplates both the safe and O&M and O&M only, the outcome of certain waiver requests will change depending on if the contract is for the safe and O&M vs. O&M only. As previously stated, ODRC will review all waiver requests en masse with the Contractor's upon award of the contracts.
Pursuant to Section 6.3, pages 20-21, please consider a waiver of Policy number 105-FPD-01, Death Penalty Clemency Procedure and Policy number 01-COM-03, Media Policy – Death Row and Executions as inmates under these policies are not anticipated to be designated to the proposed facilities.

During the RFP inquiry period, ODCR will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contracts, ODCR will review all waiver requests on masse with the Contractor's. The expectation of ODCR is that the privately operated institutions are operated and managed under the same rules and guidelines as the state operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions. Waivers for policies and administrative rules are generally considered when the policy or administrative rule provides directives that are germane to state employees and the guidance would apply or be relevant to a private prison employee. Waivers may be granted for certain sections of policy or administrative rule that do not apply as opposed to granting a waiver of the entire policy or rule. Also, since the RFP contemplates both the sale and O&M and O&M only, the outcome of certain waiver requests will change depending on if the contract is for the sale and O&M or O&M only. As previously stated, ODCR will review all waiver requests on masse with the Contractor's upon award of the Contracts.
Pursuant to Section 6.3, paragraphs 20-21, please consider a waiver of Policy number 31-SEM-08, Response to Workplace Violence and Workplace Domestic Violence as the contractor is allowed to follow its own personnel policies.

During the RFP inquiry period, ODRC will provide a response to the waiver requests that have a fiscal impact to the O&M Per Diem. Upon award of the contract, ODRC will review all waiver requests on a case-by-case basis. The expectation of ODRC is that the privately operated institutions are operated and managed under the same rules and guidelines as the state-operated institutions to ensure continuity for the inmate population that transition between state and privately operated institutions. Waivers for policies and administrative rules are generally considered when the policy or administrative rule provides directives that are germane to state employment and the guidance would not apply or be relevant to a private prison employee. Waivers may be granted for certain sections of policy or administrative rule that do not apply as opposed to granting a waiver of the entire policy or rule. Also, since the RFP contemplates both the state and O&M and O&M only, the outcomes of certain waiver requests will change depending on if the contract is for the state and O&M or O&M only. As previously stated, ODRC will review all waiver requests on a case-by-case basis with the Contractor's award of the Contract.

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<tbody>
<tr>
<td>CCA</td>
<td>Michelle Barker</td>
<td>May the Contractor utilize the ODRC medical transport runs for a fee?</td>
<td>Issued</td>
<td>23121</td>
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ODRC is willing to discuss this service with the successful Offerer(s).

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<td>CCA</td>
<td>Michelle Barker</td>
<td>May the Contractor use the ODRC's system in London, Ohio for background checks? If so, what is the cost?</td>
<td>Issued</td>
<td>23127</td>
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The Bureau of Criminal Identification and Investigation (BCI) in London, Ohio processes fingerprints and LEADS checks. The Contractor shall work directly with BCI. ODRC would not be a party to this agreement. The Web site for BCI is http://www.ohiolawenforcement.org/BCI/index.aspx?loc=en-

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No, ODRC inmates do not receive a Christmas stipend.

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<tr>
<td>Stewart Title Columbus</td>
<td>Scott Hoye</td>
<td>I would like to perform the title insurance on this property. Please call with any questions.</td>
<td>Issued</td>
<td>23147</td>
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You have submitted a statement that doesn't apply to this Request for Proposal. If you have specific questions about this RFP, please ask.

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<td>Michelle Barker</td>
<td>Are there any obligations or assumptions under the RFP with regard to any duty of the new, awarded company to assume, in whole or in part, any of the existing collective bargaining agreements between the state and any labor union representing the affected state employees at any of the state operated public facilities subject to this RFP that are independent of and in addition to any such obligations that may otherwise exist under the National Labor Relations Act or controlling rules or decisions of the National Labor Relations Board?</td>
<td>Issued</td>
<td>23151</td>
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<td>Michelle Barker</td>
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<td>Issued</td>
<td>23153</td>
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<td>Michelle Barker</td>
<td>Are there any obligations or assumptions under the RFP that prohibit otherwise limit the awarded company from setting new initial terms and conditions of employment (including wages and benefits) that conflict with any collective bargaining agreements or agreements applicable to any of the public or private facilities subject to this RFP that are independent of and in addition to any such obligations that may otherwise exist under the National Labor Relations Act or controlling rules or decisions of the National Labor Relations Board?</td>
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<td>CCA</td>
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<td>Are there any obligations or assumptions under the RFP that compel the awarded company to recognize any of the existing labor unions representing any bargaining unit of affected employees at any of the public or private facilities subject to this RFP that are independent of or in addition to any such obligations that may otherwise exist under the National Labor Relations Act or controlling rules or decisions of the National Labor Relations Board?</td>
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Q: Is all equipment and furnishings that are currently located in the facilities included in the facility? A: Please refer to the RFP. All DRC owned equipment and furnishings are included in the sale with the exception of licensed vehicles, weapons, and farm equipment. In addition, at the two private facilities (LAEPCI and NCCTP), there is MTC equipment and furnishings that are not included in the sale. There is an inventory of DRC equipment provided with the RFP but potential bidders should submit clarifying questions through the procurement inquiry process. Q: What is the seating capacity in the dining room? A: NCCTP Dining Room Capacity 200 per side, 500 total. LAEPCI Dining Room Capacity 200 per side, 400 total. NCCTP Dining Room Capacity is 290 total. GCI Dining Room Capacity is 210 total, plus ADA seating. Q: Is there a computerized preventative maintenance program that can provide age and maintenance of equipment in all facilities? If so, please provide documents. A: Grafton Correctional Institution and North Central Correctional Institution do not have a computerized maintenance program that can provide the age and maintenance of the equipment. The North Central Correctional Camp Facility did have a computer but it was removed when the facility was closed in 2009. There are hard copy printouts dating back to 2000 available in the maintenance area of the facility which can be viewed upon request. The Lake Erie Correctional Institution and North Coast Treatment Facility do have computerized programs. Management and Training Corporation (MTC) claims the program and documents generated therefrom are proprietary to MTC. However, MTC verifies that the facilities and equipment have been maintained in accordance with their operation and maintenance contracts with the ODRC at those institutions. Q: What is the percentage of inmates on psychotropic drugs at all facilities? A: The percentage of inmates on psychotropic drugs is noted below: North Central Correctional Institution - 14%; Grafton Correctional Institution (with an RTU): 14%; North Coast Correctional Treatment Facility - 6%; Lake Erie Correctional Institution - 13%. Please note, however, that the numbers provided are as currently operated and do not reflect changes in population after conversion (i.e. removal of RTU from GCI, etc.). Q: Is laundry equipment owned or leased at all facilities? A: I did not have that information during the tour. A response has since been posted on the procurement Web site. Q: How many cameras are located in each facility? A: Grafton Correctional Institution - 21 cameras North Coast Correctional Treatment Facility - 15 cameras; Lake Erie Correctional Institution - 20 cameras; North Central Correctional Institution - 69 cameras; North Central Correctional Institution Camp - 204 cameras; Q: DRC uses a lot of Registered Nurses in medical, including for medical intake. Is this required? A: Please refer to mandatory minimum staffing levels listed in the RFP, as well as DRC medical policies and procedures for explanation on medical licensure requirements for various duties. Potential bidders should submit clarifying questions through the procurement inquiry process. Q: What are the requirements for visitation access? A: There are not a number of days per week mandated by policy. DMC policy addresses visitation access for inmates.

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Q: Has DRC decided on a cost for pre-service training for private prison employee? A: Yes, the request for proposal and all its specifics are located at www.procuri.ohio.gov. The index number for this project is: DRC001.
there housing available at CTA? Would employees be grandfathered if they have already completed DRC pre-service training? A: DRC is currently working on revising the pre-service training curriculum and calculating a cost for pre-service training. This should be done before the proposals are due and will be amended into the RFP. The Director is committed to having a blended system for training public and private employees and is attempting to keep training at the ACA minimum requirements, unless there is a demonstrated need for additional training. There is housing available at CTA. There would be a cost for training, as well as room and board. Food services at CTA are currently being converted to private operation. Employees who have completed the DRC pre-service training curriculum (whether public or private) would be grandfathered in and not required to repeat pre-service training. Q: Is there any court oversight of DRC operations? A: As you heard in the Monday meeting, there is a Fussell settlement agreement in place that pertains to medical operations. Potential bidders should submit clarifying questions through the procurement inquiry process. Q: Are there requirements for what materials must be maintained in the inmate law libraries? Does the current material remain with the facility? A: DRC policy specifies the minimum holdings that must be maintained in the law libraries. This policy is available online. The current material remains with the facility. Q: The RFP refers to an 8 hour staffing plan. Is there an option to staff security posts under a 12 hour shift operation? A: Please submit this question through the procurement inquiry process.

Q: How are increases in security (above level 2) handled? A: If the facility believes as necessary to level 3 security is warranted, either due to inmate behavior or as a result of the annual security level review, the security instrument is submitted to the DRC Bureau of Classification and Reception for review and consideration. BCR approves or disapproves increases in security and would arrange an institution transfer if deemed appropriate. Q: What is the average length of stay in the facilities? A: Average length of stay and other statistics are available on the DRC webpage for each individual facility. Q: The RFP states that the operator will be required to use all DRC security procedures. What type of Glock is DRC adopting for use and will the private operator be required to use the same weapon? A: We do not know the specific type of Glock being adopted. Please submit this inquiry through the procurement inquiry process.

Q: Have these facilities ever been accredited by JCAHO or NCHC? A: DRC has not sought this type of accreditation at the DRC facilities and DYS did not seek accreditation from these organizations for the Marion Juvenile Correctional Facility.

Q: Received many inquiries related to scheduling follow up visits. A: Refer to the procurement inquiry process.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
operational decision by the facility Warda. The operator would not be required to
relinquish the park. Q: How often are inmates received at NCCI? A: Currently, NCCI receives inmates from the Lorain
Correctional Institution, which is the northern reception center for men. This can and
has changed in the past, due to changes in admissions from Cuyahoga County, which
is our largest committing county. According to NCCI staff, inmate transfers into
the facility can happen five days per week but are generally largest on Mondays and
Fridays. EXPLANATION PROVIDED: DRC does not control the level of intakes into
our reception facilities. Counties are able to transfer committed inmates into our
reception centers five days per week, during business hours. The level of intake at
reception does impact the frequency of transfers into the parent institutions. Q: Can
you please explain controlled movement on the yard at NCCI? A: Major Dave
Marquis responded to this question by providing a brief explanation on yard
movement. There are currently 4 yard officers, as well as 2 recreation officers on first
shift and 3 recreation officers on second shift. Major Marquis explained open
recreation periods and count times. Inquiries for this information or further
clarification should be submitted through the procurement inquiry process. Q: Are golf
carts and ambulance carts included in the sale? A: DRC is removing DRC owned
licensed vehicles. DRC owned carts will be included in the sale. Please see earlier
response for full explanation. Q: Are NCCI segregation cells well? A: Yes. LAEIC Q:
How many infirmary rooms are available in medical at LAEIC? A: There are 8
infirmary cells, including 2 negative pressure rooms and 2 safe cells. Q: How many
segregation cells are available at LAEIC? A: There are 50 segregation cells, with a
total of 58 beds. Two cells are equipped as safe cells. Q: Are cameras used for
observation in the safe cells? A: No. DRC policy requires visual observation of
inmates on watch. Please refer to agency policy for full explanation. DRC also has a
policy and procedure that governs the use of four and five point restraint. The
policy is also available online. Q: Are MARCS radios used at LAEIC? A: Yes. Q: What
personnel, man-down alarm system is used at LAEIC? A: The Spider Alert system is in
place. Q: How often are inmates received at LAEIC and approximately how many are
received? A: LAEIC currently receives transfers in on Wednesday. As operated,
approximately 15 – 20 inmates move in and out of the facility each week. Q: Does
LAEIC/MTC use the same inmate system to manage inmate ID cards? A: No. LAEIC
uses the system for inmate IDs but has its own system for snifTIDs. Q: Who operates the
LAEIC Commissary? A: The LAEIC and NCCTF commissary is operated by MTC.
The proceeds (B&E funds) remain at the facility and administrative rules govern the
use of the funds. There is a list of over-the-counter medications that the LAEIC Medical
Director has authorized for sale in the commissary. This list is available in DRC policy
online. Q: Inquiry about two cooking kettles sitting in the maintenance area. A:
These kettles are being repaired and will be reinstalled in the kitchen.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
Number 6 for site visit questions and answers.

- **Question:** What is the design capacity at GCI and how many types and styles of housing units are there? A: The design capacity at the main compound is 1,127. The count on April 14th is 1,242. If you are reading the DRC website or material related to GCI, please note that the GCI Camp has been included in statistics in the past. You should ensure that you are only looking at GCI main compound figures for all documents, since the GCI camp is not included in the sale package. There are 10 housing units at GCI, including eight cell blocks and two dormitories. As OPERATED, the housing units hold the following: A1 – 121 inmates; Bottom Range: 29 two-man cells, 1 single cell; Top Range: 31 two-man cells; A2 – 134 inmates; Bottom Range: 24 two-man cells, four single cells; Top Range: 31 two-man cells; 20 beds on floor of dayroom A3 – 140 inmates; Bottom Range: 29 two-man cells; Top Range: 31 two-man cells; 20 beds on floor of dayroom; A4 – 136 inmates; Bottom Range: 26 two-man cells, 2 single cells; cp Range: 31 two-man cells; 20 beds on floor of dayroom; B5 – 140 inmates; Bottom Range: 29 two-man cells; Top Range: 31 two-man cells; 20 beds on floor of dayroom; B6 – 120 inmates; Bottom Range: 29 two-man cells; Top Range: 31 two-man cells; 20 beds on floor of dayroom; B7 – 120 inmates; Bottom Range: 29 two-man cells; Top Range: 31 two-man cells; 20 beds on floor of dayroom; B8 – 72 inmates; Bottom Range: 18, single cells (RTU designation, as operated); Top Range: 23 two-man cells, 8 single cells; 20 beds on floor of dayroom; D1 – 80 bed Dormitory; D2 – 246 beds Dormitory; If you have any questions, please note that the number reflects how the facility is currently operated, rather than the design of the facility. In some areas, cells are used as offices, laundry rooms, or other uses. Potential bidders should review the building design plans in the secured online resource library for structure and design of the housing units. Q: Will the Mental Health RTU remain in the facility? A: The mental health RTU will be relocated out of the facility. RTU placement is not considered outpatient care. DRC has a three-tiered system of mental health care that is described in DRC policies, available online. Potential bidders should submit further questions through the procurement inquiry process. Q: In the cell blocks, are the doors manually keyed? A: The cell doors are able to be manually keyed or released through an electronic mechanism. Q: What is the visiting room capacity? A: As it is currently, the visiting room is set up for 42 inmates. It is rated to hold a total of 133 individuals.

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
regarding this operation and if hilders would like additional information, they should reach out through the procurement inquiry process.

In an earlier inquiry, it was noted that the water tower on the Grafton Correctional Complex was owned by Rural Lorain County Water Authority. Please confirm.

Yes, the water tower is owned by Rural Lorain County Water Authority; therefore it is excluded from the sale. A revised aerial drawing has been posted.

Based on the aerial drawing of the North Central Correctional Complex, it appears that ODRC has revised the property offered for sale to include all ten houses. A revised aerial drawing has been posted. Please confirm.

As a follow up to #22870 and #22704 regarding the Advanced Job Training Program, can you explain how the program works and give a cost breakdown as to what the $360, $55 is actually for? Our understanding is that the program is in connection with OPEC. Does the facility pay the salaries of the AJT instructor and AJT coordinator? Does the facility pay a portion of the tuition? Does OPEC provide the instructor and coordinator in addition to the $360, $55 fee or does the fee cover these costs? Does the money ODRC receives from federal funds help defray the cost of the program?

Ohio Penal Education Consortium is an entity that the 14 colleges and universities who provide Advanced Job Training programs to our state correctional facilities belong to. Ohio Central School System (OCSS) paid the amount of money listed below to the particular OPEC member and that OPEC member college then operated the program with that money. They used the funds to pay the instructors, buy the books and computers for their lab if they offer computer classes. In addition to these funds, OCSS also provides some supplies such as copier use, some paper/pencil for office supplies and like items.

Section 19, Page 52 of the RFP notes offerors shall provide a "comprehensive cost analysis". Is this cost analysis requirement fulfilled by fully completing and submitting the Cost Summary Form (Attachment 7)? If no, please describe what information and format the state is requesting.

Yes, the cost analysis requirement is fulfilled by fully completing and submitting the Cost Summary Form (Attachment 7).

Addendum #3 revises Section 6.54 to provide a State a right of refusal to purchase the institution, real property and surrounding land before the Contractor may resell to anyone else. Please confirm that the terms of the contract for a repurchase by the State, including the methodology for determining the purchase price, would be included as part of the negotiations of the Purchase Contract pursuant to which the property is sold to the Contractor.

Addendum #3 indicates that the negotiated contract is triggered by a repurchase opportunity. If state law requires otherwise then the RFP will be amended.

Q: 4. Please advise if the employees of any of the facilities are represented by a labor union and if so please provide the name(s) of the union and a copy of the labor agreement(s). A: The employees at Grafton Correctional Institution and North Central Correctional Institution are represented by the following labor unions: District 1199, the Health and Social Service Union, Service Employees International Union (CUNA), Ohio Service Employees Association, OSHA Center for Correctional Institutions, and State Council of Professional Educators. A copy of the labor agreement is available at: https://docs.ohio.gov/Divisions/CollectiveBargaining/LaborRelations/Contracts/County/OhioState/.

The Correction Officer employees at Lake Erie Correctional Institution are represented by the Correctional Union, Security, Police and Fire Professionals of America. A copy of the labor agreement can be obtained by contacting Ross Leider at ross.leider@FullYear.ohio.gov. Q: 5. Page 32, section 6.7.2 indicates current employees may remain in the Ohio Public Employees Retirement System and the successful bidder will be required to assume the obligation to make contributions from and after December 31, 2011, 10:00 a.m. Please provide as much information as possible regarding the employer cost of these contributions. A: The requested information is provided: The numbers below reflect the DRC population at these facilities as of April 14, 2011. Level 1 = minimum; Level 2 = medium; Grafton Correctional Institution Level 1's = 811; Level 2's = 711; North Coast Correctional Institution = Level 1's = 688; Level 2's = 4; (4 upgrades); Lake Erie Correctional Institution = Level 1's = 432; Level 2's = 1066; North Central Correctional Institution = Level 1's = 746; Level 2's = 153; North Central Correctional Institution = Comp. Vacant: The numbers below reflect the DRC population at these facilities as of April 14, 2011: Total Level 3 Total Level 3 Total Level 3 Instrument Override Total Level 3 Instrument Population Reductions Reductions Reductions LAECI- 1530; 46 (or 3.1%); 12 (or 0.3%); 55 (or 3.9%); GCIF- 1534; 4 (or 0.3%); 0 (or 0.0%); 4 (or 0.3%); NCCT- 2324; 67 (or 2.9%); 11 (or 0.5%); 78 (or 3.4%); NCCTF- 691; 0 (or 0.0%); 0 (or 0.0%); Total: 603; 117 (or 1.9%); 23 (or 0.4%); 140 (or 2.3%)

Company: The GEO Group, Inc.

Submitted By: Rob Ireland (541) 997-3544

Question: As a follow up to #22870 and #22704 regarding the Advanced Job Training Program, can you explain how the program works and give a cost breakdown as to what the $360, $55 is actually for? Our understanding is that the program is in connection with OPEC. Does the facility pay the salaries of the AJT instructor and AJT coordinator? Does the facility pay a portion of the tuition? Does OPEC provide the instructor and coordinator in addition to the $360, $55 fee or does the fee cover these costs? Does the money ODRC receives from federal funds help defray the cost of the program?

Leider, CPRR, Ross

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Leider, CPRR, Ross

http://procure.ohio.gov/admin/queryQuestionsAnswers.asp

6/25/2011
Please provide the following local utility capacity for each facility: Maximum amount of domestic water volume (gallons per day). Static water pressure available for fire protection (psi). Residual water pressure available for fire protection (psi). Volume of domestic water available (gallons per minute) for fire protection. Maximum amount of waste water volume (gallons per day). Note: the limiting factor for waste water. Line size? Gravity vs. force main? Plant capacity? A. The requested information is provided below for each facility. Grafton Correctional Institution: Maximum Amount of Domestic Water Volume - N/A - 253,422 gpd daily usage; Static water pressure available for fire protection - 62 psi; Residual water pressure available for fire protection - 58 psi; Volume of domestic water available for fire protection - Water supply is from 500,000 gal. elevated storage tank with 130,000 gallons maintained in reserve for GCI institution is supplied by 12" domestic and 10" fire. Max Wastewater Volume - 253,500 gallons per day; Limiting Factor for Wastewater - GCI maintains a sewage pre-treatment facility serving NCCFT, LRQCI and a Farm Camp. The facility has a 150,000 gal. retention tank with 246 gpm Lift Station and 8" dia force main to the City of Grafton. North Coast Correctional Treatment Facility: Maximum Amount of Domestic Water Volume - N/A - 43,800 gpd, daily usage; Static water pressure available for fire protection - 61 psi; Residual water pressure available for fire protection - 32 psi; Volume of domestic water available for fire protection - 250 gpyr; Max Wastewater Volume - 83,000 gpd; Limiting Factor for Wastewater - 10" Gravity Sewer to Grafton Correctional Institution; Lake Erie Correctional Institution: Maximum Amount of Domestic Water Volume - 137,632 gpd daily usage; Static water pressure available for fire protection - 110-120 psi; Residual water pressure available for fire protection - 55 psi; Volume of domestic water available for fire protection - 1900-2000 gpm; Max Wastewater Volume - N/A; Limiting Factor for Wastewater - N/A; North Central Correctional Institution: Maximum Amount of Domestic Water Volume - N/A - 256,500 gpd daily usage (City of Marion); Static water pressure available for fire protection - 50 psi; Residual water pressure available for fire protection - 40 psi; Volume of domestic water available for fire protection - N/A City of Marion supply; Max Wastewater Volume - 256,000 gpd; Limiting Factor for Wastewater - 18" Gravity Sewer to City of Marion; North Central Correctional Institution Camp: Maximum Amount of Domestic Water Volume - N/A - 5,000 gpd daily usage; Static water pressure available for fire protection - 55-65 psi; Residual water pressure available for fire protection - 40-45 psi; Volume of domestic water available for fire protection - N/A - City of Marion supply; Max Wastewater Volume - 25,000 gpd; Limiting Factor for Wastewater - Gravity sewer to City of Marion;

Q: With regard to the information provided regarding the initial cost of construction of the facilities, please provide the following: Please confirm these original construction costs include any and all additions, expansions and/or renovations. Please clarify if the costs include site development costs (grading, on-site utilities, paving, etc) or just the cost of the buildings. If so please provide breakdown. Please clarify if the costs include architectural/engineering and/or other design fees. If so please provide breakdown. Please clarify if the costs include utility costs beyond the property line. If so please provide breakdown. Please provide the total gross square footage of each facility. A. The requested information is provided below for each facility. Grafton Correctional Institution: Original Construction Cost - $228.8 million dollars; Includes all design fees, site prep fixed capital items such as beds, tables, stools, kitchen equipment, dining area furniture, (items bolted to floor or walls); Cost breakdowns not available. Utility construction costs beyond property line; Add to construction to the City of Grafton; Sewage Treatment Plant Expansion - $3 million dollars; Total Gross square footage - 320,650 sq. ft. North Coast Correctional Treatment Facility: Original Construction Cost - $204.4 million dollars; Includes all design fees, site prep fixed capital items such as beds, tables, stools, kitchen equipment, dining area furniture, (items bolted to floor or walls); Cost breakdowns not available. Utility Construction Costs Beyond Property Line - None; Total Gross square footage - 150,893 sq. ft. Lake Erie Correctional Institution: Original Construction Cost - $41.1 million dollars; Includes all design fees, site prep fixed capital items such as beds, tables, stools, kitchen equipment, dining area furniture, (items bolted to floor or walls); Cost breakdowns not available. Utility Construction Costs Beyond Property Line - None; Total Gross square footage - 255,775 sq. ft. North Central Correctional Institution: Original Construction Cost - $38.5 million dollars; Includes all design fees, site prep, fixed capital items (such as beds, tables, stools, kitchen equipment, dining area furniture, (items bolted to floor or walls); Cost breakdowns not available. Utility Construction Costs Beyond Property Line - None; Total Gross square footage - 301,138 sq. ft. North Central Correctional Institution Camp: Original Construction Cost - $37.2 million dollars; Includes all design fees, site prep fixed capital items such as beds, tables, stools, kitchen equipment, dining area furniture, (items bolted to floor or walls); Cost breakdowns not available. Utility Construction Costs Beyond Property Line - None; Total Gross square footage - 26,877 sq. ft.